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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Real test looms for
British labour
laws, Page 18

NEWS SUMMARY

GENERAL

Syrians behind bombing says U.S.

U.S. Defence Secretary Casper Weinberger claimed that Syria was behind the October 23 bomb attack that killed 239 U.S. marines in their Beirut headquarters.

He said the U.S. had "a pretty good idea" of the general group responsible. "They are basically Syrians, with the sponsorship, knowledge and authority of the Syrian Government," he said in Washington.

King Hussein of Jordan bitterly attacked Syria and Libya and said that attempts to destabilise his country would meet "merciless punishment."

EEC foreign ministers discussed a British plan for the phased withdrawal of all foreign forces from Lebanon, as a possible prelude to its endorsement by a Community summit in Athens next month. PLO rebels poised for assault.

Italy's Cabinet will today discuss Italy's role in the peacekeeping force.

No EEC sanctions

EEC governments ruled out the use of sanctions against the newly declared Turkish republic of Cyprus, leaving open the question of whether it would be able to carry on trade with European countries.

Exocet victim

Iraq has sunk a Greek-operated vessel outside Iranian port Bushire in the first confirmed and successful use of an Exocet missile in the Gulf war. Page 20

Geneva talks

U.S. and Soviet negotiators meet in Geneva today in what could be the last session in the current talks to limit nuclear weapons in Europe. NATO officials hope the talks will continue, but their governments are said to be baffled by Soviet behaviour in the past ten days. Page 20

Counterfeit arrests

Italian police arrested eight alleged counterfeiters in Rome after West German police detained the suspected courier of false \$100 bills in Hanover.

Jaruzelski switch

Polish leader General Wojciech Jaruzelski stood down as defence minister, but was named head of a new national defence committee that will control the forces. Page 2

Soviet air battle

Seven people were killed in a gun battle on a Soviet aircraft after eight young people attempted to hijack it to Turkey.

Brisbane jail riot

More than 100 prisoners were barricaded in Brisbane's top-security prison after inmates on hunger strike started fires and went on the rampage.

Tombstone charge

A Singapore man went on trial for possession of a subversive document - a tombstone on the grave of his brother, who was executed for keeping firearms, that referred to his heroic death.

Barbecue blast

Propane gas explosions at a barbecue restaurant in Kakegawa, central Japan, killed 14 and injured 27.

Briefly...

Gela, Sicily: Hundreds of unemployed damaged the town hall and held the mayor hostage, protesting against the boarding-up of unlicensed dwellings.

BUSINESS

Brazil's recession 'getting worse'

● BRAZIL'S recession is deepening at a faster rate than forecast last month, say two official studies, one of which predicts a 6.6 per cent decline in the gross domestic product this year. Page 20

● YUGOSLAVIA is to seek a two to three year standby credit from the IMF. Page 3

● WALL STREET: Dow Jones industrial average was up 7.01 at the close on 1,275.81. Report, Page 31. Full share listings, Pages 32-34

● TOKYO: Nikkei Dow index rose 6.75 to 9,416.66. Stock Exchange index closed at 851 to 880.78. Report, Page 31. Leading prices, other exchanges, Page 34

● COPENHAGEN: Copenhagen Stock Exchange index rose 1.1 to 125.78. Report, Page 31. Leading prices, other exchanges, Page 34

● LONDON: FT Industrial Ordinary index rose 6.9 to 725.7. Government securities showed modest rises. Page 35. FT Share Information Service, Pages 36-37.

● DUTCH union leaders rejected government plans for pay and working-time cuts and threatened to extend their campaign of strikes and disruption. Page 3

● WEST GERMAN economy is likely to grow by between 2.5 and 3 per cent next year, according to Bonn's council of five economic advisors.

● TIME, the U.S. publishing group, has dropped its teletext experiment and will not introduce a planned service next year. Page 20

● BASE, the West German chemicals group, lifted its worldwide pre-tax profits in the first nine months to DM 1.05bn (\$388m). Page 21

● BANCO EXTERIOR, which channels most of Spain's export finance, is issuing Pta 2,500m (\$18.5m) in new capital next month on the basis of favourable forecasts for growth and profits. Page 21

● AN INVESTMENT group led by Mr Victor Posner, the Miami based financier, has made a cash bid for Peabody International, the diversified U.S. engineering and pollution control group after building up a 21.1 per cent stake.

FIRST PERSHING DUE TO ARRIVE TODAY

Bundestag votes 286-226 to accept missiles

BY JAMES BUCHAN IN BONN

U.S. PERSHING 2 ballistic nuclear missiles were due to arrive in West Germany early today after the Bundestag voted 286-226 last night to approve their deployment in a major victory for Chancellor Helmut Kohl and NATO policy.

Despite furious attempts by the environmentalist Greens to stage a filibuster yesterday the second day of the Bundestag debate, the centre-right Government won a comfortable majority for the bitterly opposed deployment of the Pershing and cruise missiles.

The Bonn Government confirmed yesterday that the first U.S. medium-range missiles would arrive "early in the morning" but only on condition that the Government won approval for its motion in a vote which Green tactics pushed late into the night.

The 20 West Berlin members, who cannot vote on German legislation because of the city's four-power status, were allowed to cast ballots for the non-binding government

resolution. Five deputies were not present for the vote, and one abstained.

[Former Chancellor Willy Brandt, an avowed opponent of the U.S. missiles, was the deputy who failed to cast a ballot, AP reports. Observers said he walked into the chamber waving his red "no" card, but was told he had missed the rollcall.]

The extra-parliamentary protest movement, which mobilised nearly a million people against the missiles in October and briefly managed to block approaches to the parliament on Monday, had all but vanished from the Bundestag area yesterday as if numbed into fascination by the impending arrival of the first nine missiles.

In the chamber, a debate which was supposed to cap four years of national soul-searching exceeding even that over the Eastern treaties of the early 1970s, degenerated into poisonous personal attacks in a weary and enervated atmosphere.

Herr Willy Brandt, the opposition Social Democrat (SPD) party chairman, was called to order by the speaker for calling a minister a slanderer.

The Greens walked out for a while when their second effort to achieve a recess was blocked after a deputy and a group of party workers were arrested outside the building. The Government deputies were also called to order.

The Green group, who were mistaken by police for unauthorised demonstrators, were released. The Greens added two hours to the marathon session when 23 of their 28 members explained their reasons for voting against the Government amid tumult in the chamber.

The debate was a welter of stale repetition. Government spokesmen rehearsed the logic of NATO's 1979 strategy to deploy missiles now if the Soviet Union did not reduce its medium-range force and attacked

Continued on Page 20

Geneva talks, Page 20

Stock market, Page 31, and Pages 35-37.

Latin American problems lift VW 9-month loss to DM 247m

BY JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, the West German motor vehicle maker, has suffered a DM 247m (\$91.3m) loss in the first nine months of this year, largely because of difficulties in Latin America.

The mounting losses for this year - despite an improvement in VW's other problem area, the U.S. - follow a DM 300m loss for the whole of last year.

The burdens have been compounded by the cost of introducing production of the new Golf model in Wolfsburg, although the company is happy with the new model's performance.

VW's nine-month loss is considerably worse than the DM 146m loss reported at the corresponding stage last year.

Partly because of the Golf costs, the parent company reported a DM 7m loss in the first nine months, compared with a profit of DM 22m

in the corresponding period last year.

Although the number of vehicles delivered to dealers fell, VW increased its sales revenue by 3.4 per cent to DM 29.82bn in the first nine months of this year.

Domestic sales revenue rose by DM 1.78bn to DM 10.97bn, but revenue abroad slipped DM 834m to DM 18.05bn. The share of VW's revenue earned abroad declined from 67 per cent to 62 per cent.

VW said its deliveries to dealers fell by 2 per cent to 1.59m vehicles because dealers ran down their stocks.

Sales to customers overall were almost the same as last year, although the West German market improved while sales abroad fell.

VW said its Mexican subsidiary felt the full force of the severe drop in vehicle sales on the local market, in other parts of Latin America, ex-

port deals and price measures actually lifted sales.

In the U.S., increased imports of VW vehicles could not make up the decline in sales of locally-produced models. Sales on European export markets also suffered.

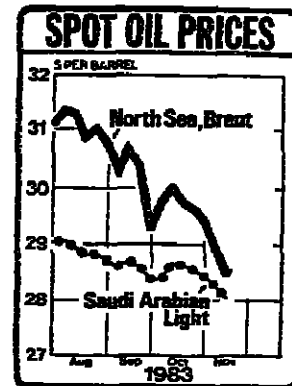
VW's worldwide production slipped 4.2 per cent to 1,595,000 vehicles, with output declining both at home and abroad.

VW said problems in Latin America - with economic austerity and currency and price controls - were giving all manufacturers great difficulties.

Earlier this year, Dr Carl Hahn, chief executive, indicated that VW faced a bumpy road ahead and that efforts being made to ensure a sound future would not be reflected in group earnings before 1984.

Europe's vehicle makers face cash shortages, Page 2; Lex.

Page 20.



Erosion of price worries oil groups

By Richard Johns in London

OIL INDUSTRY leaders are becoming seriously concerned by the steady erosion of prices on the spot market since the beginning of September.

Rates are below those of early April when the present price structure was established and before the Organisation of Petroleum Exporting Countries convinced the market of its ability to assert control over production.

Industry leaders are clearly reluctant to say anything in public that could "psychologically destabilise" the market because of the all-important part played by expectations and perceptions.

But there are growing indications as to how tenable the price structure set in the spring, after a 55 per cent price cut, will be over the coming months.

The underlying weakness of the market is attributed mainly to the fact that Opec output from July to October ran well ahead of consumption as members breached their agreed limit of 17.5m barrels a day by 1m b/d or so. Inventories are high and there has not been a revival in demand on the scale hoped for or sufficient to absorb over-production.

Overall, the slide in prices on the spot market, the best indicator of the supply and demand balance, is considered to be disturbing.

Yesterday, the buyer-seller range for Arabian Light, the Opec reference, slipped again slightly giving a buyer-seller range of \$27.95 to \$28.10 compared with the official selling rate of \$29 per barrel.

Brent Blend, the North Sea reference, was at \$28.50 to \$28.60 compared with its official selling rate of \$30.0 and a high point of \$31.40 early in August.

Commodities, Page 40; energy review, Page 11

European bid to kill U.S. unitary tax

BY CLIVE WOLMAN IN LONDON

FOURTEEN of the largest EEC companies with subsidiaries in the U.S. have formed a lobby group to press the U.S. Administration into making illegal the unitary taxation of multinational companies by individual U.S. states.

Under unitary taxation, multinational companies are taxed on a portion of their worldwide profits without reference to the profits generated in a particular state. Twelve states, including California and Florida, are presently using this method of taxation.

Unitary taxation, say its critics, defies the principle of international double taxation treaties which state that companies should not be taxed twice on the same profits by different jurisdictions.

The lobby group, called the Committee to Restore an Internationally Stable Investment System (Crisis), first came together last week to file a statement with the U.S. Treasury Department's working group which is investigating the subject.

But the announcement of its formation was delayed until last night.

The group is believed to be financed by a diverse number of EEC multinationals, although no spokesmen were available to confirm this last night.

The companies include Beecham, Tate and Lyle and Lloyds Bank International of the UK, Telefunken and Siemens of West Germany, Nestle of Switzerland, Philips and Royal Dutch Petroleum of Holland and Peugeot, Michelin and Renault of France. Mr Tener Eckelberry, the U.S. general representative for France's Compagnie Generale d'Electricite, is chairman of Crisis.

The organisation is to hold a meeting in Washington on November 30, when the U.S. Treasury working group is also meeting to prepare a recommendation for the U.S. Administration.

The Crisis meeting will be open to all U.S. subsidiaries of EEC multinationals, of which at least 1,000 are thought to be affected in the U.S. by the imposition of unitary taxation.

On December 12, a further meeting will be held in Brussels for the parent companies. The meetings are intended to work out the lobbying strategy, the group's structure and its budget.

Mr Hugh Paterson, a spokesman for Crisis, said last night: "This is the first example of such co-operation between the large EEC multinationals." The relationship with non-EEC multinationals was also mentioned on Page 20.

Continued on Page 20

EEC orders study on electricity links

BY IAN HARGREAVES AND MAURICE SAMUELSON IN LONDON

A MAJOR study of the potential for transferring electric power between European countries has been ordered by the European Commission.

The Commission has asked for three points to be assessed - the status and capacity of existing interconnections, the potential for significant upgrading, and the extent to which EEC financial backing would stimulate additional interconnections.

At present, there are numerous, low-capacity links across European boundaries, designed mainly for peak load management and emergency back-up.

Since 1979, however, there has been a growing surplus of electric power capacity in certain countries, notably France, which has forged ahead with an ambitious programme of nuclear power development.

Electricite de France, the French electric utility, has already held bilateral talks with a number of potential large-scale buyers of its output. The Netherlands, which has no nuclear power stations, is one obvious potential market for French electricity.

Other links likely to be discussed are those between France and Italy, which relies heavily on oil to generate electricity, and between Ireland and Wales.

A 2,000-megawatt sub-channel link between Britain and France is already under construction, but this is seen as a long management exercise. The longer-term possibility of a higher-capacity link has attracted some attention in Britain.

Continued on Page 20

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Britain: battle behind the employment law

Europe: the time for decisions

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Technology: stakes grow in memory war

Home computers: Dragon survives shake-out

Management: Spain's premier business school

U.S.: overcrowded market for armoured cars

Editorial comment: inward investment; Italy

Lex: VW; Amersham; Burton; Metal Box

EUROPEAN NEWS

Companies need to invest but may not have the money, writes Kenneth Gooding

Europe's vehicle makers face cash shortage

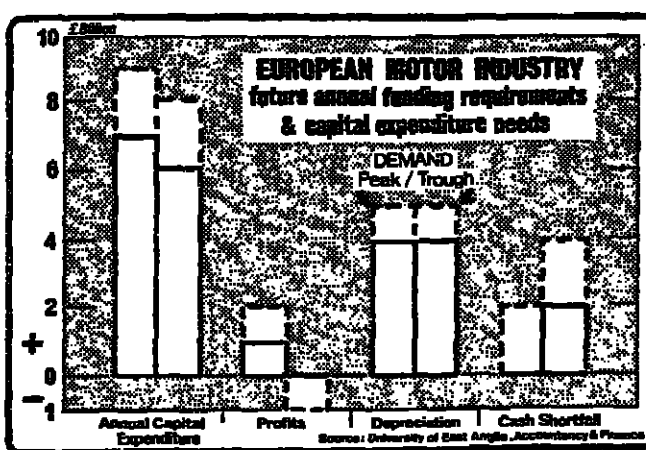
THE EUROPEAN motor industry will not be able to generate all the cash it needs for its annual capital investment programme, which will average £7.5bn for the next six years. The annual shortfall could be up to £4bn.

This forecast was made yesterday by Prof Krish Bhaskar, Professor of Accountancy and Finance at the University of East Anglia, whose analysis of motor industry finance has been well-regarded for many years.

He suggested: "In order to prevent the Japanese from further infiltrating the European market, European governments will either have to make good the shortfall in capital expenditure or protect their markets through trade restrictions."

Prof Bhaskar, at a conference in London organised by DRI Europe, estimated that the European manufacturers during periods of peak demand would spend £7bn to £8bn a year, falling to £6bn to £7bn during troughs in demand. The cash shortfall would be up to £2bn in times of high sales and from £2bn to £4bn during periods of poor sales.

The European industry has been spending around £7bn annually for the past few years but it was "simply not engaging in product rejuvenation or automation at anything like the level necessary to emulate the Japanese. If the industry does not increase its capital expendi-



● Professor Krish Bhaskar (left) . . . "Profitability of European manufacturers has been little short of disastrous."

ture, then the European companies will simply lose their market share because their products do not compete on technical and other product characteristics.

"Moreover, the Japanese cost advantage may increase through an even greater use of automation."

Prof Bhaskar said his research team at the University of East Anglia had analysed the European manufacturers' declared product intentions and estimated that between them they would spend £21bn on new products

between 1984 and 1989. A further £12bn would be required for routine replacement of plant and equipment. Automation and robotics would cost upwards of £24bn.

He pointed out that for the past four years the Europeans had suffered financial losses. "The U.S. manufacturers lost money in 1981 and 1982 but recovered by 1983 (they are now extremely profitable again). The European industry started to make losses overall from 1980 and losses continued into 1983." In addition, he said,

"there are no signs of total recovery. This is a worrying trend."

Prof Bhaskar maintained: "Profitability of the European manufacturers has been little short of disastrous. No investor would wish to back the industry based on its performance over the last six years." He said the Japanese were consistently the most profitable vehicle manufacturers in the world.

Prof Bhaskar's preliminary calculations indicate that Toyota, the largest Japanese group, and Nissan, the second

largest, consistently make a return after tax of 4 to 7 per cent on consolidated sales. "Such profitability has only been equalled by General Motors and Ford (number one and two in the U.S.) in the halcyon days of the early 1970s."

He admitted that assessing profitability was extremely difficult, but Ford appeared to be quite significantly the most profitable manufacturer in Europe. Ford of Britain last year showed a 5.8 per cent return on sales and Ford of West Germany's return was 2.8 per cent. However, if Daimler-Benz's accounts were reconsidered using British accountancy conventions, then its results would be close to Ford's in Europe.

In those markets where there are restrictions on Japanese vehicle sales, a future economic boom would allow the Europeans' profit margins to increase. Conversely, the next recession in Western Europe could produce large losses among the vehicle groups because the capital structure of the industry is highly geared.

For the industry as a whole long term debt is about £10bn and short term debt about \$9bn. But Prof Bhaskar insisted: "The principle question is not one of profitability but whether the industry can fund its future capital expenditure requirements."

FAO returns to respectability with Western countries

BY JAMES BUXTON IN ROME

IN the past few weeks the United Nations Food and Agriculture Organisation (FAO) has come in from the cold. The Western industrial countries, which provide the bulk of the Rome-based organisation's funds, have received it back into the ranks of those UN organisations which they tolerate.

The occasion has been the FAO's biennial conference, now drawing to a close. Last week it unanimously approved the new budget for the next two years, which entails only 0.5 per cent real growth, and the spending of \$421m (£288m) at current exchange rates.

The same occasion two years ago was much more contentious. Five Western countries—the U.S., UK, West Germany, Switzerland and Japan—voted against the budget, and several others abstained. That budget involved real growth of at least 8 per cent, those countries maintained.

The FAO, housed in an ugly complex of buildings dating from the Mussolini era near the Baths of Caracalla, is both a clearing house for information on world food production and resources, and a source of technical assistance, mainly to deve-

loping countries, on how to improve their agriculture.

It has representatives in almost every developing country, directs armies of specialists and consultants, and publishes mountains of information both for governments and farmers. It is perhaps best known for its strongly-worded warnings about impending global food shortages and recently sounded the alarm about the frightening food situation in 22 Southern and Central African countries.

But the FAO has become an obvious target at a time when many countries are trying to hold down their aid spending, and in some cases even questioning whether aid is worth giving at all.

Critics have accused it of being a vast bureaucracy which produces paper rather than food, and whose pronouncements at least until recently were laced with third world anti-Western rhetoric. The FAO has been accused of being far too indulgent to the governments of some developing countries which others blame for the failure of their food production to keep pace with population.

Part of the problem is that the FAO is not, and was never designed to be, a major aid-giving organisation financing spectacular development projects. Of its budget some 45 per cent goes on Technical and economic programmes. The rest is accounted for by administration of one sort or another in fulfilment of FAO's function as a repository and distributor of knowledge.

Western resentment against the FAO boiled over at the 1981 biennial conference. A vitriolic press campaign against the FAO got underway, particularly in West Germany, and in the English Language newspaper in Italy, the Daily American.

With a wealth of not always accurate detail the FAO

Stronger Jaruzelski gives up defence job

By Christopher Robinson in Warsaw

POLAND'S MILITARY leader, General Wojciech Jaruzelski, yesterday resigned as Defence Minister. However, the restructuring of the National Defence Committee which he also heads, means he will retain many of his former powers and will have his position strengthened.

General Florian Siwicki, the son of a pre-war officer and a close associate of Gen Jaruzelski, takes over the defence portfolio.

Mr Janusz Obodowski, a Deputy Premier and chief of the Planning Commission with overall responsibility for the economy, has been replaced by Mr Zdzislaw Mielniczek, an economist and party first secretary in Katowice.

Mr Messner has become First Deputy Prime Minister and takes over responsibility for the economic reform programme.

Mr Mieczyslaw Gorywoda, party secretary in charge of the new chief of the Planning Commission while Mr Obodowski remains Deputy Premier in charge of foreign trade.

Parliament yesterday also extended until the end of the year the amnesty for the Solidarity underground which expired at the end of October. The move brought a hardline revolt among Communist party deputies, three of whom voted against the extension while 15 abstained.

At an earlier meeting of the Communist grouping in Parliament, Mr Kazimierz Barcikowski, a member of the leadership, was forced to argue that the extension was a sign of strength rather than weakness as hardline speakers had charged.

Phone link to Hungary bond issue

BUDAPEST — Hungary is putting the finishing touches to a bond issue that will offer an annual coupon—6 per cent along with a firm promise that subscribers will have a telephone installed within three years.

The wait for a telephone in Hungary can be as long as 20 years.

"Our telephone network has to be one of the worst in the world and the normal waiting list can extend into the next century," admits Mr Janos Radnasy, deputy chief of the State Development Bank who is among the organisers of the bond.

By tying an individual's purchase of a bond so directly to a service he needs, Hungary hopes to simultaneously broaden the appeal of its youthful bond markets and channel funds into enterprises, such as the telephone system, which need it particularly urgently.

Budapest surprised the financial world last year by becoming the first Eastern bloc state to set up a bond market. Earlier this month, it went a step further by extending to private individuals the opportunity to buy bonds, a privilege previously reserved for enterprises and co-operatives.

The idea of linking a service to a bond purchase, if given final approval next month by the Finance Ministry, may provide a model for other large-scale infrastructure improvements which the public wants and is willing to help develop.

AP-DJ

Another year of austerity faces Portugal

By Diana Smith in Lisbon

AUSTERITY will persist in Portugal next year, according to Sr Ernani Lopes, the Finance Minister. Economic policy will concentrate on containing the balance of payments deficit on the current account and the budget deficit, he told Parliament at the start of the week-long debate on the 1984 budget.

While planned spending of Esc 900bn (£4.5bn) next year, the Government proposes a real decrease of 10.5 per cent in public sector investment and of about 8 per cent in subsidies and capital allocations to the sector. These are the heaviest cuts in the eight years since widespread nationalisations swept hundreds of companies into the public net.

The only ministry to enjoy a substantial increase in funds is Labour and Social Security. Its allocation will be 80 per cent above this year's.

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EUROPEAN NEWS

Yugoslavia to seek 2-3 years standby credit from IMF

BY DAVID BUCHAN AND ALEKSANDAR LESI IN BELGRADE

YUGOSLAVIA has made clear it will be one of the first to call on the resources of the newly liquid International Monetary Fund in order to surmount the 1984-85 peak in debt repayments.

Mr Zvonko Draguz, Vice-Premier in charge of economic relations, said Yugoslavia wanted a new 2-3 years standby credit. Negotiations will start on December 5 when an IMF team arrives here.

Yugoslavia also wants the IMF to arrange, as it did this year, a wider support package in 1984 involving Western governments and commercial banks. It is asking for refinancing of about \$300m, compared to more than \$400m this year. It wants to match borrowing to repayments so that its total hard currency indebtedness does not rise above the present \$18.5bn level. Belgrade also has some \$400m in unspent Western government commodity credits from this year.

At last week's meeting in Geneva of Yugoslav official creditors, Western governments indicated willingness to reschedule principal payments due to them in 1984. Yugoslavia plans to approach its commercial creditors with a similar request next month. About half the \$300m principal due next

year is owed to commercial banks. Belgrade officials say only a relatively small amount of fresh loans are needed to cover any unscheduled maturities.

However, even if its request for 1984 rescheduling is met, Yugoslavia's debt servicing will still take 45 per cent of total hard currency earnings, including net remittances from workers abroad. Nevertheless, the figure is lower than this year's 65 per cent debt service ratio.

Exports to the industrialised West have increased by 27 per cent in both value and volume this year. The current account deficit is expected to drop from \$1.4bn last year to some \$400m this, with a forecast surplus of about \$900m in 1984 which is designed to replenish national bank reserves rather than repay foreign debt.

A further IMF programme would give the government valuable psychological support. Mr Draguz said, noting that inflation and domestic goods shortages had led many to snipe at its stabilisation programme.

A standby arrangement longer than one year would get the country through 1985, when maturities of medium and long-term foreign debt hit a peak of \$3.4bn-\$3.5bn.

Union calls 24-hour French dock strike

By David Marsh in Paris

FRENCH DOCKERS will stage a 24-hour strike today and stoppages will take place on Thursday at the troubled Fosco plant near Paris of the Peugeot-Talbot car group.

This is part of action by the Communist CGT trade union against job cuts and wage restraint.

The dock strike, the latest in a series of stoppages this year to back wage claims by dockers grouped under the umbrella of the CGT, will affect 14,000 workers and is planned to paralyse large French ports.

The CGT yesterday also called for two-hour stoppages at the Fosco plant to press home its opposition to Peugeot's plan to reduce its workforce by 7,540, involving 2,995 job losses at Fosco. This plan was restated on Monday by Peugeot management, who also announced that 777 1.2bn (£100m) would be invested at the plant over the next two years to modernise and automate production.

Announcement of strike action—following weeks of relative calm on the labour front—follows growing signs of trade union unrest over government plans to continue holding down wage increases. Because this year's inflation rate will now probably be above 9 per cent, workers who accepted lower wage rises this year now believe they face an additional loss of purchasing power.

The government faces additional hostility in negotiations with the car-makers over plans to hold down industrial price rises for next year. The Finance Ministry is aiming for price rise limits in the region of 4-5 per cent, against the 1-3 per cent inflation target.

The employers federation is complaining that, in spite of promises to relax controls, 70 per cent of industrial prices are still under government regulation, which it claims is cutting into profit margins and hampering investment.

Dutch hopes for breakthrough on pay dashed

By Walter Ellis in Amsterdam

THE CRISIS in the Dutch public sector took a further turn for the worse yesterday. Union leaders rejected the Government's ideas for a three-year package of pay cuts and work-time reductions and threatened to extend their campaign of strikes and disruptions.

Late on Monday night, hopes rose for a widespread return to normal working when it was learned that several unions were ready to go on talking, thus isolating the militants led by the FNV federation.

After negotiations lasting through the night, however, the three unions involved—all of them moderate "Christian Social" institutions—announced that the Government had refused to give ground on any important point and that the campaign would continue.

There are no immediate plans for a resumption of talks, which the unions now see as futile.

EEC WARY OF HARMING SETTLEMENT PROSPECTS

Turkish Cyprus sanctions ruled out

BY JOHN WYLES IN BRUSSELS

EEC GOVERNMENTS yesterday ruled out sanctions against the self-proclaimed Turkish Republic of North Cyprus and left open the question of whether this part of the island would be able to continue trading with Community countries.

While resolutely refusing to recognise the new state, which declared its independence last week, Community foreign ministers appeared reluctant to do anything to harm prospects for a diplomatic settlement. They were also said to be anxious to avoid sparking a wider clash between Greece and Turkey which might weaken Nato security in the eastern Mediterranean.

The immediate question is whether agricultural and manufactured goods from the Turkish sector should continue to enjoy preferential access to Community markets. This is guaranteed under a ten-year-old Association Agreement, which is supposed to lead to customs

union between Cyprus and the EEC.

Mr Malcolm Rifkind, Britain's Minister of State at the Foreign Office, said imports would be barred if they carried a Turkish Cypriot certificate of origin. But some imports could well find their way into the Community if the Turkish Cypriots maintained their current system of presenting certificates issued by local chambers of commerce.

However, Mr Yannis Charalambopoulos, Greece's Foreign Minister, and president of the Council of Ministers, asserted that "the import of produce from the northern part of Cyprus will not be allowed."

Clearly, the situation will have to be clarified by ministers next week, after the Commission has reported on the implications for the Association Agreement of the independence declaration.

The Cypriot Government is pressing for a clear understanding that only those goods it authenticates should gain access to the EEC. Yesterday's

unanimous decision that formal sanctions would be "inappropriate" was made possible by Greece's abandonment of its demand for punitive measures.

Mr Andreas Papandreu, the Greek Premier, has invited Archbishop Iakovos, the chief Greek Orthodox religious official in North America, and representatives of the Greek American community to attend a conference on Cyprus in Athens next Tuesday, writes Andriana Ierodiakonou.

Cyprus President Spyros Kyprianou said after a meeting yesterday in New York with Sir Javier Perez de Cuellar that the UN Secretary-General had promised to do what he could to reverse the declaration of independence. Ap reports.

Turkish Foreign Minister, Mr Turgut Ozal, said that Ankara would not withdraw its recognition of the Turkish Cypriot state but called for inter-communal talks to be resumed. Heuter reports from Washington.

Socialist 5-year plan approved in Athens

By Andriana Ierodiakonou in Athens

THE SOCIALIST Government of Mr Andreas Papandreu has pushed through a controversial draft five-year economic development plan for the period 1983-1987. It aims to combine a socialist overhaul of the Greek economy with a cure treatment for stagflation and rising unemployment.

The draft plan was opposed by both conservative and communist deputies in a late-night parliamentary vote on Monday. A spokesman for the conservatives called the plan "the illegitimate offspring of technocracy who are disconnected from Greek reality and democratic procedures." Communist MPs criticised the government for keeping Greece in the EEC and for not carrying out sweeping nationalisation in industry.

The 25-page plan reads like a manifesto of the Papandreu Government's main economic and political goals. According to the text the Socialist's main aim will be the reduction of inflation and unemployment and an increase in productivity and investment particularly in the public sector.

The text has reassuring words to say about private enterprise, which is assured of "a wide field of action." But elsewhere it refers to "profit-eering" and "corruption" in the private sector, and foresees an increased state role in industrial production.

The document describes the five-year plan as "an expression of the vision and political identity of the governing Socialist Party" and says it is based "on popular sovereignty."

The draft plan is the centrepiece of the long-term strategy being devised by Mr Gerassimos Arsenidis, the National Economy Minister.

BIS begins detailed work on SDR 3bn loan for Fund

BY JOHN WICKS IN LAUSANNE

THE BANK for International Settlements (BIS) has begun detailed work on an SDR 3bn (£2.1bn) credit for the International Monetary Fund now that the U.S. has approved its \$8.4bn (£5.7bn) share of the IMF's resources.

Dr Fritz Leutwiler, President of the BIS, disclosed at a Press conference here yesterday that the credit, to be accompanied by a similar SDR 3bn loan from Saudi Arabia, would be provided by 18 central banks. It would probably mature in 2½ to 3½ years time.

A formal decision on the loan

was likely when the central bank governors met at the BIS in Basle on December 12, he told a Press conference. Both the BIS and Saudi Arabia had previously set U.S. approval of its increased subscription to the IMF as a condition for the loan.

Dr Leutwiler, who is also president of the Swiss National Bank, said Switzerland's share in the BIS loan would probably amount to about SRD 180m.

Real economic growth in Switzerland is expected to be about 2 per cent, compared with zero this year, Dr Leutwiler said yesterday, Reuter reports.

Swedish ban on Pretoria

BY DAVID BROWN IN STOCKHOLM

SWEDEN PLACED a retro-active embargo yesterday on the import of "war equipment" from South Africa. It said it would "not be used as a transit point for illegal traffic in strategic goods," stating that its neutrality was at stake.

The announcement followed a late-night search by Customs of four shipping containers of computer equipment delivered last week by a Swedish ship which originated in Cape Town.

The vessel was boarded last week by West German authori-

ties minutes before sailing from Hamburg. They confiscated three containers, thought by Washington to contain sophisticated U.S.-made computers capable of performing missile guidance and to be bound for the Soviet Union.

The U.S. has banned the export of such technology to the East bloc.

The case has exposed the delicacy of Sweden's non-alignment policy between the two power blocs and its rarely tested attempt to deal equally with both East and West.

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Payment will be made upon presentation and surrender of the above Debentures with coupons due December 15, 1984 and subsequent coupons attached at the main offices of any of the following: Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10015; Morgan Guaranty Trust Company of New York in Brussels, Bankstraat 29, 1000 Brussels; Bank Mees & Hope N.V. in Amsterdam, Korte Nieuwstraat 14, 1017 CA Amsterdam; Bank Mees & Hope S.p.A. (Milano), Via Arona, 14, Milan, Italy. Coupons due December 15, 1983 should be detached and collected in the usual manner.

On and after December 15, 1983 interest shall cease to accrue on the Debentures selected for redemption.

The Debentures are currently convertible into Planning Research International Common Stock at the conversion price of \$50.00 per share. The right to convert the Debentures called for redemption shall terminate at the close of business on December 15, 1983.

PLANNING RESEARCH INTERNATIONAL N.V.

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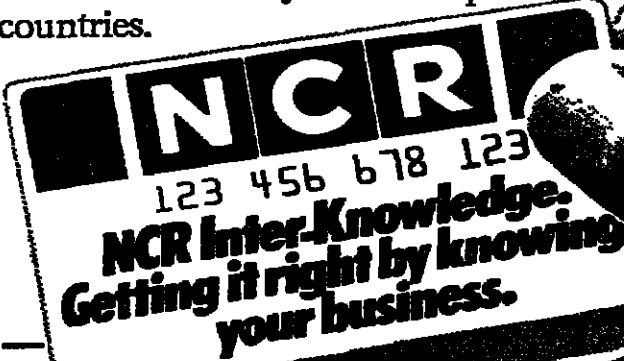
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OVERSEAS NEWS

PLO rebels poised to resume assault

BY PATRICK COCKBURN IN BEIRUT AND LOUIS PARES IN DAMASCUS

THE ASSAULT on Palestinians loyal to the leadership of Mr Yasser Arafat, the beleaguered chairman of the Palestine Liberation Organisation, will resume in three or four days, Mr Ahmed Jibril, a leading PLO rebel, said yesterday.

Although he did not say so, the breathing space afforded Mr Arafat by Mr Jibril may be to allow intensive diplomatic efforts to extract Mr Arafat from his enclave. The attack on the surrounded Palestinians will be postponed only if Mr Arafat gives in to the rebel demands and leaves the city or surrenders. He

shows no sign of doing either. However, Prince Saud al Faisal arrived in Damascus yesterday and went into closed session at the Foreign Ministry with Mr Abdul Halim Khaddam, the Foreign Minister.

Prince Saud's visit followed strong criticisms by Crown Prince Abdullah bin Abdul Aziz of Saudi Arabia of PLO rebels.

Mr Arafat had appealed to the Crown Prince and other moderate states to intervene to stop the fighting, the Crown Prince said.

"Our Arab and Islamic

nations did not offer sacrifices (for the Palestinian cause) so generously to let a colonel or a brigadier stage a coup against the trusted authority of the PLO."

Prince Saud's trip to Damascus coincided with a visit by a delegation by non-aligned countries which included the foreign ministers of India, Yugoslavia, Somalia and Cuba.

This prompted questions not only about President Assad's health — he is variously rumoured to be suffering from heart trouble and or appendicitis — but also about the Palestinian question. An aide to

President Assad said the President's health was good and in constant improvement.

On the question of the Palestinians, a spokesman said: "Syria's position towards the Palestinian question is fixed and well known to all parties and to all mediators. Syria is against the inter-Palestinian fighting."

Asked whether Syria was co-operating with the new mediation efforts, the spokesman said: "Syria has been co-operative in the past with former mediators and the Gulf Co-operation Council... it remains ready to co-operate with every sincere effort along the same lines."

Manila bank chief for Bahrain talks

BY JUREK MARTIN IN TOKYO

Mr Jaime Laya, governor of the Philippines central bank, is to pay brief visits to Bahrain and Saudi Arabia this weekend in an attempt to restore confidence in his country's economy, writes Mary Frings in Bahrain. He is due in Bahrain on Saturday.

Packer appeal

Mr Kerry Packer, the Australian businessman and publisher, was yesterday given leave to appeal against last week's Federal Court decision ordering him to appear before the Costigan Royal Commission investigating tax evasion and other crimes, writes Michael Thompson-Nes in Sydney. The appeal will be heard on December 14.

Inquiry adjourned

The Commission of inquiry into allegations that Kenya's former Minister of Constitutional Affairs, Mr Charles Njonjo, was involved in the country's abortive coup last year was adjourned yesterday until January 10 without hearing evidence, writes Michael Holman in Nairobi.

Karmal setback

The Soviet-backed Babrak Karmal regime in Afghanistan suffered a setback last week when one of its military commanders, Abdul Aziz, was killed by the Islamic guerrillas, according to Western diplomatic dispatches, writes Mohammed Aftab in Islamabad.

Doe plot 'foiled'

Liberian leader Samuel Doe said that a plot to overthrow him involving several leading members of his ruling People's Redemption Council (PRC) had been foiled, according to Monrovia Radio, Reuters reports from Abidjan.

Visit of Chinese party chief likely to enhance relations with Japan

BY JUREK MARTIN IN TOKYO

SINO-JAPANESE relations, already on a firmer footing than at any time in recent history, seem likely to be enhanced by the eight-day visit to Japan of Mr Hu Yaobang, the Chinese Communist Party Secretary-General, which begins today.

Mr Hu's itinerary is different from that of two other recent visitors to Japan, President Reagan and West German Chancellor Kohl, in that it is designed to give him the maximum exposure to Japanese people and culture, as well as embracing bilateral talks with members of the government.

There has been widespread interest in the fact that Mr

Hu, clearly in the running to succeed Deng Xiaoping, has chosen Japan for his first visit to a "Western bloc" nation.

Mr Hu is expected to elaborate on China's assessment of its relationship with Japan in two speeches on Friday and Saturday, the first to the Diet, the second to a group of young Japanese. (Mr Hu's party includes a leading member of the Communist Youth League).

Existing evidence suggests that the People's Republic, with a pragmatism matching Japan's, is perfectly happy dealing with the existing conservative Japanese government.

When the leader of the

Japanese Socialist Party, Mr Masashi Ishihara, went to Peking recently and made some critical remarks on Japanese foreign policy, Mr Hu pointedly refused to respond and said that China had no intention of involving itself in internal Japanese affairs.

Japan will almost certainly mark his visit by confirming that it will extend further lines of credit to the People's Republic. These have totalled \$360m (\$1,270m) between 1978 and 1983.

Two-way Sino-Japanese trade has been running in the \$3bn to \$16bn annual range for the past few years, with China enjoying surpluses in 1981 and 1983.

King Hussein rounds on Syria and Libya

BY ROGER MATTHEWS IN AMMAN

KING HUSSEIN of Jordan launched a bitter attack on Syria and Libya yesterday, and warned that attempts to destabilise his country would meet "merciless punishment."

He accused the two regimes of mounting a "dangerous and criminal conspiracy" and said the Syrian-backed Palestinian rebellion in Northern Lebanon was no different from the massacre of Palestinians in the refugee camps at Sabra and Chatila in Beirut last autumn.

The King's speech to military officers in Amman reflects the Jordanian Government's conviction that it is now the key target for Arab extremists.

Several hundred people are understood to have been detained for questioning in Amman and border security with Syria tightened, following a spate of unsuccessful bomb attacks in the capital.

The largest device—90 lbs of explosive attached to two gas cylinders—would have caused serious damage to the British embassy, had a faulty trigger mechanism not prevented it

Israeli soldiers still held

BY DAVID LENNON IN TEL AVIV

ISRAEL is deeply concerned over the fate of six of its soldiers captured last September who are held in Tripoli as prisoners of the Fatah forces of Mr Yasser Arafat.

Israel still holds nearly 5,000 Palestinian guerrillas taken prisoner during last year's invasion of Lebanon, but earlier negotiations on a prisoners' swap came to nothing.

Israel has previously gone to extraordinary lengths to rescue its citizens held by hostile forces, the most spectacular being the daring raid on Entebbe

Because of the deteriorating

position of the official Palestinian Liberation Organisation (PLO), Mr Khalil al Wazir, Mr Arafat's deputy, has said that the PLO could no longer guarantee the safety of the prisoners.

As the territory still held by Mr Arafat shrinks, the Israeli worry about its prisoners increases.

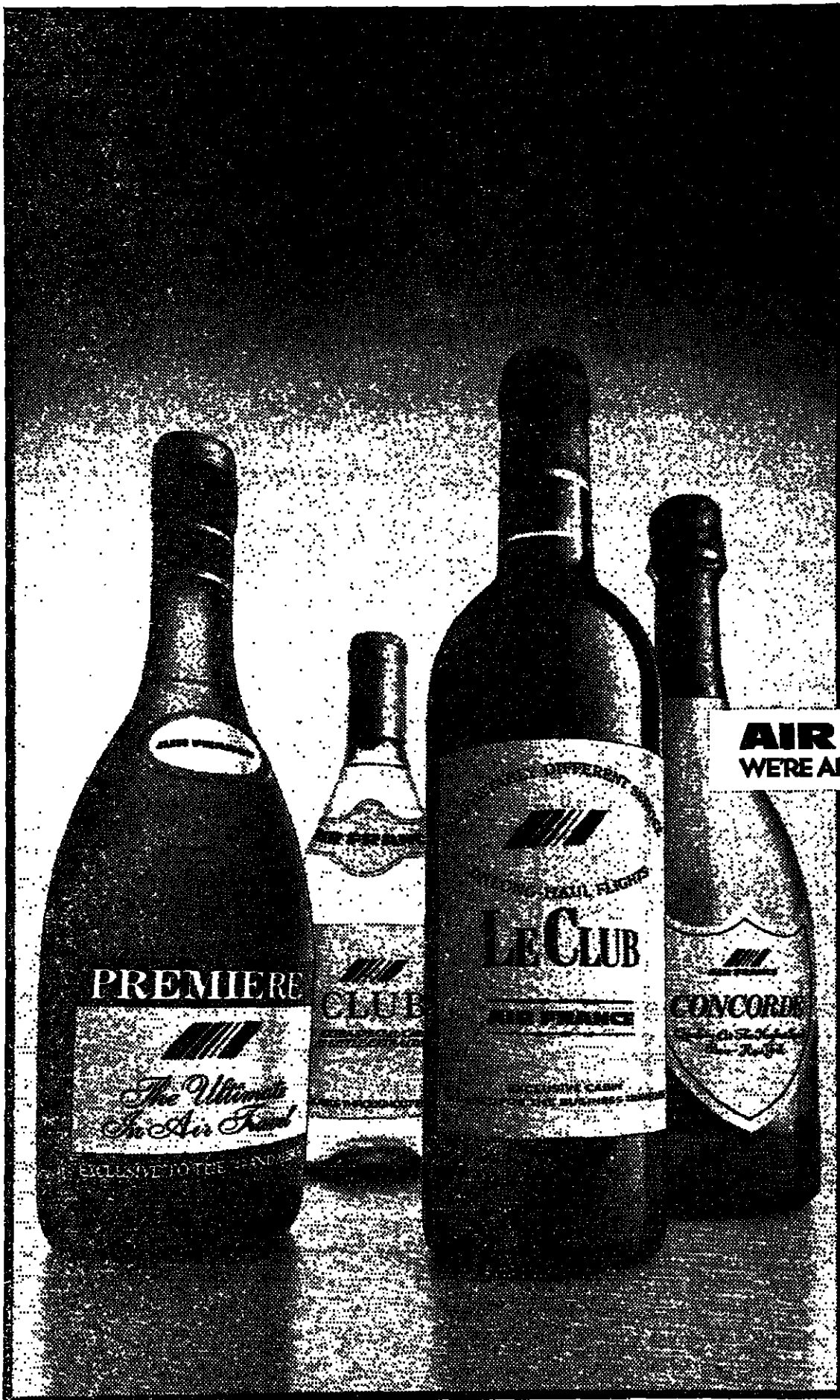
Arab forces hold a total of 11 Israeli prisoners. In addition to the six held by the Arafat group, two are held by the Popular Front for the Liberation of Palestine's General Command led by Mr Ahmed Jibril and the other three are in Syrian hands.

He added: "The stability and prosperity of Jordan will not be affected by the evil deeds of an immoral few, who have sold their souls to the enemy."

Jordanian officials also believe they have reason to fear that pro-Iranian terrorist groups are being diverted from Lebanon to join the campaign against them. Jordan has been the staunchest supporter of Iraq in the Gulf war with Iran and still provides one of its main supply routes.

Syria has backed Iran in the fighting and has contributed to the war of economic attrition against Iraq by shutting its oil export pipeline to the Mediterranean.

Jordan is, meanwhile, continuing its intense diplomatic efforts to ensure the survival of Mr Yasser Arafat, the PLO chairman, if he is driven out of Tripoli by the Palestinian rebels. However, King Hussein is known to be sharply critical of the response he is receiving from other moderate Arab regimes, which he feels are doing too little to frustrate Syria's ambitions.

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COMMONWEALTH MEETING IN DELHI

Summit questions its world role

BY ROBERT MAUTHNER IN NEW DELHI

THE COMMONWEALTH heads of government start a week-long meeting in New Delhi today in a familiar atmosphere of self-questioning about the purpose and effectiveness of the loosely-knit association of 48 independent states, all of them former British colonies.

In spite of the ringing phrases employed by Sir Shridath Ramphal, the Commonwealth Secretary-General, and little more than a week ago by Sir Geoffrey Howe, the British Foreign Secretary, to extol the virtues of the Commonwealth, many of its leaders are disaffected with its recent record.

Certainly, they all consider it to be a unique multi-racial grouping in which the voices of the politically and economically weakest members are given equal weight, at least in theory, to those of the strongest. The Commonwealth's lack of a rigid structure and institutions, its open and flexible agenda, the common language, and the informal atmosphere of its

meetings are all deemed to endow it with a special personality, unlike that of any other multinational organisation.

But what is considered an advantage by some in practice waters down the Commonwealth's decision-making powers to the point where its influence on world affairs is frequently minimal. The consensus required to enact a member state to adopt joint positions in other international forums such as the United Nations—an objective dear to the heart of Sir "Sonny" Ramphal—is rarely forthcoming.

The one notable exception in recent years was when the foundations of a joint policy on the independence of Zimbabwe were laid at a Commonwealth Conference in Lusaka in 1979. But as the Commonwealth Secretary-General's magazine pointed out in its latest issue, it (the interim administration) really worked out where it goes order of things.

In spite of all the good

intentions, it seems highly doubtful that the present meeting from there in the international arena will mark a real turning point in the political sphere. The Commonwealth has just given one of its most depressing demonstrations of impotence—over the U.S. military intervention in Grenada, itself a member of the family.

With the Caribbean states themselves divided over the problem, the original idea of a Commonwealth peace-keeping force, fostered in some Commonwealth circles, has long ago bitten the dust. Britain, for one, is extremely cool on the subject, in line with the recently expressed official view that "we are not in the business of crisis management."

Sir Geoffrey Howe underlined the cautious British stand in a recent TV interview in which he said that it all depended on what the new Trinidadian interim administration really wanted. He did not think that it would ask for troops, but for training and aid.

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2227 3227 4227 5227 6227 7227 8227 9227 10227 11227

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Coupons due December 15, 1983 should be detached and collected in the usual manner. On and after December 15, 1983 interest shall cease to accrue on the Debentures herein designated for redemption.

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Dated: November 10, 1983.

NOTICE

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2611 579 1279 2739 3499 4379 5081 5389 7262 8129 10270 11464 12236 12530 13119 13273 13881
384 579 1283 2743 3503 4383 5085 5393 7265 8131 10272 11466 12238 12532 13121 13275 13883
429 714 1282 2819 3519 4399 5087 5395 7267 8133 10274 11468 12240 12534 13123 13277 13885
585 739 1284 2824 3524 4404 5089 5397 7269 8135 10276 11470 12242 12536 13125 13279 13887
711 1239 2823 3523 4403 5088 5396 7268 8134 10275 11469 12241 12535 13124 13278 13886
572 794 1414 2884 3584 4424 5094 5399 7274 8139 10284 11474 12246 12540 13129 13283 14022
381 813 1413 2883 3583 4423 5093 5398 7273 8138 10283 11473 12245 12539 13128 13282 14021
394 819 1479 2939 3639 4479 5149 5449 7289 8149 10294 11484 12256 12549 13139 13292 14032
614 1028 1443 3066 4123 4894 5129 6139 8043 8559 11576 12114 12454 12791 13159 13299 14042
622 1119 1473 3088 4139 4896 5134 6143 8048 8559 11581 12119 12456 12796 13161 13304 14045
638 1143 1529 3078 4143 4899 5136 6145 8054 8564 11592 12126 12464 12801 13166 13309 14052
630 1158 1556 3079 4154 4719 5283 6289 8279 12129 12469 12801 13166 13309 14052
639 1163 1573 3094 4159 4726 5284 6294 8284 8569 10173 11289 12134 12479 12811 13312 14054
639 1163 1573 3094 4159 4726 5284 6294 8284 8569 10173 11289 12134 12479 12811 13312 14054
647 1228 3094 3479 4179 4726 5284 6294 8284 8569 10173 11289 12134 12479 12811 13312 14054
648 1173 3084 3473 4173 4723 5214 6279 8234 10181 11281 12134 12479 12811 13312 14054
647 1228 3094 3479 4179 4726 5284 6294 8284 8569 10173 11289 12134 12479 12811 13312 14054
654 1242 3179 3481 4184 4734 5284 6294 8284 8569 10173 11289 12134 12479 12811 13312 14054
654 1242 3179 3481 4184 4734 5284 6294 8284 8569 10173 11289 12134 12479 12811 13312 14054
655 1251 3184 3484 4187 5015 5254 6274 8284 8569 10173 11289 12134 12479 12811 13312 14054
656 1253 3239 3482 4184 5015 5254 6274 8284 8569 10173 11289 12134 12479 12811 13312 14054
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WORLD TRADE NEWS

ECGD backs \$125m credit for Angolan oil development

BY QUENTIN PEEL, AFRICA EDITOR

BRITAIN IS to make available a \$125m line of credit for exporters supplying equipment and services to Angola's newest oil field development, in the hope of encouraging greater British participation in the Angolan oil industry.

First details were announced yesterday by Mr Paul Channon, the Trade Minister, at a conference on export opportunities in Angola organised by the London Chamber of Commerce and Industry.

The credit, arranged by Lloyds Bank, will be covered by the Export Credit Guarantee Department, and tied to contracts for the development of the Takuila oil field in the Cabinda enclave, north of the Zaire river.

Further credits for British exports to Angola are currently under discussion, and could eventually total some \$300m in the next 12 months, according to British officials.

Takuila is part of a major expansion programme being undertaken by the Cabinda

Gulf Oil Company, in which Gulf Oil and Sonangol, the Angolan state company, are partners. Capital spending over the next three years is expected to total \$645m, to increase oil production from Cabinda from 150,000 to 200,000 barrels a day (b/d), according to Sr Antonio Manguera, deputy director general of Sonangol.

Sr Manguera outlined other development plans of the Angolan oil industry, which he said is likely to earn some \$1.5bn in 1983 — approaching 90 per cent of the country's total export earnings.

They include development of the Palanca and Pacasse offshore fields by a consortium headed by Elf-Aquitaine, due to some into production in 1983, and development of the Kamabala and Numbi fields in Cabinda after that date.

Sr Manguera said Angola was going ahead with construction of a fabrication yard for jackets and decks at Ambriz, north of Luanda, involving Bouygues and EPTM of France.

EEC aims to overhaul shipyard aid policies

By Andrew Fisher, Shipping Correspondent

EEC officials are working on an overhaul of shipbuilding aid policies, aimed chiefly at increasing yards' efficiency through new investment rather than simply subsidising to match the price gap with the cheaper Far East.

This new emphasis, still to be fully agreed by member states, would be embodied in the sixth directive on the industry, to come into effect in 1985.

The intentions of the revised policy were outlined yesterday in London by Mr Theodor Van Rijn, deputy director general for internal market and industrial affairs in the Commission.

"Existing capacity in the Community is still too high — considerably too high," he said at a conference organised by Tyne and Wear County Council to draw attention to the plight of the loss-making UK industry. Further cuts would be needed.

Governments might have to accept a temporarily higher level of aid for shipbuilding to launch investment in new computer and other techniques.

He criticised Japan for hanging on to the major share of the market and Korea for continuing to expand during the industry's crisis.

The size of the Japanese market share — it obtained 55 per cent of all new orders placed in the first half of 1982 — will be raised at next week's Tokyo meeting of the Organisation for Economic Co-operation and Development (OECD) working party on the industry. Korea is not an OECD member.

Mr Van Rijn said special home credit schemes to persuade Community shipbuilders to place orders at EEC yards could, if agreed, also be a key element of a revised shipbuilding policy.

No EEC member had placed an order with a yard in another member country this year, he said.

He also said that the share of EEC yards in world orders had fallen from nearly 20 per cent to just over 10 per cent in the past two years. The industry would not return to previous market share levels.

Anthony Moreton reports on wool's strengths and weaknesses in a diminishing market

New wool chief has a fight on his hands

THE ANNOUNCEMENT that Dr John McPhee is to succeed Dr Gerry Laxer in January as managing director of the International Wool Secretariat comes at a time when the IWS is conducting a soul-searching reappraisal of its role.

Wool is a minor fibre in world terms, accounting for no more than 6 per cent of all the fibres used. But even this is a serious drop compared with the late 1960s when it took 9-10 per cent. And the indications are that wool's share will shrink further.

Yet wool is a fibre people automatically think of as "nice" or "acceptable" and in the Woolmark, introduced by the IWS in 1964, it has one of the best marketing symbols in the world — licensed to nearly 10,000 companies in 60 countries. More than 35m pullovers, suits and so on are produced every month bearing the Woolmark label, denoting a garment made of pure new wool.

Dr McPhee, therefore, takes office at a difficult time but with a strong product. He knows too, that he has just seven years to stop the decline before he, automatically, has to retire at the age of 60.

Wool still has its traditional position as the most



Mr McPhee: seven years to stop the decline

desirable fibre, there is an enormous challenge to us from the synthetic fibres," he says. "The problem is that our margins are under tremendous pressure and our need is to try and reverse the downward market share at the same time as we must try and get the price of wool up in

order to give our backers a fair return."

The IWS was set up in 1937 by the sheep farmers of Australia, New Zealand and South Africa and later was joined by Uruguay, to provide a marketing outlet for their wool. Although the growers are all southern-hemisphere-based, the IWS deliberately sited its headquarters in London to be near the leading world markets.

These are now the U.S., Japan, West Germany, Britain, France, Italy, Canada and other European markets and some Middle Eastern countries. Over three-quarters of all the wool is consumed in these markets.

Dr McPhee's appointment reverts to the tradition that the managing director is an Australian, though he denies there is any bias in this direction. However, the Australian Wool Corporation meets some 65 per cent of the IWS budget and Dr Laxer, a Brooklyn-born New Yorker, created a precedent when he became the only non-Australian to sit in the MD's chair facing the Foreign Secretary's residence in Carlton House Gardens.

Dr McPhee sees the future depending very much on moving into new markets. "We

have traditionally been associated with men's suits and women's coats, the safe, sensible lines. But young people, the ones who have the money to spare, are increasingly wearing leisure clothes."

"What we have to do is convince them that when they talk about leisure-wear they think wool. They do not automatically have to buy cotton or synthetic fibres."

"We have, frankly, missed the boat in this market. So we will have to get closer to the consumer. We have one great advantage at this time. In a recession, people want not just fashionable clothes but also clothes that will last. They become more price- and quality-conscious. We are ideally placed to meet those needs."

Since Dr McPhee does not see any boom in sales of clothes, he accepts that wool will have to fight for a larger share of a smaller market. "It is clear that real consumer spending will grow more slowly in future than it did in the 1960s and the early 1970s. And spending on clothing will grow more slowly than total spending. This means that clothing's share of total consumer spending will continue to decline gradually although in

absolute terms spending on clothing will rise.

"Therefore, we shall have to pitch ourselves, in the first instance, at consumers in the affluent industrialised markets of Western Europe, North America and Japan."

He does not dismiss other countries. Taiwan and South Korea and areas such as the Middle East, where wool has done well, continue to have potential.

Dr McPhee was born in Melbourne in 1930 and after taking a degree at the university arrived in Oxford in the autumn of 1952. He graduated with a post-graduate doctorate in protein chemistry in 1954.

That year he returned to Geelong, to the Commonwealth Industrial and Scientific Research Organisation, Australia's leading wool research centre, intending to pursue a career in academic research.

By 1966, with a reputation established in Australia, he was invited back to Britain to head the IWS's newly set-up Technical Centre at Ilkley. From there he moved to London in 1976 as director of planning, becoming deputy managing director two years later.

Hong Kong revives plan for electric railway

BY ROBERT COTTRELL IN HONG KONG

THE HONG KONG Government has revived plans to build an electric railway in the north-west corner of the territory. Provisional estimates suggest that the full 34-km system could cost around HK\$200m (£174m) at 1983 prices, though the initial commitment may be to a smaller first phase costing around HK\$150m.

The decision in principle to build the railway, which would connect the town of Tuen Mun with surrounding regions was first taken four years ago. The Government then began negotiations with the Hong Kong and Kowloon Wharf and Godown Company, a publicly-quoted company which was expected to become the railway's owner-operator. Negotiations broke down at the beginning of the current year, with the two sides unable to agree terms.

The Government has now asked the Kowloon Canton Railway Corporation (KCRC) to con-

sider taking on the Tuen Mun Light Railway (TMLR) project. The KCRC is wholly-owned by the Government, but runs its affairs autonomously.

The Government has also asked seven consortia which previously tendered to build the TMLR to submit enlarged proposals covering construction and a financing package for the system. While the KCRC would assume the project's debt, the winning consortium would have to line up willing lenders.

Mr Alan Scott, the Transport Secretary, said that the KCRC was the Government's choice to head the project because it already operates an electric railway linking Kowloon with the New Territories, and because it is in an appropriate financial position. It has completed capital expenditure on its existing rail network, and is now building up a positive cash-flow.

Dunkel names Gatt panel to study trade problems

BY ANTHONY McDERMOTT IN GENEVA

MR ARTHUR DUNKEL, the director-general of Gatt, yesterday announced formation of a seven-member panel to study and report directly to himself, on the problems affecting the international trading system and... how these may be overcome during the remainder of the 1980s.

The announcement came on the second day of the annual session of the Contracting Parties to the General Agreement on Tariffs and Trade.

The panel, to be given a free hand in seeking information consists of: Senator Bill Bradley of the U.S.; Mr Per Gyllenhammar, the chairman of Volvo of Sweden; Dr Guy Ladreit de Lacharrière of France, currently a judge at the International Court of Justice at The Hague; Dr Fritz Lenz, president of the Bank for International Settlements; Dr Indraprasad Patel, director designate of the London School of Economics; Prof. Mario

Simonsen, a former Brazilian finance minister; and Dr Sumitro Djojohadikusumo, a former finance minister of Indonesia.

The need to form the panel reflects Mr Dunkel's worries about the ability of Gatt's 90 member nations to adhere to the organisation's free trade principles, under the pressure from the global recession and the trends towards bilateralism and protectionism. Said one delegate: "You would not have to be a wise man to see what is wrong with the system."

It will not be funded by Gatt, and a spokesman was unable to say where the money would come from. Its first meeting is to take place in Geneva early next year and its report is to be delivered "in a year or so".

Yesterday's meetings were devoted to a broad review of the two-year work programme of sector studies set up by the 1982 annual meeting held at ministerial level.

Dutch to seek renegotiation of gas deals

By Walter Ellis in Amsterdam

THE NETHERLANDS is to seek renegotiation of its export contracts for natural gas following a 25 per cent upwards re-evaluation of the country's total gas reserves. At present the external customers for Dutch gas are West Germany, Belgium, France and Italy, and the Government in The Hague is now keen to extend contracts with all four in a bid to increase revenue.

The Netherlands is hoping that greater amounts can now be sold to consumer countries.

A year ago, the idea of increased exports was frowned upon. Reserves were felt to be strictly limited and conservation was held the supreme virtue.

Reserves have now been extended by 440bn cubic metres, to a new total of 2,300bn cubic metres.

At the present rate of extraction, this would give the Netherlands another 12 years' worth of supplies.

French bank agrees joint China leasing venture

BY DAVID MARSH IN PARIS

SOCIETE GENERALE, France's third largest nationalised bank, has agreed a joint venture with the Bank of China to set up a leasing company in Hong Kong.

The new institution, Trilease International, will carry out leasing deals in China itself in areas like plant and equipment financing. Owned 40 per cent each by the Bank of China and Societe Generale and 20 per cent by the Bank of East Asia, a major Chinese bank based in Hong Kong, Trilease represents the first foreign partnership deal undertaken by the Bank of China.

The company has a capital of \$1.5m. The leasing operation will principally cover goods exported from France and the rest of the EEC.

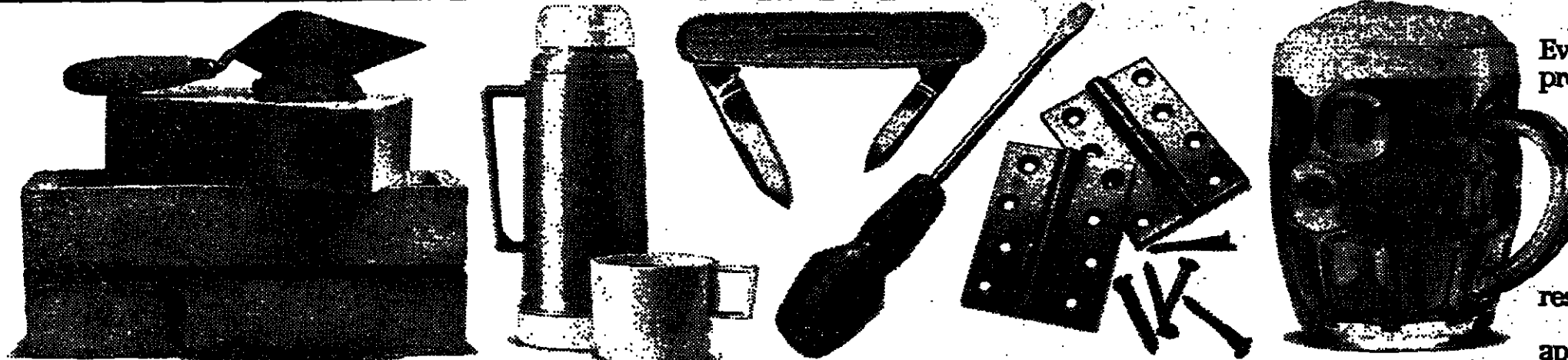
AP adds from Peking: Societe Generale has signed an agreement to carry out financial and technical studies for developing a Chinese coal field. Bank chairman M Jacques Mayoux said: Societe Generale could eventually form a financial and industrial corporation to help develop the field near Shanxi, in northern Shaanxi province near Inner Mongolia.

Skoda unveils new model

BY LESLIE COLLYN IN BERLIN

THE CURRENT model of Czechoslovakia's Skoda car is to be replaced with several new front-wheel drive models which it is hoped will increase the car's share of western markets.

Czechoslovak press reports said the new Skoda will be of local design and construction and not a licensed product. Skoda's new light trucks and vans are to be produced in co-operation with Renault.



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AMERICAN NEWS

Kennedy - a day of nostalgia for a lost national dream

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

AMERICANS yesterday remembered President John F. Kennedy, on the twentieth anniversary of his assassination, in an emotional but subdued mood of national nostalgia.

The Kennedy clan gathered in Washington for a memorial service attended by President Ronald Reagan, who called the assassination "one of the most tragic episodes in our nation's history."

But most commemorations around the country - including a ceremony one block from the assassination site in Dallas - were modest and low-key.

For the past few days, tributes and appraisals of his presidency have been pouring forth from American radios, televisions and newspapers. Some have been idolatrous, others distinctly unfavourable.

While Kennedy's role as a near-mythical hero in the nation's collective consciousness is universally acknowledged, many have pointed out that his oratory was greater than his achievements.

In his favour, his admirers are recalling his successful challenge to the Soviet Union in the 1962 Cuban missile crisis, the negotiation of the Nuclear Test Ban Treaty of 1963, his support for West Germany over Berlin, his commitment to civil rights, the foundation of the Peace Corps and the launching of the Apollo space programme.

Against that are cited dishonesty in his personal life - exemplified by his notorious adultery - the Bay of Pigs fiasco and the initial involvement in Vietnam, which few remember, occurred in his presidency.

Everyone agrees, however, that a little bit of America died with him as a result of Lee Harvey Oswald's bullet.

The subsequent full-scale Vietnam war and the disgrace of the of-

fice of the presidency under Mr Richard Nixon have only served to burnish the image of the Kennedy era as a time of youthfulness, energy, self-confidence and even innocence.

In a poll conducted by Newsweek magazine this week, he emerged as by far the nation's favourite president.

Asked to name the president they would like to see in the White House today, out of all past presidents, 30 per cent said Kennedy.

Franklin D. Roosevelt came a distant second in the poll with 10 per cent, Abraham Lincoln scored 5 per cent, and George Washington, 1 per cent.

A pupil at a Dallas school, born long after Kennedy's death, won the anniversary essay contest with the judgment that what counted most "was not the tangible progress Kennedy made, but his intangible appeal to the hopes and dreams of people."

Mr Peter Walker, the Energy Secretary, appealed in London last night to the spirit of the Kennedy brothers to inspire the new political generation.

Delivering the Kennedy Memorial lecture at the Oxford Union on the 20th anniversary of the assassination of President Kennedy, Mr Walker argued that the Kennedy legacy was still relevant today.

His language was that of social and international concern not fashionable with Mrs Thatcher and her associates.

Mr Walker argued that the Kennedy brothers recognised that "social improvements could only be obtained through economic growth - that governments had a special duty to minorities who did not possess the political clout to enable them to exert much influence on the system."

Grenada to close Libya's embassy

BY CANUTE JAMES IN KINGSTON, JAMAICA

THE DECISION of Sir Paul Seon, Governor-General of Grenada, to ask Libya to close its embassy in the island underlines concern felt by the leaders of some of the neighbouring islands over Libyan attempts to gain influence in the Caribbean.

Sir Paul made his request in the wake of last month's U.S. led invasion. The governments of Dominica and St Lucia are worried by recent Libyan efforts to attract young supporters of left-wing opposition parties, ostensibly by offering higher education.

The leaders claimed that the education was more political than they were led to believe, and that the Caribbean visitors were being given military training in special camps.

Recently Mr John Compton, Prime Minister of St Lucia, ordered the confiscation of the passports of 14 young St Lucians just before they were due to leave for Libya.

The opposition party, of which the 14 are members, argued that there was nothing sinister in the visit. Mr Compton, however, charged that they were to be trained in "terrorism and sabotage."

The Prime Minister said the in-

telligence service of a "friendly" country had informed his Government as long ago as October of last year about Libyan activities in the Caribbean.

"Instructions had been issued through the Libyan embassy in Mexico to provide tickets to Libya for 100 persons from the Caribbean, 28 of whom were to come from St Lucia," Mr Compton said.

"The purposes for which these people were recruited has been confirmed by 15 Dominican returnees who were similarly lured to Libya on false promises of student scholarships, only to find themselves confined to terrorist training camps."

Miss Eugenia Charles, Prime Minister of Dominica, had said earlier that the 15 who had returned were part of a group of 28 young Dominicans who had gone to Libya to study medicine and science. They returned home after they were "put into camps like little soldiers," the Prime Minister said.

Miss Charles has reason to have been worried. Her Government has been the subject of two coup plots - one domestic the other foreign - in the past three years.

IADB to boost borrowing by \$1.4bn

By Peter Montgomerie in London

THE INTER-AMERICAN Development Bank is to boost its borrowing on world capital markets to about \$1.75bn next year after borrowing between \$1.4bn and \$1.5bn in 1983, according to Mr Henry Costanzo, the bank's Finance Manager.

He told bankers in London that this would necessitate a diversification of borrowing sources, including greater concentration on the Euro-bond market, instead of the foreign sectors of national bond markets which the bank has favoured in the past.

The higher borrowing will be used to finance an increased lending programme in keeping with the 75 per cent increase in the bank's capital that is to be phased in over the next three years. Outstanding debt is currently about \$4.5bn.

The Inter-American Bank will shortly launch a "substantial" issue on the New York bond market now that the prices of existing issues in that market have stabilised following a period of weakness as a result of the Latin American debt crisis.

By the end of 1983, the bank plans to have redeemed all its debt issued before 1975. This will allow it to merge its ordinary capital with the separate regional capital set up when European countries and Japan joined the Bank in the mid-1970s. A "manageable amount" of this debt will have to be redeemed early to meet this need, Mr Costanzo said.

Sharp rise in U.S. corporate profits

By Stewart Fleming in Washington

U.S. CORPORATE profitability continued to rise strongly in the third quarter, the Commerce Department reported yesterday.

After surging 19.8 per cent in the second quarter to an annual rate of \$293.3bn, third quarter pre-tax earnings increased to \$277.2bn.

Compared with the third quarter of 1982, when the recession was bottoming out, corporate pre-tax profits are 23 per cent higher.

The main factor behind the rise in profitability has been the resumption of economic growth. The Commerce Department yesterday revised its estimate of third quarter growth in real gross national product down slightly from an annual rate of 7.9 per cent to an annual rate of 7.7 per cent.

Most economists are predicting another sharp rise in output in the fourth quarter at an annual rate of around 6 per cent.

As a result, share analysts are already expecting continued strong gains in corporate earnings.

The strong gains in corporate profits are seen as an important factor which will help to sustain the economic expansion into 1984, since they are increasing the capacity of companies to finance capital expenditure from internally generated funds.

Not only will this help broaden the base from which the economy is expanding by increasing demand for capital equipment, it will also reduce corporate borrowing requirements. This should postpone the point at which rising private borrowing and heavy government borrowing might begin to put upward pressure on interest rates.

Businesses in Mexico get \$100m loan

By William Chislett in Mexico City

THE INTERNATIONAL Finance Corporation (IFC), the World Bank affiliate which lends to the private sector in developing countries, has agreed a \$100m credit for Mexican businesses.

The loan, \$34m provided by the IFC and the rest by Bank of America and Morgan Guaranty Trust Company, is the first new voluntary commercial loan to Mexico since international banks were told by the International Monetary Fund early this year to make available \$5bn to Mexico to complement a debt crisis rescue package.

Officials from the IFC, which has committed over \$500m to Mexico, said the loan for imports was a sign that confidence was returning to the country.

Incoming President must tread carefully writes Jimmy Burns in Buenos Aires

Radicals prepare to take on Argentina's military

AFTER the euphoria of their election win last month Argentina's Radicals, led by Sr Raul Alfonsín are looking ruffled by the prospect of government - like men who have covered distances across a wide open field only to get entangled in the bushes of an overgrown forest.

Nowhere is this more deeply felt than among the group of Alfonsín aides charged with the particularly thorny issue of military reform.

The armed forces have dominated the destiny of Argentina for most of the country's history. In the last 50 years, only two elected presidents have managed to survive their term in office without being thrown out by a military coup, and both of them happened to be generals. In the seven years since the last military coup in 1976, Argentina has become one of the most militarised societies in the world.

"We must make sure that the armed forces leave government, but also that they never return," Sr Alfonsín proclaimed before the election. The convincing majority won by the Radicals, coupled with the low prestige of the still deeply-divided military, gives such rhetoric a degree of credibility. Within days of his election, Sr Alfonsín felt assured enough to receive three of the highest-ranking officers, including General Mario Piotti, army general secretary, in a donkey jacket and bare feet.

But despite public shows of

confidence, Radicals are tackling the military problem with great caution, reflecting the difficulties of finding a solution which will not backfire on the democratic system which Sr Alfonsín is hoping to consolidate.

"We may have the votes, but the military's still got the arms. We are like Davids taking on Goliath," one Radical confessed last week.

Argentina has developed an extremely top heavy command structure. At the top is the all-powerful Junta of service chiefs with a supporting cast of over a hundred generals, admirals and brigadiers, and over a thousand retired and middle ranking officers who have manoeuvred their way into every area of society. Over the past seven years officers have controlled ministries, sat on the boards of every major state company (including banks), directed the television networks, and even programmed the national ballet.

The state security police, with thousands of agents, has developed into a virtual state within the state, with arbitrary powers of control and repression, and independent sources of income, including private "detective" services offered at huge cost to civilian businesses.

The Radicals propose to scrap the Junta and involve the incoming President's constitutional right to be sole commander of the armed forces. Beneath Sr Alfonsín there will be a greatly reinforced civilian Ministry of

Defence with powers of control over promotions, troop deployments and military budgets.

While there is general agreement that officers should be removed from any strictly non-military job, Sr Alfonsín has yet to decide whether to send the entire military high command into forced retirement or to opt instead for rather more minor surgery, concentrating on cutting back new promotions.

The Radicals have, however, publicly promised a major shake-out of the security forces, which they hold responsible for many of the human rights violations committed in recent years.

Army, naval and airforce intelligence, which have developed into virtually autonomous entities, are expected to have their budgets sharply cut and their activities controlled by the President working through a civilian Ministry of the Interior. The Ministry will also take full charge of the police force, which is currently run by an army general.

As part of the incoming Government's plans to make the armed forces more professional, the number of troops is expected to be eventually cut by about 100,000 men. The armed forces at present are made up of 90,000 conscripts and 70,000 professionals.

The Radicals may also reduce the one-year obligatory military



Sr Alfonsín (right), in donkey jacket and bare feet, greets Gen. Piotti

service for all 18-year-old males. The system has failed to mould the conscript army into an effective fighting force, as was only too clearly demonstrated during the Falklands War.

Of the 12 months of national service, only three are actually devoted to any military drill. For the rest of the time conscripts are assigned to an officer and ordered to carry out menial tasks.

Other "perks" enjoyed by senior officers include duty free goods, preferential mortgages, heavily subsidised supermarket chains, and luxurious sports clubs, a division general, of which there are 10, earns as much as a Cabinet minister and remains on full pay once he is retired, and the salaries down the military hierarchy have in recent years been considerably more inflation-proofed than those of many other Argentine

professionals. The Radicals aim to reduce many of the more excessive perks. But the main cost-cutting is expected to focus on arms spending and the military's wasteful involvement in Argentine industry and much of its infrastructure.

The Radicals have publicly announced their intention of reducing defence spending from 5 per cent of GDP to 2 per cent, its lowest level in more than 15 years. Radical officials, however, privately admit that the achievement of such a target will depend on defusing traditional areas of territorial tension such as the Beagle Channel and the Falklands which have been used by the outgoing military authorities as the justification for an estimated \$10bn (£8.84bn) worth of arms purchases in the past seven years.

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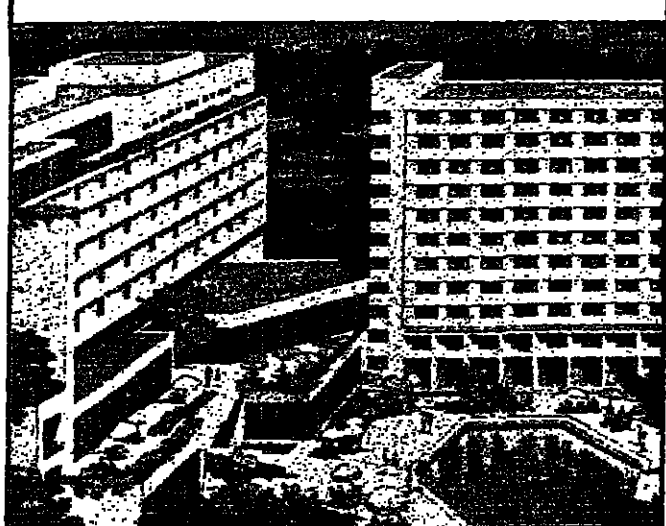
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UK NEWS

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Greenpeace ordered to halt Sellafield action

BY DAVID FISHLICK, SCIENCE EDITOR

BRITISH Nuclear Fuels (BNFL) obtained a High Court injunction in London yesterday to prevent the environmental group Greenpeace from interfering with the pipelines which discharge effluent into the Irish Sea from its Sellafield (formerly Windscale) factory.

Greenpeace had earlier said it would block the pipes which extend for 1.5 miles out to sea. The three pipes discharge very low-level radioactive effluent from the reprocessing operations of Sellafield, which is on the Cumbrian coast in north-west England.

The pipes discharge at a depth of 15m to 18m, depending on tidal conditions, and through more than one outlet from each pipe. Mr Roy Pilling, BNFL director responsible for the Sellafield factory, said last night that, viewed as an engineer-

ing task, blocking the pipes 'can't be all that easy.'

Greenpeace - which alleges that BNFL is discharging 'huge quantities' of radioactive waste through the pipes - sent down divers yesterday to try to find the end of the largest pipe.

Mr Pilling said any further action BNFL took to safeguard its plant operations would depend on Greenpeace's response to the court order.

Three simultaneous inquiries are taking place into the contamination of 200 yards of beach by radioactive solvent, which was washed from the reprocessing plant during the annual shutdown for maintenance.

On Monday, the Government announced an inquiry by inspectors from the Department of the Environment. In addition, inquiries are being made by the Nuclear Installations Inspectorate and by BNFL.

The company believes the contamination occurred through a combination of the discharge of rather more solvent than usual and calm weather in the Irish Sea, which prevented rapid dispersal.

The company is completing investments totalling about £30m in new effluent treatment systems designed to reduce radioactive discharges into the sea.

The main investment is in a plant called the site ion exchange effluent plant, expected to be on stream next autumn at a cost of about £30m.

A further £10m is being spent on reducing actinide discharges by a factor of about five. Such discharges have already been reduced by a factor of five since the mid-1970s, Mr Pilling said.

Hongkong Bank to restructure Gibbs

BY DAVID LASCELLES

HONGKONG and Shanghai Bank is planning a major relaunch, complete with new name and fresh capital, of Antony Gibbs, the troubled London merchant bank it bought three years ago.

The operation is designed to expunge once and for all memories of Gibbs' loss-plagued past and give it the resources to go aggressively after new business. The Hongkong Bank is also moving Gibbs to larger headquarters in the City of London, and hunting for a new chief executive.

Most dramatic is the decision to change Gibbs' name, one of the oddest in the City, where it has done business since 1808. From December 12, the bank will be called Wardley, the name under which the Hongkong Bank's other merchant banking activities operate.

Although the change will be presented as a move to standardise names within the group, the Gibbs name had clearly become a liability rather than an asset.

The Hongkong Bank will also more than double Gibbs' capital with an infusion of £22m. Gibbs' existing capital is £18m; most of which represents resources the Hongkong bank has already invested in it.

A permanent new chief executive is being sought to replace Mr David McDonald who resigned earlier this year over policy disagreements. At the moment the bank is being run by an acting chief executive from Hong Kong, Mr Ewan Lauder.

Mr Tom Welsh, chairman, said yesterday that the bank had been restructured to concentrate on key areas, including capital markets, trade finance, medium term corporate lending, and corporate finance.

The Hongkong Bank bought 40 per cent of Gibbs in 1973 and raised this stake to 100 per cent in 1980, in a deal valuing Gibbs at £17.5m. But foreign ownership earned Gibbs a much-publicised expulsion from the influential London Accepting Houses Committee.

Gibbs was badly hit by the banking crisis of the 1970s, and remained a weak performer, reporting a £1m loss in 1981. Last year it transformed this into a £3.5m profit. While the Hongkong Bank doubts that this will be repeated this year, it believes the worst is past.

Shake-up for UK tourist industry

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A SHAKE UP of Britain's £3.5m a year tourism industry was announced last night. The British Tourist Authority (BTA), responsible for marketing Britain overseas, and the English Tourist Board (ETB) are effectively to be merged.

Mr Norman Lamont, Minister of State for Industry, said a private equity fund would be set up early next year. This would be financed by institutions in the City of London and provide capital investment for major tourism-related projects.

Although the two tourist boards are not being formally merged - that may follow at a later date - they will share common offices, facilities, and a new joint part-time chairman.

He is Mr Duncan Black, at present chairman of Cathay Pacific Airways and of the Hong Kong Tourist Association. Mr Black, 56, will become chairman of the BTA from next April, replacing Sir Henry Marking who has been part-time chairman for the past seven years.

Mr Black will also become chairman of the ETB in February 1985 when the present chairman, Mr Michael Montague, finishes his term of office.

Mr Lamont last night described Mr Black as "a tough businessman able to merge these two organisations."

He added that there was considerable overlap between the two organisations which had proved wasteful.

Savings from merging the two boards' common facilities are estimated at up to £500,000, although Mr Lamont was yesterday unable to give any indication of how many of the several hundred jobs involved might be lost.

The shake-up follows an internal review at the Department of Trade and Industry which started in July of last year. As a result of this, the BTA will be told to concentrate its activities solely on promoting British overseas.

This will include more promotion of London as a tourist centre, as well as ensuring that Wales and Scotland get their full share of overseas promotion.

Sir Henry Marking said last night: "To have one chairman of both boards is the right solution." It was a suggestion that he had made to Mr Lamont last August. Sir Henry expects to become more fully involved with his work at Carver's Rothmans, where he is chairman.

Mr Michael Montague welcomed Mr Lamont's statement as providing "a definitely more better tourist service for the travelling public."

Industry plea over Brazil credit

BY ANDREW TAYLOR

A FAILURE by Britain to participate in the \$2.5bn IMF World Bank export credit package for Brazil would be disastrous for British companies trading in that country, the Brazilian Chamber of Commerce said last night.

The London-based organisation represents almost 500 British companies which either export to, or have subsidiaries in, Brazil. Members include Lloyds Bank International, ICI, Glaxo, Davy Corporation, Wiggins Teape and Costa Patons.

The chamber is concerned that the Government may be sticking to its decision not to support the export credit package. "If this is the case, it could seriously damage British trade with Brazil," Mr John McMeeken secretary of the chamber of commerce said last night.

"If British companies are unable to arrange credit terms comparable

with those being offered by international competitors then orders will be lost and business will suffer."

The Export Credits Guarantee Department stopped taking on any new medium or long-term business involving Brazil, two months ago. However, backing is still being provided for short-term business.

British trade with Brazil has suffered during the financial crisis, although the decline in exports has not been as steep as might have been expected. British companies, however, account for only about 1 per cent of Brazilian imports.

"It is important that the British Government should be involved if we are to improve our relationship with Brazil and to underline the importance we attach to South American markets," said a company spokesman.

Mr McMeeken of the Brazilian Chamber of Commerce added: "I

think the Government would be wrong to turn its back on a market which is the eighth largest economy in the world, has a population of 125m and which in the 10 years to 1980 achieved annual growth rates in Gross Domestic Product ranging from 4.8 per cent to 14 per cent."

Costa Patons has a wholly-owned subsidiary operating in Brazil manufacturing thread for the domestic market and the garment industry. At one stage the Brazilian operation was providing about 15 per cent of the British company's profits but this is thought to have fallen sharply in recent years.

In the first nine months of this year British exports to Brazil declined to £105.7m compared with £117m in the first nine months of 1982. Over the same period Brazilian exports to Britain rose from £351m to £432m.

Who's got their eyes on the Falklands?



Capper Neill, of course!

Capper Neill have been nominated by the Property Services Agency to supply and construct the bulk fuel installation system at Mount Pleasant Airfield in the Falklands. This will add a further £5 million to the list of major contracts currently being handled by Capper Neill.

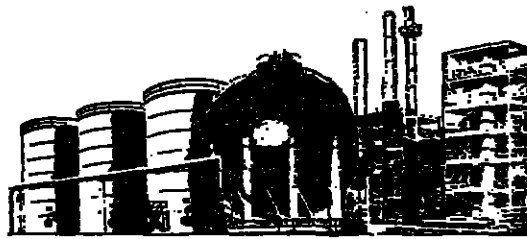
Refinanced, restructured and strengthened by their recent association with CCC, a leading Middle East civil construction group, the new Capper Neill is soundly based for the future.



An enterprising group at work

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Capper Neill plc, Technology Square, St Helens, Merseyside, England WA9 4TN. Telephone 0744 820108 Telex 629094 Cappel G



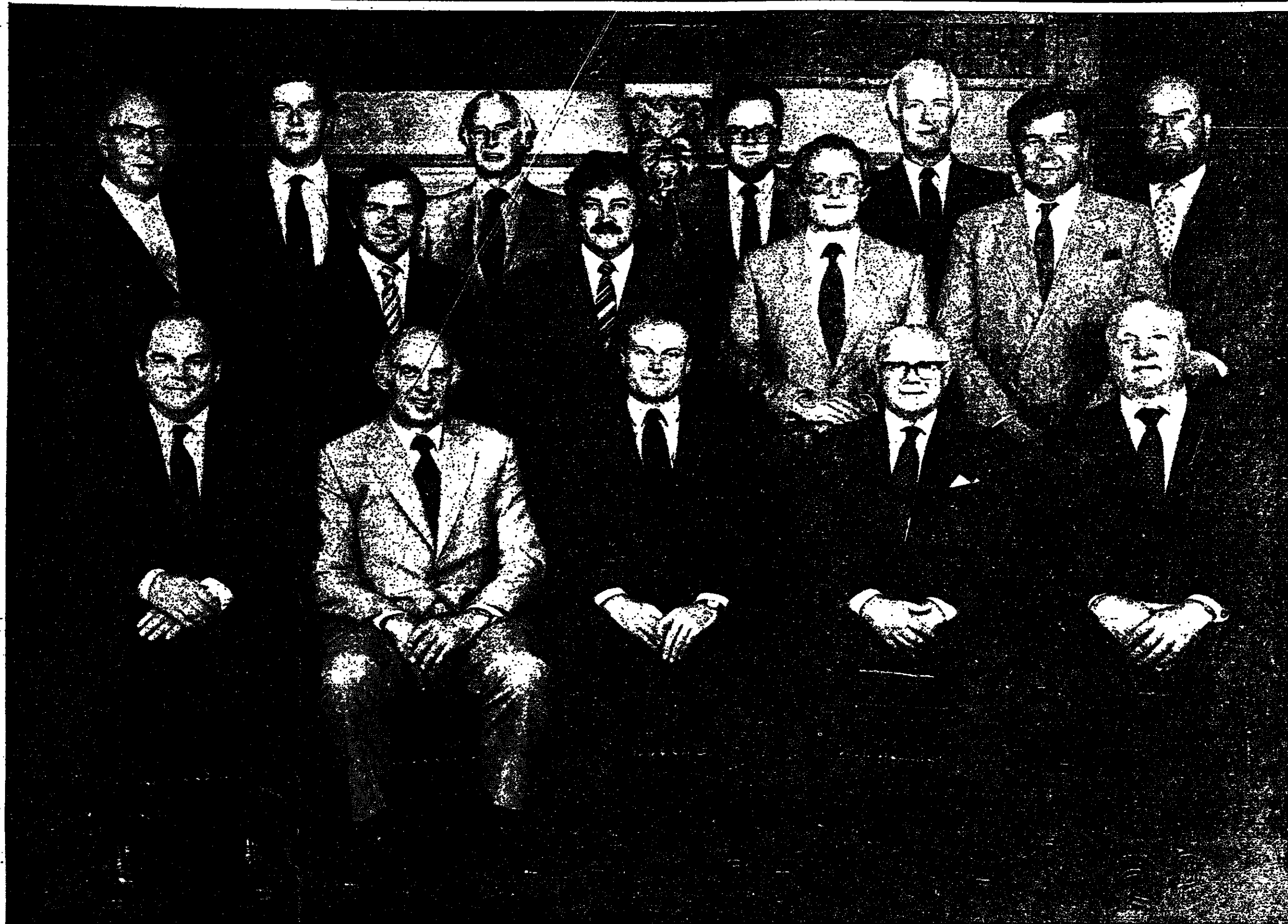
Putting on the Ritz all the way to L.A.



AIR NEW ZEALAND'S 'RITZ OF THE SKIES' SERVICE TO LOS ANGELES AND NEW ZEALAND ONCE AGAIN CAME TOP IN THE LUNN POLY BUSINESS CLASS SURVEY.

مكتبة من الكتب

THE ENTREPRENEURS



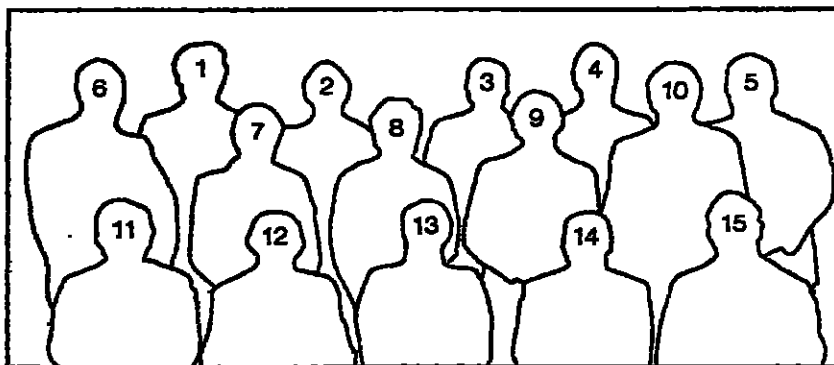
These are uncommon men, with this in common: they are all entrepreneurs who formed or bought their own companies, and Citicorp Development Capital (CDC) helped provide the venture capital they needed.

1. **ROBERT BREARE**, Chairman and Chief Executive, Intercommunications Ltd. Newspaper publishing group created in 1982 through the management buy-out of a family business. 170 employees in 8 locations. Turnover £4.8 million.
2. **FRANK COLE**, non-executive Chairman, Franklin Medical.
3. **GRAHAM JOHNSON**, Managing Director, Franklin Medical. The company manufactures and distributes disposable plastic medical products for urology, ostomy and anaesthesia. 105 employees. Turnover £3 million.
4. **MIKE MARTIN**, Technical Director, Airborne Industries Ltd. Management buy-out, 1981. The company is a specialist in the defence industry supplying inflatable products, parachutists training balloon systems, water tanks, camouflage nets and equipment covers. 100 employees. Turnover £1.6 million.
5. **CLIVE GREGORY**, Chief Executive, Halls Homes and Gardens. Management buy-out, 1982. Halls pioneered High Street multiple distribution of DIY aluminium greenhouses. Also manufactures timber garden buildings and conservatories. 228 employees. Turnover £12 million.
6. **JIM EVANS**, Executive Chairman, Bytex Holdings Ltd. The company designs, manufactures, installs and operates closed circuit pay-TV systems, mainly in hotels. 30 employees.
7. **DAVID GARE**, Managing Director, Instem Computer Systems Ltd. A management buy-out from Kratos Inc, its US parent. The company manufactures computer based data acquisition monitoring and control equipment. 100 employees. Turnover £4 million.
8. **VERNON ETHERINGTON**, Managing Director, Combro Ltd. An IBM hardware broker. The company has recently acquired Baker Electronics plc, a manufacturer of power distribution products. 70 employees. Turnover £5 million.
9. **TONY DAVIES**, Chief Executive, Information Technology Ltd. The company was established to provide computer based systems for business administration and office automation with an emphasis on improving "white collar" productivity. 500 employees. Turnover £18 million.
10. **LAMONT PARK**, Chairman and Managing Director, Isis Industrial Services plc. The business was formed to acquire a number of companies from United Dominion Trust Ltd in one of the major management

buy-outs of 1981. It is involved in construction; the design and fabrication of architectural metalwork; hire of construction equipment and fork lift trucks; distribution of compressed air equipment; property management and development. 900 employees. Turnover £48 million.

11. **MIKE DENT**, Managing Director, Mangers Holdings Ltd. A management buy-out from Grimshaw Holdings in 1981. The company manufactures and distributes a range of DIY products, including Mangers Sugar Soap and Protex. Employees 42. Turnover £3.5 million.

12. **PETER STUBBS**, Chairman and Chief Executive, Coated Papers Ltd. A management buy-out from the Inveresk Group. A high quality paper coating business, specialising in stamp and security papers. Employees 40. Turnover £1.6 million.



13. **KEITH NESS**, Managing Director, Hornby Hobbies.

14. **G. JACK STROWGER C.B.E.**, Chairman and Chief Executive, Hornby Hobbies. A management buy-out in 1980 from the Dunbee Combex Marx Group, then in receivership. The company manufactures model railways, and model racing cars under the Scalextric brand name. 590 employees. Turnover £11 million.

15. **BRIAN TAYLOR**, Chief Executive, Wardle-Storres Ltd. A management buy-out from NCC Energy plc in 1982, the company manufactures PVC products. More recently it acquired Storeys Industrial Products, a major competitor. 1250 employees. Turnover £40 million.

"Senior CDC executives give the impression they are professionals in a rather amateurish market. Their 'modus operandi' is based on the phenomenally successful venture capital offshoot of the mighty Citibank."

Financial Weekly, April 15 1983

Are you an entrepreneur? Here are some things you should know about Citicorp Development Capital (CDC).

* Since starting up in the UK three years ago, we have invested in over 20 companies which now have a total annual turnover of over £180 million.

* We undertake two main types of venture capital financing: "Replacement Capital" to buy out existing shareholders and substitute a new capital structure. This includes management buy-outs; acquisitions and mergers; and making a public company private. "Expansion Capital" to finance the further development of a successful company, particularly during the early phases of accelerating growth.

* We are planning to invest over £100 million in venture capital in Europe in the coming years.

* We look only for a minority equity holding, because we believe that the operating management should be incentivised by substantial equity ownership.

* We are more interested in the future cash flow potential of a company, and attach less importance to the "borrowing base," often called "security." Our aim is to invest in companies which will become successful.

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* CDC's professional staff come from general management, technology, and manufacturing, as well as financial backgrounds. They are therefore able to understand the entrepreneur's business and investment needs, and can contribute continuing assistance and expert advice on the company's development.

* We have access to the international network of Citicorp, the world's largest financial institution.

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CAPITAL MARKETS GROUP

TECHNOLOGY

BATTLE FOR THE LEAD IN COMPUTER MEMORIES TAKES A NEW TURN

Stakes grow in memory war

BY LOUISE KEHOE IN SAN MATEO, CALIFORNIA

RAMS (RANDOM ACCESS MEMORIES) have long been the ammunition for the trade battle between U.S. and Japanese semiconductor makers.

Now the stakes, and the rams, are getting bigger. Though 64K ram sales are not expected to peak until 1985, next generation, 256K rams are already the subject of much competitive rhetoric between the two countries' chip makers.

By 1985, sales of 256K rams are predicted to total \$2.5bn. That is roughly double the anticipated peak in 64K ram sales.

The 256K ram is as yet no more than a curiosity to most electronic equipment makers.

Some parts have been sampled and a couple of companies—Western Electric in the U.S. and Fujitsu in Japan—are producing enough 256K rams for use in production.

It is already clear, however, that the 256K chips will take over from 64K rams as standard parts much earlier than most industry analysts had expected.

In part, this acceleration of the development process has been brought about by the industry-wide recession of the past two years. With profits on the standard devices—in particular the 64K ram—decimated by price competition.

Semiconductor manufacturers cranked up their work on the next generation of memory chips in search of a profit winner.

Another pressing factor is the need for memory chips that suit microprocessors; 64K rams began like in a mainframe-dominated market. Like previous generations of memory chips they were designed primarily for mainframe computers because the big computer makers bought most of the memory chips.

Now, the ram market has changed. Microcomputer makers buy half of all the rams produced. Changing demand has created a need for new varieties of chips that work more efficiently in microcomputer systems.

Fast

The rams must be fast to keep up with microprocessors, and they should ideally be redesigned. Because microprocessors generally "read" shorter "words" than their big mainframe brothers it is better to structure the array of memory cells in a ram to match the habits of the microprocessor. Instead of 64K by one array, it is better to make 16K

by four or 8K by 16 arrays.

Some of the later entrants in the 64K ram market—notably Immos, the UK semiconductor manufacturer—have created 64K rams that match the needs of the microprocessor. Most, however, are concentrating their design efforts upon the next generation of 256K rams.

As 256K rams products emerge, it is clear that variety will be the name of the game. There will be a lot of different kinds of 256K rams all designed for different types of applications. This will segment the market, and could open opportunities for smaller or newer suppliers.

The character of the 256K ram market will differ markedly from that of previous ram generations. The ram will lose its crown as the leading indicator of semiconductor trade and technology.

The emphasis in U.S. v Japanese competition is expected to switch to microprocessors and the peripheral logic chips that work along them. The ram market will no longer provide a conveniently simple platform for discussion of international semiconductor trade and technology.

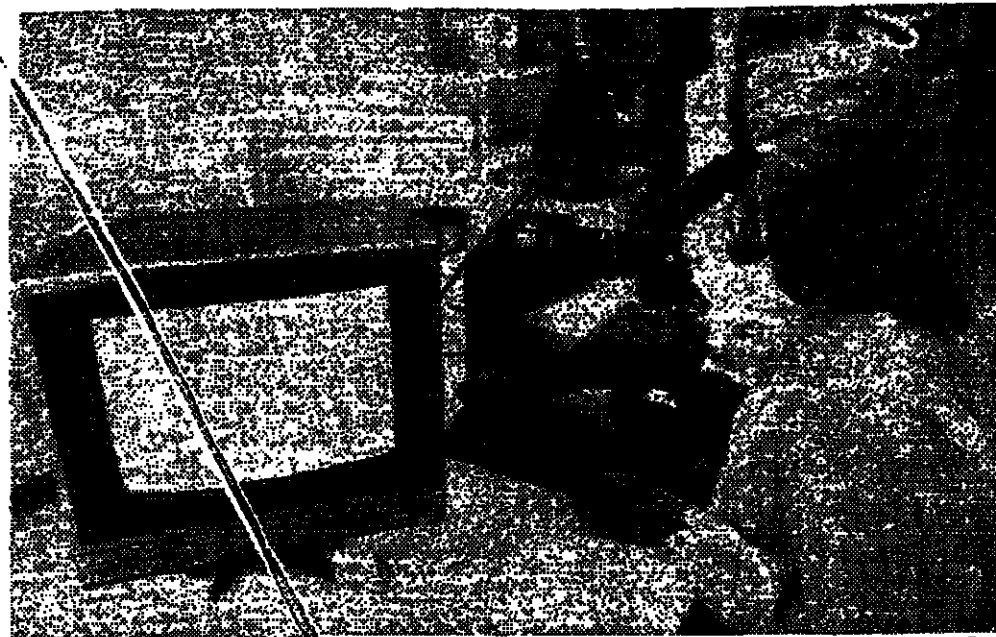
This does not mean, however,

that leading chip makers can afford to disregard ram development. Most memory does not represent a large percentage of National Semiconductor's revenues, but it is a critical portion, according to national president Charles E. Spork. "The ram is the idea product for process development work, no other product runs to such high volumes," he explains.

AMD, for example, has no desire to enter the commodity market for rams. Nonetheless, the company will aim for a two to three per cent market share, according to Ben Anliker, director of strategic marketing. That should be enough for the company to acquire experience with advanced production technology that can be applied to other products, he explains.

As the 256K ram emerges from development and into production, it is becoming clear that the line-up of competitors in this multi-billion dollar market will be novel.

There are currently six companies selling 256K rams. Five are Japanese—Fujitsu, Hitachi, NEC, Oki, Toshiba. The sixth is Western Electric, previously the in-house supplier of semiconductor parts to AT & T. Since the AT & T divestiture,



National Semiconductor's Santa Clara plant: ram is "the ideal product"

Western Electric has entered the merchant semiconductor market and has the technical and financial resources to become a major player.

Before the end of this year, Mitsubishi, Mostek, Motorola and Texas Instruments, are expected to join in the fray.

Each manufacturer has taken a different approach to the challenge of cramming 256,000 memory cells onto a single chip.

Most designs incorporate redundancy. This is a method of increasing production yields by

incorporating extra memory cells on the chip which can be brought into action to replace "dead" cells. Although redundancy increases yield, the extra cells take up valuable space and there are additional costs in testing and programming the memories. Eventually, there is a trade-off between this added cost and yield improvements.

Scaled down

Another important factor is the size of the chips. Smaller chips are more difficult to make

but reduce production costs because more chips can be fitted on to a wafer. Current designs vary in size from 50,000 square mils to 75,000 square mils. If 256K rams follow the development path of previous generations of rams, then the larger chips will eventually be scaled down.

Most 256K designs use NMOS (N-channel metal oxide semiconductor) process technology as used in 64K rams but Intel is expected to make its 256K rams in CMOS (complementary metal oxide semiconductor) to reduce power consumption and make chips that are well suited to portable applications.

DM Data Inc, an industry analysis group based in Scottsdale, Arizona, has identified 17 semiconductor companies that are either offering or plan to offer 256K rams. Which ones will have the winning designs? "The shakeout will begin in late 1984," says the researcher. "Although several Japanese companies are ahead in offering samples now, the first designs on the market are not always the final leaders," they point out.

The companies to watch are those gambling on starting with a non-redundant design—NEC and micron technology. If the gamble pays off then those companies will have a one or two year lead over their competitors who must go back and redesign their chips later, suggests DM Data.

In the U.S. most industry watchers believe that Japanese manufacturers will dominate the 256K ram market.

"The Japanese have 60-65 per cent of the 64K ram market, and will hold on to the same portion of the 256K ram market," predicts National's Charles Spork.

There is, however, a new wave of optimism emerging in silicon valley.

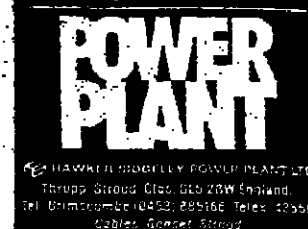
As the industry heads out of a recession into a boom market, U.S. suppliers have come to recognise that they may be better off concentrating their limited production capacity upon making microprocessors and peripherals rather than memory chips. "In 1984, the market for microprocessors and peripherals will equal the MOS memory market in dollar value," points out W. J. Sanders III, president of AMD.

By 1985, he predicts, micro and peripherals will represent a \$4bn market. And he is delighted to point out that the U.S. dominates that sector of the semiconductor business.

"There is no significant microprocessor invention that is not American," he declares. U.S. semiconductor industry egos have also been boosted by IBM's recent announcement that it has designed a 512K ram. Although nobody seriously expects IBM to put the "half-size" ram into volume production, the research report demonstrates the determination of U.S. manufacturers to stay ahead of their competitors.

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Software

Package for personnel people

FOR PERSONNEL officers, from Missing Link Software, comes "The Personnel Assistant," a software package which, it is claimed, is "particularly useful for coping with personnel work routines and/or speeding up the process of dealing with the wide range of inquiries busy departments have to deal with."

It includes a dictionary which automatically enters data such as job titles on cumulative records and global or individual updating, sort, search and browse functions. It is suitable for companies with 200 employees to 10,000, runs on IBM PCs and compatibles, and costs from \$7,000 to \$10,000, training and consultancy included.

Datacomms

Low cost local network

MIDELTRON will, in January, supply one of the cheapest local area networks costing from \$550 to connect four microcomputers or peripherals.

V-Net, as it is called, comprises a "black box" controller and a standard RS232 module which allows four-way connection to modular design means that up to eight of these modules can be linked to give a "star-shaped" system with 32 end-stations.

The larger 32-terminal system would cost just over \$4,000 to build using V-Net. It can be linked to other types of local network such as Ethernet and Cambridge Ring, or to the telecommunications system. More from Mideltron on 077332-6111.

Chemicals

Growth in adhesives predicted

U.S. consumption of adhesives and sealants will expand by 60 per cent in the years to 1995, according to Predicasts, a Cleveland, Ohio based consultancy.

From 9bn pounds at present consumption will rise to 15bn pounds in 1995, a demand increase coupled with a trend towards more expensive, high performance products.

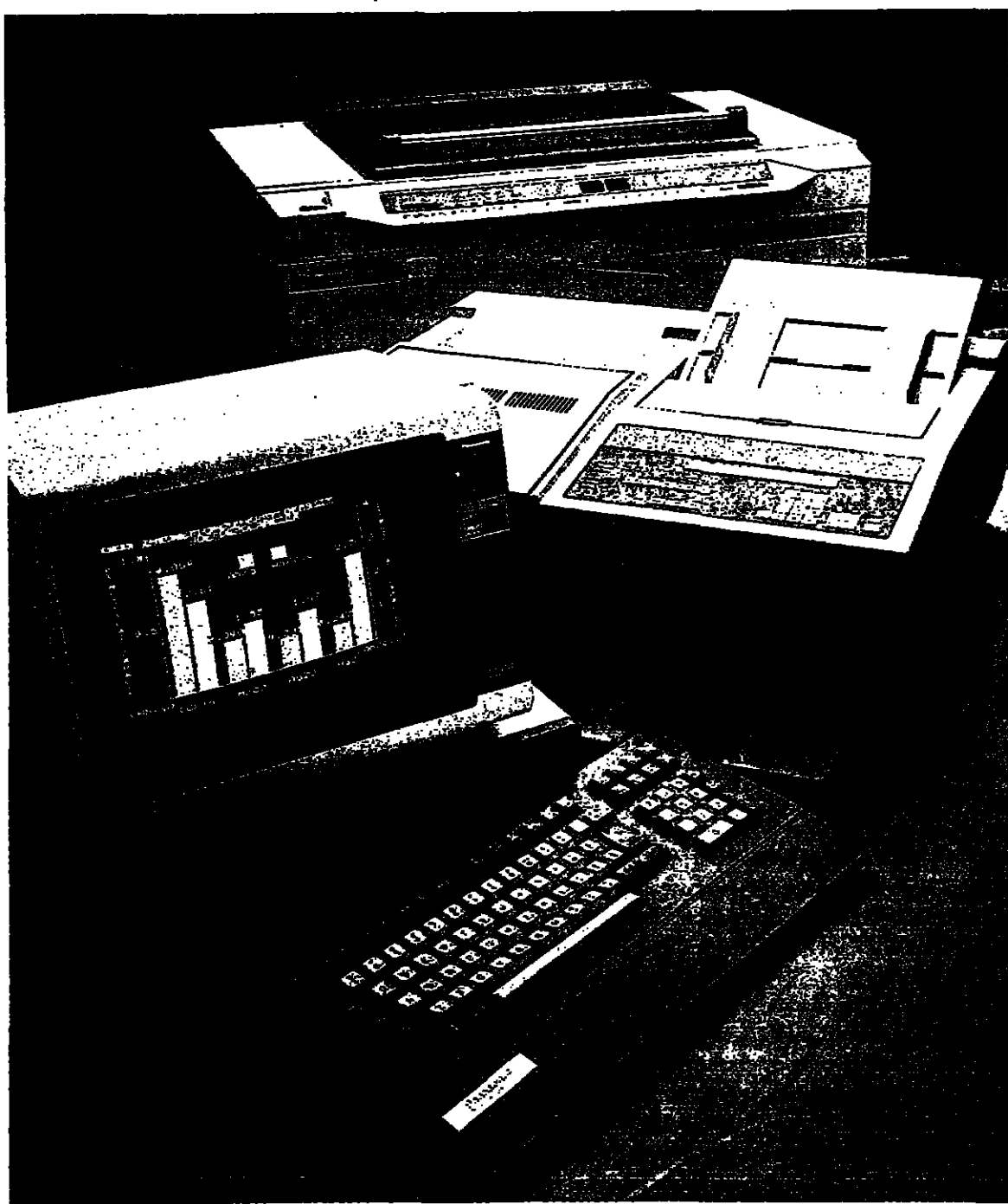
"The result will be a four-fold jump in the market's dollar value, from \$6.5bn in 1982 to \$26.5bn in 1995," Predicasts says.

The paper and packaging industries will remain the largest user market with home and auto markets the fastest growing.

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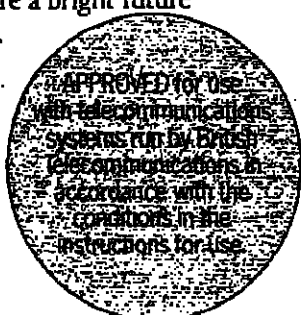
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NEW BIOTECHNOLOGY GUIDE

Gene machine manual

A GUIDE just published details the bewildering array of American biotechnology R & D projects and the latest techniques being used by the top firms. Its publishers claim it is the most comprehensive yet.

Introducing the report, published by Technical Insights, the authors note that their revelations were only made possible because the leading biotechnology companies, whose work forms the basis of the report, had to disclose information when they went public in the U.S. Between them these 37 firms account for 75 per cent of America's R & D into genetic engineering.

Cetus is by far the biggest R & D spender, recording \$33.5m spent last year and covers the waterfront of current work from medical to purely biochemical.

It has begun clinical trials of interferon, the drug which is being used to treat certain kinds of cancer in man, but could well be beaten to mass-production. The report claims that Biogen is providing the basic R & D which will allow an offshoot of the Shering pharmaceutical plant to build a \$100m plant to make interferon in Ireland.

Genetech has spent a shade less than Cetus, with total R & D at close to \$32m from the start of 1982 and it spans a wider range of biotech applications.

Genetech is working on enzymes, growth hormones, a foot and mouth vaccine and interferon. Its insulin was the first

product made using the recombinant DNA technique and whose sale was approved for sale by the American authorities.

Biogen is the other member of the big-spenders trio, with R & D expenses of nearly \$18.5m since 1982. It is working on some of the fringe areas like using bacteria for metal extraction or as herbicides, as well as taking in the more common projects like interferon.

Cetus, Genetech and Biogen's individual spending dwarves the R & D spending of all the other small biotechnology firms which have gone public in America. This trio are also the first firms in the area which are beginning to report revenues greater than their R & D costs.

Several new techniques are reported. Bacteria are being used to improve the ability of crops to withstand harsh winters, by lessening the tendency to induce ice crystals to form around the roots. Biogen is so far the sole firm to use bacteria to extract non-ferrous metals from low grade ore.

Chiron is the only firm claiming to have made any progress in producing a vaccine to cure genital herpes, which swept through America in 1982 and spread to Europe this year, but yet more work is needed before clinical trials can begin. The report is available from Technical Insights Inc, PO Box 1304 Fort Lee, New Jersey 07024, USA. Price \$9000.

ENERGY REVIEW

How Greece is catching the sun

By Costis Stambolis

JOHN STATHATOS, journalist and writer, lives at Kythira, some 300 km south west of Athens, and is one of 200 or so Greek households who heat their homes with photovoltaic solar units. He says that it would have cost him twice as much to be connected to the grid of the Public Power Corporation (PPC). Sunshine, a commodity with which Greece is well blessed, is of course free.

As yet, photovoltaics have made only a limited penetration into the domestic heating market in Greece though that is expected to expand. Greece has already developed the largest solar water heating market in Europe. It claims no less than 250,000 sq kms of flat plate collectors already installed, meaning some 100,000 domestic units and hundreds of large hotel installations.

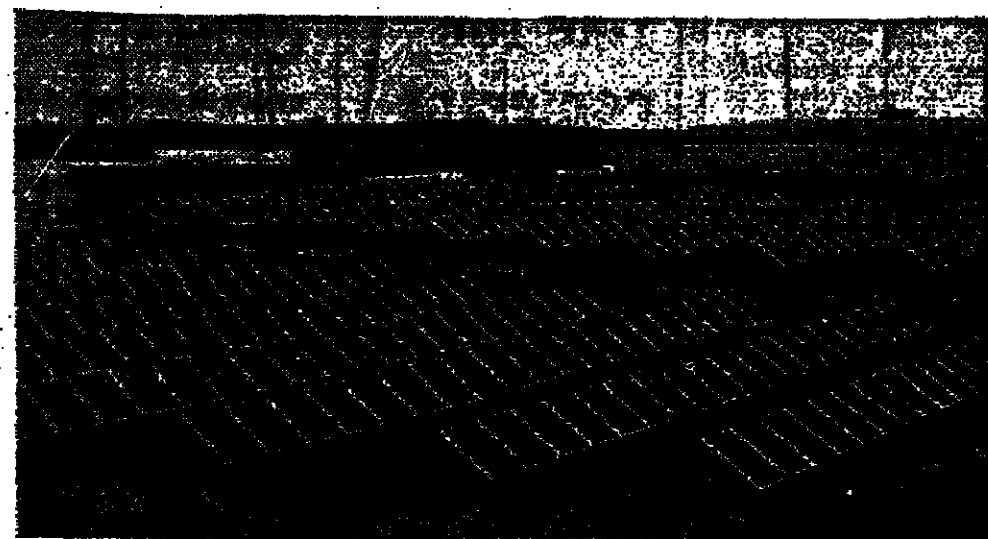
Greek policy under Mr Evangelos Kouloumbus, Minister of Energy, is concentrating hard on the development of renewable sources, including wind and geothermal power, as well as indigenous lignite and hydro-electricity. The aim is to reduce dependence on imported oil.

Currently 87 per cent of Greece's oil requirements are imported and this fuel, in turn, accounts for nearly 70 per cent of primary energy needs. The Government wants to reduce the proportion to a more acceptable 52 per cent by 1987. By then, it is hoped, 60 per cent will be provided by solid fuels (lignite and imported), and 8 per cent by hydro-electricity and renewable sources.

A key role in the development of renewable energy sources is expected to be played by the PPC, which monopolises electricity production, distribution and sales in Greece. Out of Dr 6.5bn (\$715m) funding for renewables for 1983-87, PPC is going to manage Dr 4.5bn.

Already, PPC operates two large photovoltaic plants, one in the island of Kythnos, in the Aegean Sea, which has an installed capacity of 100 Kw and a smaller one with a rated capacity of 50 Kw located in Agia Roumeli, on the south coast of Crete. Both plants were heavily funded by the EEC and by the German and French governments as part of a Community photovoltaic demonstration programme.

Although the price of photovoltaic Kwh remains high — more than Dr 20 per unit — the two stations — the PPC governor, Professor Dimitris Papamantellos, admits that



The Kythnos solar energy plant

photovoltaic applications may eventually prove to be economically viable.

This is because of the cost of distributing electricity to thousands of small communities, located in difficult mountainous terrain, in small and isolated coastal areas and the islands.

PPC charges its customers a flat rate of Dr 1.6 per Kwh, irrespective of their location, but it may cost the corporation anything between Dr 20 and Dr 40 per Kwh to produce electricity for an island home. In Greece there are still about 1,500 small communities, of up to 500 people each, which, because of their remote location, remain without electricity.

According to Mr Papamantellos, photovoltaics, wind energy and geothermal energy will be tapped to bring electricity to the major of these communities and to help phase out uneconomic small diesel power generators elsewhere. Although PPC's renewables budget is less than 2 per cent of its total budget for the next five years, Mr Papamantellos is optimistic that more resources will be allocated by the Ministry of Energy as new plants come on stream and prove both their technology and economics.

However, the Government is coming under strong criticism from scientists and engineers who support its anti-nuclear policy for failing to back development of renewables more fully. Professor Rigas Rigopoulos, head of the Patras University Solar Laboratory, says that

Athens is only paying lip service to renewables as it has failed to fund appropriate research programmes and development projects in both universities and industries.

According to Mr Rigopoulos, funding for renewable projects has concentrated on few large "show" projects which have also attracted funding from abroad. His views appear to be those of a wide cross-section of Greece's research bodies.

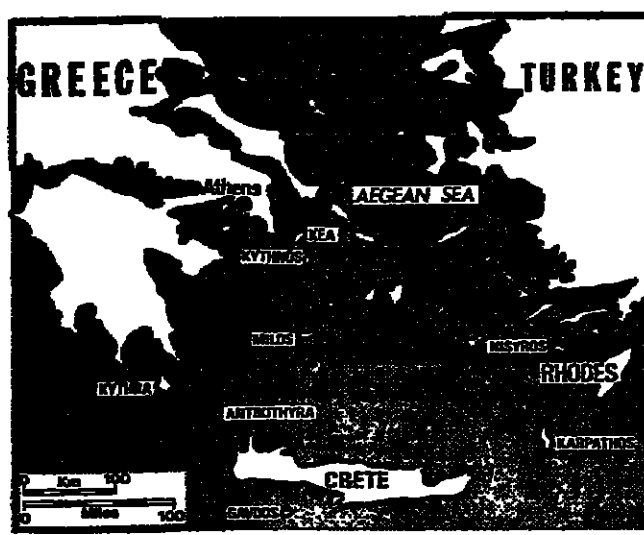
Total funding of renewables research to date is less than Dr 90m, the lowest in Europe. According to Mr Rigopoulos and his team in Patras, the emphasis should be on funding several small scale demonstration projects in different parts of the country and linking them with university research teams who will evaluate them.

Mr Rigopoulos, who co-ordinated a government-sponsored study on renewables technology and policy options for Greece, says that wind energy alone, at its full potential, could generate the country's entire needs by 1990.

ELECTRICITY GENERATION

	1982	1982
	Actual	Forecast
Total (Gigawatt hours)	26,426	28,000
Lignite	57.2%	52.2%
Oil	25.5%	22.2%
Hydro & other	17.3%	25.6%

* Including geothermal, wind and solar.



Graham Lever

as Voth and MAN of West Germany, Holec of Holland, and Taylor Woodrow of the UK — for the installation and production of units from 300 Kw upwards.

A typical project currently under development, jointly funded by Greece, Holland and the EEC, involves the installation of two windmills, totalling 100 Kw capacity, in the tourist island of Mykonos. Already a small wind park, consisting of five 30 Kw MAN aerogenerators has been in operation on the island of Kythnos for more than a year. This project, which was jointly funded by the West German Ministry of Science and Technology and the PPC, is now linked to the island's photovoltaic plant — of 100 Kw, which came on stream last July.

Both the photovoltaic plant and the wind park have been designed to operate in parallel with the island's 500 Kw diesel power station. According to PPC engineers monitoring the station's performance, the Kythnos community is likely to cover up to 50 per cent of its annual electricity load from wind and solar energy.

Kythnos provides a glimpse of what the energy future holds for many of Greece's islands, points out PPC's governor, Mr Papamantellos, who says that next in line for photovoltaic and wind energy projects are the islands of Gavdos (the southernmost island of Europe), Antikythira, Kea and Karpathos.

On the island of Milos, the emphasis is on geothermal energy which is going to generate a lot more electricity than the island's moderate requirements. Several geothermal wells, some going down as deep as 1,400 metres, have been dug and PPC is now busy installing a small transportable 230kw pilot plant before developing the island's full potential. According to experts it could generate 120Mw by 1922.

At Nisyros, an island belonging to the Dodecanese group near Rhodes, geothermal reserves have been discovered beneath the island's extinct volcano. A recent EEC study gave Greece one of the biggest geothermal potentials which, if fully exploited, could generate 750Mw of electricity.

The development of renewable energy sources, says Mr Kouloumbus, is a major objective of the Socialist Government, which wants to achieve maximum political and economic independence.

Asked what percentage of demand might be provided by renewables, he is reluctant to offer any specific forecast, pointing out that any potential contribution will depend on the rate of technological development and the prices of other fuels, especially oil and gas.

Renewables could probably save anything from 2-5m tons of oil equivalent by the early 1990s, when primary energy demand is expected to be 20-24m t.o.e. Some Government officials still hope that the contribution could be in a range of 5-6m t.o.e.

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Issue price SEK 580 per share

Arranged by
Skandinaviska Enskilda Banken

November 1983

Electricity for industry. The vital facts every production director needs to know.

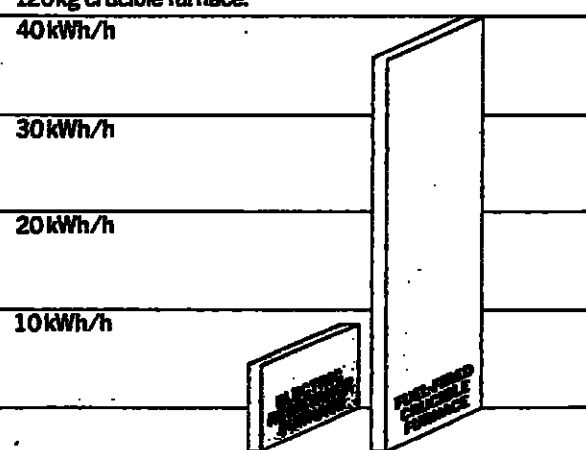
Every Production Director wants to reduce costs and improve productivity. And do it without dropping quality standards. That's where electricity can help, by providing tighter production control, greater production flexibility and a wider choice of techniques. The result is closer matching of production to needs, at lower cost.

Electricity. Controlling production costs.

In day-to-day operation electricity can mean less wastage, less maintenance, less downtime. In short, better use of your workforce and plant.

Take for example, a heat treatment furnace installed ten years ago by a company making boilers. Today the furnace is still performing as new yet maintenance costs have averaged only £50 per year. Operated at night without the need for supervision, the furnace uses low cost, night-rate electricity.

Relative energy consumption of typical 120kg crucible furnace.



The high efficiency of electric resistance furnaces minimises heat losses and can significantly reduce energy costs.

Close temperature control has reduced finishing costs. In fact production cost savings paid for the furnace in its first year.

Electricity. Production flexibility.

Because there's a wide choice of electrical routes for many processes, you have more flexibility to plan and adapt your plant to meet changing needs.

Electrical systems will often give you faster start-up and shorter process times, enabling you to cope with changes in day-to-day production requirements. Electricity is helping companies to meet a wider range of

specifications with shorter delivery times and at lower cost.

Electricity. Improving working conditions.

In marked contrast to fuel-fired processes, electricity provides cooler, cleaner and quieter working conditions. Just compare the heat losses from electric and fuel-fired crucible furnaces.

When you add better working conditions to the ease with which electrical equipment can be operated it is not surprising that staff become more productive.

Electricity. Energy for today and the future.

You've enough problems without the added uncertainty of future energy supplies. Electricity is energy you can rely on. And it could help you to achieve the higher productivity essential to compete and prosper now — and in the future.

Every Electricity Board has Industrial Sales Engineers. They're ready to help you make a detailed assessment of the most cost-effective ways you can use electricity.

If you use large amounts of steam for process heating they can also help with the appraisal of possible combined heat and power generation.

For further information please mail the coupon for our brochure on the many ways electricity is helping industry.



Top left: This Excel Heat LTM furnace provides a low-cost service for Allen Ygnis Boilers Ltd. Bottom left: Truline Ceiling Products Ltd achieved a sixfold increase in productivity with their infra-red tunnel oven supplied by Heath and Safety Engineering Ltd. Right: Eight new Inductotherm furnaces helped British Engines Ltd to double exports, increase production ranges and contain costs.

To: Electricity Information Service,
PO Box 2, Feltham, Middlesex TW14 0TG.
☐ Please send me the brochure.
☐ Please arrange for an Industrial Sales Engineer to contact me.

Name _____
Position _____
Company _____
Address _____

Post code _____ Telephone No. _____ / 350

THINKELECTRIC
We have the power to help you.

The Electricity Council, England and Wales

R&P 538

Restaurants Food and Wine

Have a Christmas party fit for a maharajah

The Red Fort has recently been described as the type of restaurant where you can... "eat in the style of the maharajahs of old."

We are now taking bookings for Christmas lunch and dinner parties.

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THE GANDHI RESTAURANT
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Open 7 days a week for lunch
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Open throughout Christmas
and New Year

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BUSINESS LUNCHEES
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Tiddy Dols
Christmastide
at
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is a magical and sparkling experience, bringing
back revellers year after year. This is why it
lasts from 17th November until 5th January 1984
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Where tycoons negotiate
and Film stars arrive late,
Where Miss Jones meets her date,
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During the Happy Hour, why not light
the fire, that'll burn through
till midnight hour.
Probably the Best Italian
Restaurant in London.
Try our fixed price dinner
£28.00 every evening.
Bar happy hour 5.30 - 8.00pm.
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MASTERS
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NEED A CAR FOR 6 MONTHS?
HOW ABOUT AN
ACCLAIM from £5.08 PER DAY
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Full spec. £18,995
1981 W 300 SL Sports. Many
extras. £18,995
1982 Y 280 TE Estate. Silver
blue. £13,995
1980 W 280 CE Coupé. Silver
blue. £10,650
1981 X 300 SE. Petrol blue.
Fully equipped. £16,995
1979 T 450 SLC Coupé. Full
specification. £13,995
1979 T 450 SL Sports. Metallic
gold. £12,995
1982 Y Porsche 944. 5-speed 1983
model. £15,500
MOTOX 08675 71011

COMPANY NOTICES

Bank of Tokyo (Curaçao) Holding N.V.
(Incorporated with limited liability in the Netherlands Antilles)
£30,000,000
GUARANTEED FLOATING RATE NOTES DUE 1990
Unconditionally Guaranteed by
The Bank of Tokyo, Ltd.
(Incorporated with limited liability in Japan)
In accordance with the provisions of the Notes, notice is hereby given that
the rate of interest for the three months period 21st November, 1983 to
21st February, 1984 has been fixed at 9 1/2 per cent. per annum. Coupons No.
1 will therefore be payable on 21st February, 1984 at £1193.99 per
coupon from Notes of £50,000 nominal and £119.4 per coupon from
Notes of £5,000 nominal.
S.G. WARBURG & CO. LTD.
Agent Bank

American Petroleum Production N.V.
Notice to Shareholders
A dividend of \$15 per share was approved by the Directors of the
Company on 18th November 1983 and is payable on 15th February
1984.
Payment of the dividend on registered shares will be made in
dollars to or to the order of the holders of record on 6th February
1984.
Payment of the dividend on bearer shares will be made in dollars
by cheque or by transfer to an account maintained by the payee
with a bank in New York City against presentation of coupon
number 2 at the offices of J. Henry Schroder Wagg & Co. Limited,
120 Cheapside, London EC2V 6DS or J. Henry Schroder Bank and
Trust Company, One State Street, New York 10015 or Banque
Generale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg
American Petroleum Production N.V.
22nd November 1983

BOND TRUST OF THE WORLD
(Mutual Fund organised under the laws of the Grand Duchy of Luxembourg)
NOTICE OF DIVIDEND ON TYPE "A" SHARES
Pursuant to Article 17 of the management regulations of the fund, the
Board of Directors of World Bond Trust Management Company decided to
pay out of the net distributable income (which includes the net investment
income of the fund and the net investment income generated on the net income
and reinvested of fund shares during the accounting year) or of realized
capital gains of the fund,
This dividend was fixed at US\$0.80 per share and will be paid on and
after November 23, 1983, to holders of Type "A" shares of the fund issued
and outstanding as of noon (Luxembourg time) on November 18, 1983, which
constituted the dividend time.
This dividend will be paid:
(1) To holders of Type "A" shares in registered form and to holders of con-
firmations of Type "A" shares not physically created through the Principal
Payee Agent by transfer or cheque pursuant to the instructions given to
him by holders of such certificates or confirmations; and
(2) To holders of Type "A" shares in bearer form against coupon No. 2.
The following banks at the office indicated will act as paying agents for
the Type "A" shares of Bond Trust of the World:
—in the Grand Duchy of Luxembourg:
Societe Generale d'Assurances de Banque,
15 Avenue Emile Beaulieu,
Luxembourg.
—in France:
Societe Generale,
29 Boulevard Haussmann,
F-75009 Paris.
The Principal Paying Agent
ALSAICOMME DE BANQUE
Luxembourg Branch

TRAFALGAR FUND

Registered Office:
LUXEMBOURG
An EXTRAORDINARY GENERAL
MEETING OF THE SHAREHOLDERS OF
TRAFALGAR FUND S.A. will be held
on Wednesday, December 7th,
1983, at 10.00 a.m. in the
Grand Hotel de Ville, 14 rue
Aldringen, Luxembourg, for the
purpose of considering and voting upon
the following resolutions:
1. To increase the share capital from
£1,000,000 to £2,000,000 by
capitalising part of the extra-
ordinary dividend of £1,000,000
which was paid on 21st November
1983, and to issue the new shares
of £1,000,000 nominal value in
the name of the holders of the
existing shares of £1,000,000
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new share of £1,000,000 nominal
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GULF INVESTORS GROUP

Dear Fellow Gulf Shareholder:

Thank you. The tremendous support we have received so far from shareholders is truly gratifying. I believe both small and large shareholders understand how much is really at stake on December 2.

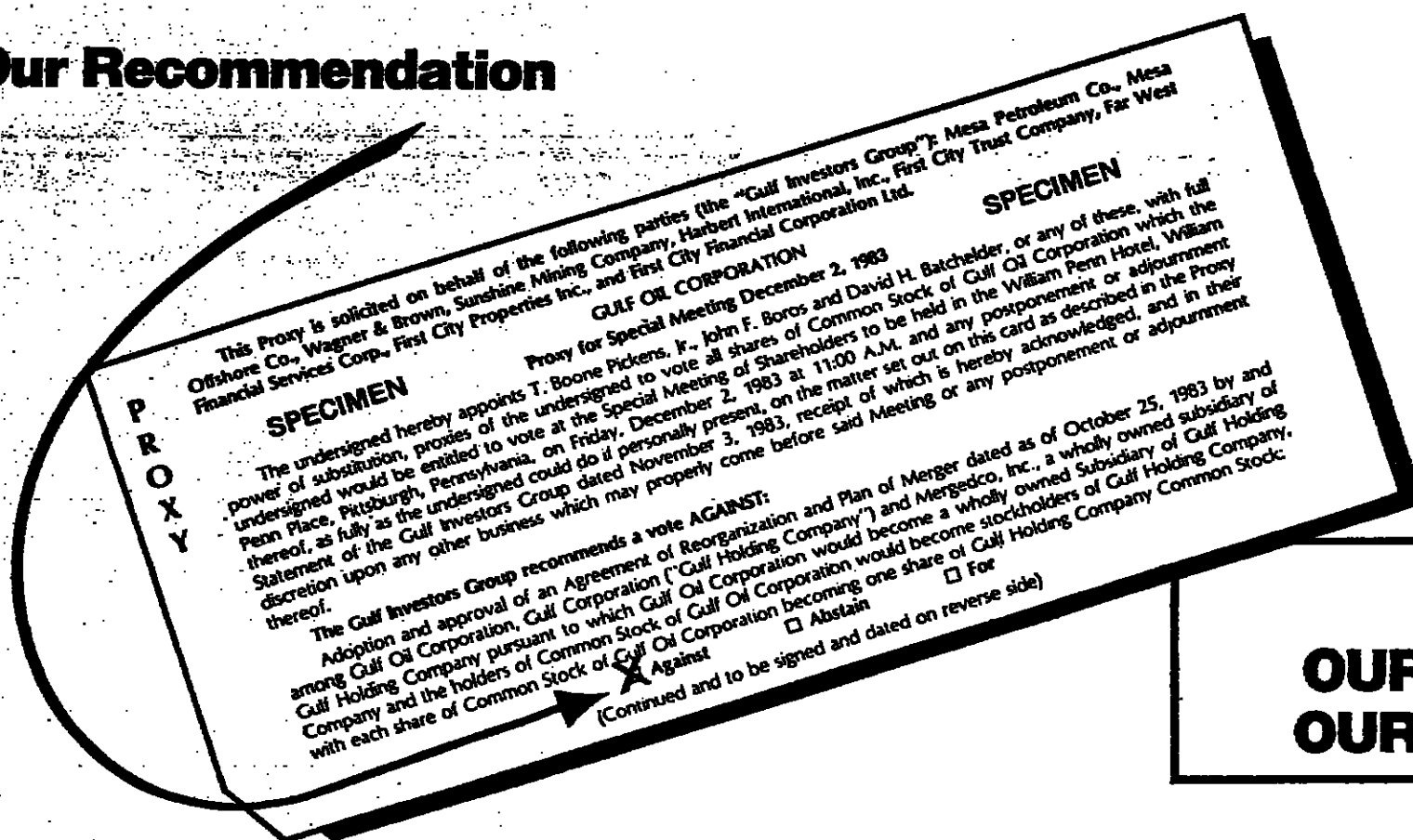
If you haven't yet decided on how to vote on the reincorporation proposal—**CALL YOUR BROKER** and ask him what he thinks will happen to the price of Gulf stock if management's proposal passes. There can be no certainty as to future stock prices but remember, if Gulf stock declines by \$5 per share, your investment will lose \$500 in value for each 100 shares you own. Just think, if you own 1,000 shares you would lose \$5,000.

- WE BELIEVE YOU CANNOT POSSIBLY AFFORD TO SUPPORT MANAGEMENT AND THEIR REINCORPORATION PROPOSAL.
- WE BELIEVE GULF'S STOCK PRICE WILL DECLINE IF WE DO NOT DEFEAT MANAGEMENT'S PROPOSAL.
- WE BELIEVE MANAGEMENT'S REINCORPORATION PROPOSAL, WITH ITS ELIMINATION OF SHAREHOLDER RIGHTS, CANNOT POSSIBLY INCREASE SHAREHOLDER VALUE.

IT'S NOW OR NEVER

You will only get one chance to reject management's reincorporation proposal. That chance expires at the Special Meeting on December 2. If you don't do it now, you will lose precious shareholder rights forever. The Gulf Investors Group is fighting to protect your and our financial interests in Gulf. We can't do it alone—it's now up to you.

Our Recommendation



Protect your financial interests. Vote against the reincorporation proposal Today.

**REMEMBER:
OUR GAIN IS YOUR GAIN
OUR LOSS IS YOUR LOSS**

An Important Note to Former Gulf Shareholders

Only Gulf shareholders who owned Gulf stock of record on October 21 are entitled to vote at this Special Meeting on December 2. Since October 14, however, over 10% of all Gulf shares have traded. It would be unfortunate, indeed, if the future of Gulf were determined by former shareholders who no longer had a continuing financial interest in the Company's affairs. We request that if you are a former shareholder with voting rights, that you please respect the possible investment objectives of those that have purchased your shares by abstaining on the reincorporation proposal. If you have previously voted in favor of the proposal, you may now abstain by sending in a later dated Blue proxy, marked "Abstain". An abstention will have the same effect as a vote against management's reincorporation proposal. If you need an additional proxy, please call our proxy solicitor for immediate assistance.

Thank you once again.
On behalf of the Gulf Investors Group

T. Boone Pickens, Jr.
T. Boone Pickens, Jr.

ATTENTION: "STREET-NAME" HOLDERS

If your shares are held in the name of a brokerage firm or bank nominee, only they can execute a proxy on your behalf. Since time is short, please mail your proxy today in the envelope that has been provided to you. If you are concerned that your vote may not be in time for the December 2 meeting, please call our proxy solicitor for immediate assistance:

THE Carter
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or
212-619-1100 (collect)

UK NEWS

Companies scramble for RAF order

By Michael Donne, Aerospace Correspondent

AT LEAST 15 companies from 10 countries are competing to win an order to replace the Royal Air Force's fleet of Jet Provost trainer aircraft. The order is likely to be for more than 150 aircraft, worth over £200m with spares and support costs.

The basic requirements were outlined in a document called Air Staff Target, to which companies intending to compete had to respond by last weekend. A more specific requirement will be published, probably early in 1984, for final submission of detailed designs and costings.

At least 18 types of aircraft have been submitted, although some are still at the design stage. Companies known to have responded include British Aerospace, Aerospaciale of France, Caproni and Siai-Marchetti of Italy, CASA of Spain, Rhein-Flugzeugbau of West Germany and Fairchild of the U.S.

The RAF is believed to favour a turbo-propeller design, rather than a jet, because of the lower costs. It is expected to insist that, if a foreign aircraft is selected, it will be built under licence in the UK.

Coal Board challenges investment in reactor

BY A SPECIAL CORRESPONDENT

A CLAIM by the Central Electricity Generating Board (CEGB) that the world price of coal would rise rapidly over the next 30 years was disputed by the National Coal Board (NCB) yesterday.

Mr Michael Parker, director of central planning for the NCB, said the board did not believe that world supplies of low-cost coal would be reduced over that period. There were still huge reserves in various parts of the world which could be exploited cheaply.

He was giving evidence at the public inquiry into the CEGB's pro-

posed Sizewell B nuclear reactor in Suffolk, east England, which if approved would be Britain's first pressurised water reactor. The CEGB is the NCB's biggest customer, buying from it about 75m tonnes of coal each year.

Mr Parker said the future international price of coal and not, as the CEGB suggested, the availability and cost of NCB coal was a central issue which would affect the economics of Sizewell B.

He said that the NCB did not consider that an investment in Sizewell

B, based on the CEGB's forecasts of future coal prices, was a sound proposition. The CEGB has told the inquiry it believed that, as the world emerged from recession, the price of coal would rise above the level of inflation experienced in the UK.

The NCB director said several countries, including Australia and South Africa, had enormous reserves of coal which could meet world demand over the next 30 years. It was improbable that there would be a significant shortage of low-cost coal.

Computer disaster service launched

By David Fishlock, Science Editor

ALLIED BREWERIES, which claims to have one of the biggest private computer networks in Britain, with terminals extending from Plymouth to Aberdeen, is selling a commercial service in "disaster recovery" to other large-scale IBM users.

The disaster recovery centre is at so Allied's own insurance against a major breakdown of its computing power.

The investment in the centre follows the conclusion of Allied's chief accountant, who reported three years ago that if its computer centre at Burton-on-Trent in central England were to be totally destroyed, "the resultant loss of cash flow would cost more than £1m a month in interest charges." All major accounting systems in the company would come to a halt.

The disaster recovery centre claims that a company which loses its computing power can restore its services within about four hours. It is part of a variety of in-house computing services which Allied proposes to market through a new subsidiary, Allied Aims, based in Burton.

Dragon survives home computer shake-out

Charles Batchelor reports on how Dragon Data came through its cash difficulties where others in the home computer market have fallen by the wayside.

DRAGON DATA has been luckier than some of its rivals in the fiercely competitive world of home computers. Dragon teetered on the abyss in September when its cash ran out, but its shareholders pulled it back with an additional £4.5m financial package.

Other companies have not been so fortunate. Grundy Business Systems, maker of the New Brain computer, and Iotek, a manufacturer of small business systems, both went out of business. Iotek's assets were subsequently bought by Foundry Computers of Leeds and its name changed to Iotek.

Barely had Dragon, recovered from its own cash difficulties when Mettoy, the Corgi models group which was behind its launch in August 1982, itself went into receivership. Fortunately for Dragon, Mettoy's holding had by then been reduced to only 15.5 per cent, and Dragon avoided being dragged down with its erstwhile parent.

Dragon is now working seven days a week to fulfil the £4m order book which will absorb all its pre-Christmas production capacity. It has in excess of 200,000 orders, from just over 200 at the time of the rescue.

It will present its business plan for the next six months to its shareholders at the end of this month. These shareholders are Prutek, the high technology investment arm of Prudential Assurance, with 42 per cent; the Welsh Development Agency with 23 per cent; Mettoy; and the National Water Council, Fountain Development Capital Fund, F & C Enterprise Trust and Dragon executives, with a combined 19.5 per cent.

Six months is a long time in the cut-throat world of home computers, but planning in detail much further ahead involves too many uncertainties.

"This is not a stable industry and it would be silly to say this is not a risky business," said Mr Brian Moore, Dragon's new managing director.

Mr Moore, aged 37, was brought in from the General Electric Company subsidiary, Switchwell Control Systems, to apply new management to Dragon.

After eight weeks at Dragon's modern factory on the outskirts of Port Talbot, South Wales, he believes the company is now going in the right direction.

"We believe we have the risks covered by next year's plan," he said. "We feel we have got a good year ahead by diversifying into dif-

ferent markets and new products to spread the risk."

"We have made very conservative projections and no single product in any one market is forecast to see very high volumes. There are a number of small ventures which cumulatively will produce profits."

"Of course, every other manufacturer is talking the same way, and the full extent to which these plans interact will evolve over the next few months."

Dragon expects to sell 100,000 computers this year (90,000 have already gone to retailers) to achieve a turnover of £15m. The cash flow problems of the summer mean that it will make a loss over 1983 as a whole but the final quarter will be in profit.

Most of the computers to be sold will be the version with 32,000 bytes of memory available to the user (32K), which now costs £175, but a 64K version costing £225 is now going into the shops and will account for 16,500 of this year's sales.

Dragon has also developed a disk-drive unit which increases the memory capacity, speeds access to the memory and allows the computer to carry out more sophisticated tasks. This will go on sale shortly.

Dragon is now working on more advanced versions of its computers for business applications to take it up-market and out of the hotly contested simple games-playing home computer area. Mettoy's toy image may prove something of a problem here.

Dragon's strategy is to find lucrative niches rather than fight for a large stake in the mass market. A company of Dragon's size would be unable to compete on this scale, according to Mr Moore.

Dragon is resigned to its share of the total computer market declining as new companies come into this field. Japanese manufacturers could well be a major force at the lower end of the market by Christmas 1984.

"We can drop our market share

and still be a perfectly viable company, given our cost base, on turnover of £15m," said Mr Moore. "We only need a few per cent of markets in the UK and the Continent and an even smaller share of the U.S. market to produce an acceptable level of business."

Dragon currently exports just over half its production to continental Europe and expects to continue to sell its 32K model to these markets for two to three years after it has been phased out in the UK.

To increase market penetration Dragon is currently discussing a deal under which its 32K machines would be made by a manufacturer from continental Europe for its local market.

The company also has a joint venture deal with Tano Corporation, a New Orleans-based manufacturer of process control equipment, to market Dragon 64s in the U.S.

Tano will initially buy printed circuit boards from Dragon, but will ultimately be completely responsible for its own manufacture and assembly, paying royalties to Dragon. Tano expects to sell at least 5,000 machines this year, rising to 50,000 in 1984.

Mr Moore attributes Dragon's cash flow problems of last summer to the unrealistically rapid rate of growth. From turnover of around £3m in the five months of trading in 1982 it was forecasting 1983 turnover of up to £30m at one point. In the event, it achieved £15m - still an impressive rate of growth.

Mr Moore believes that, given sensible management methods, Dragon's strengths would assure it a place in the market.

He sees three strengths as a customer base of some 100,000 users, a broad range of more than 300 software programmes and a strong research and development team. Mettoy had no electronics skills and simply bought in the original design. Dragon has built up its own research and development team.

Dragon's future depends on whether it can survive next summer's likely cash flow pressures and withstand the growing competition in the home computer field. Mr Moore believes it can, but is conscious of the risks.

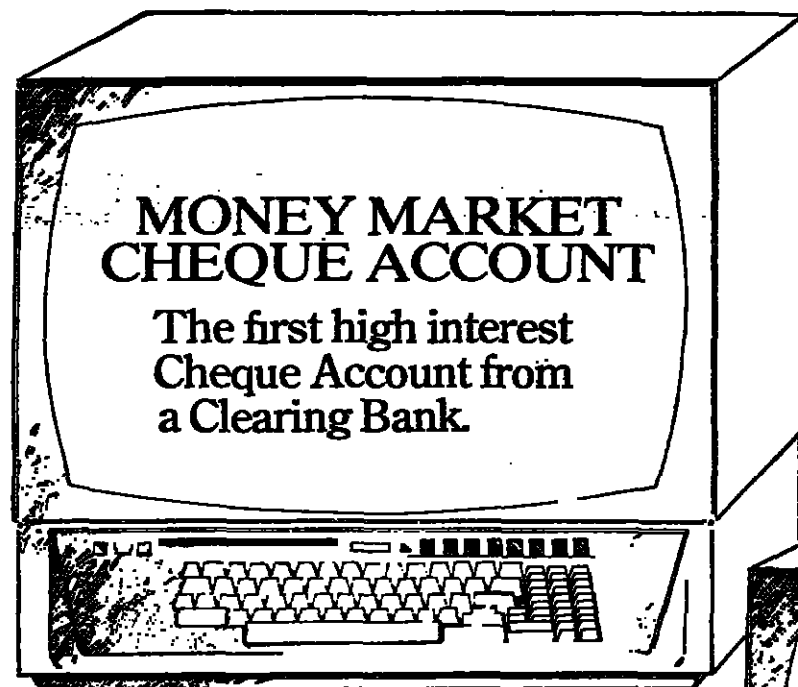
"It depends on how ambitious our shareholders want to be, whether we need more cash next year. The computer companies which have failed did so trying to get into the market. We are past that stage. Our problem is staying there."

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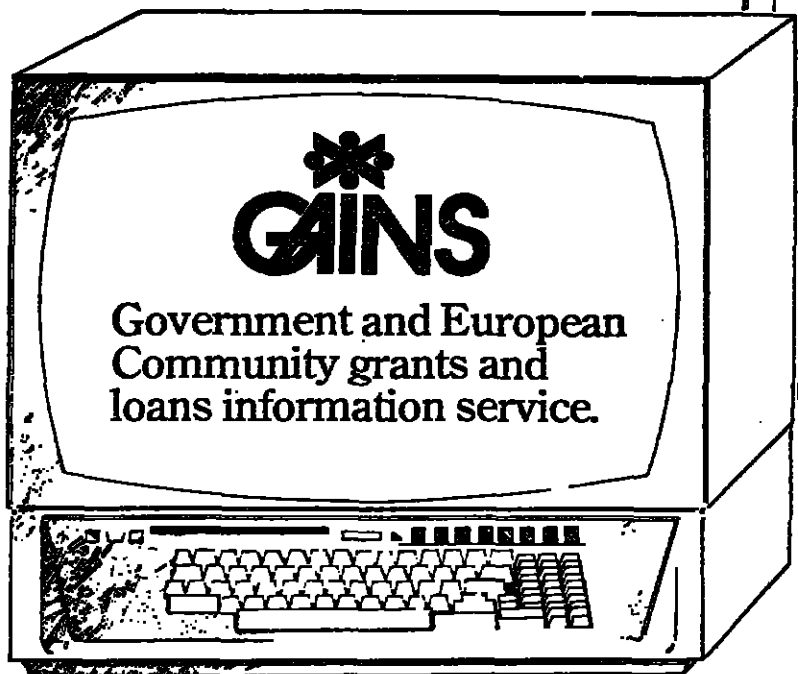
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Engineering reform deal may hinge on improved pay offer

BY OUR INDUSTRIAL STAFF

BRITAIN'S main engineering union may consider far-reaching changes in working practices if employers make a substantial improvement on a 4 per cent pay offer.

The Engineering Employers' Federation (EEF) is pressing for changes, including moves towards shift systems that would allow a 7-day, 24-hour working week and the end of job demarcations.

Mr Terry Duffy, president of the Amalgamated Union of Engineering Workers (AUW) said yesterday: "If there is a substantial improvement in the national minimum (pay) rate we are prepared to recommend to our members that

we accept and discuss the other points at a later date."

The engineering unions would want to concentrate on their claim for shorter working hours, although Mr Duffy accepted that the employers' changes would also have to be on the agenda. Their next meeting with the EEF is on December 12.

While Mr Duffy would not be specific on what he saw as a "substantial" increase, union leaders believe there are a number of relevant deals at or about 7 per cent, and point to the Ford union negotiators' rejection of a 7.5 per cent pay offer.

Skill shortages among engineering workers in the next few years are particularly likely to occur in

new technology areas, according to Engineering Industry Training Board research.

The board gives this warning in its latest monitor of economic and industrial trends in engineering, against the background of a severe slump in the intake of apprentices.

Indications of an upturn in output, combined with low recruitment and a large reduction in the skilled labour force during the recession, lead the board to conclude that shortages of skilled labour will occur over the next couple of years.

A survey by the board indicates that about 7,100 apprentices are being recruited by the engineering industry this year.

BSC may face further cuts

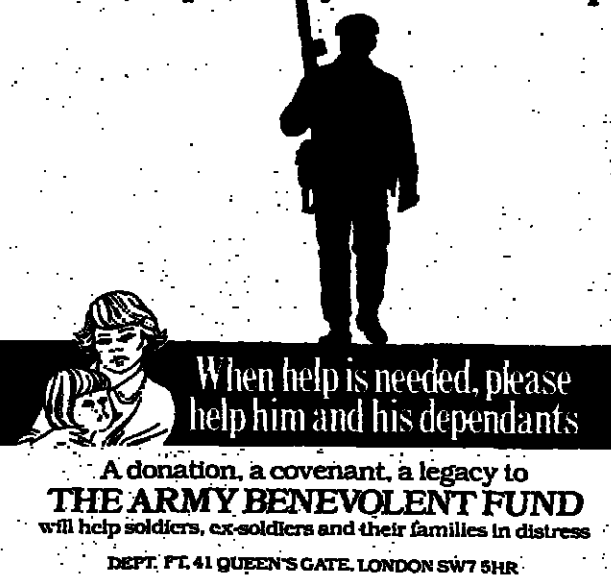
By Ivor Owen

BRITISH STEEL Corporation (BSC) will remain vulnerable to demands for further cuts in its capacity while it stays in the red, Mr Norman Lamont, Minister of State for Industry has told the House of Commons.

He emphasised that the criteria applied by the European Commission in seeking to reduce the overcapacity in the European steel industry were that any under taking which received aid was inefficient and should continue to contribute to reductions.

Mr Lamont warned that, against this background, there was every reason to redouble the efforts to make BSC viable. He described the current outlook for BSC's finances as "moderately" encouraging.

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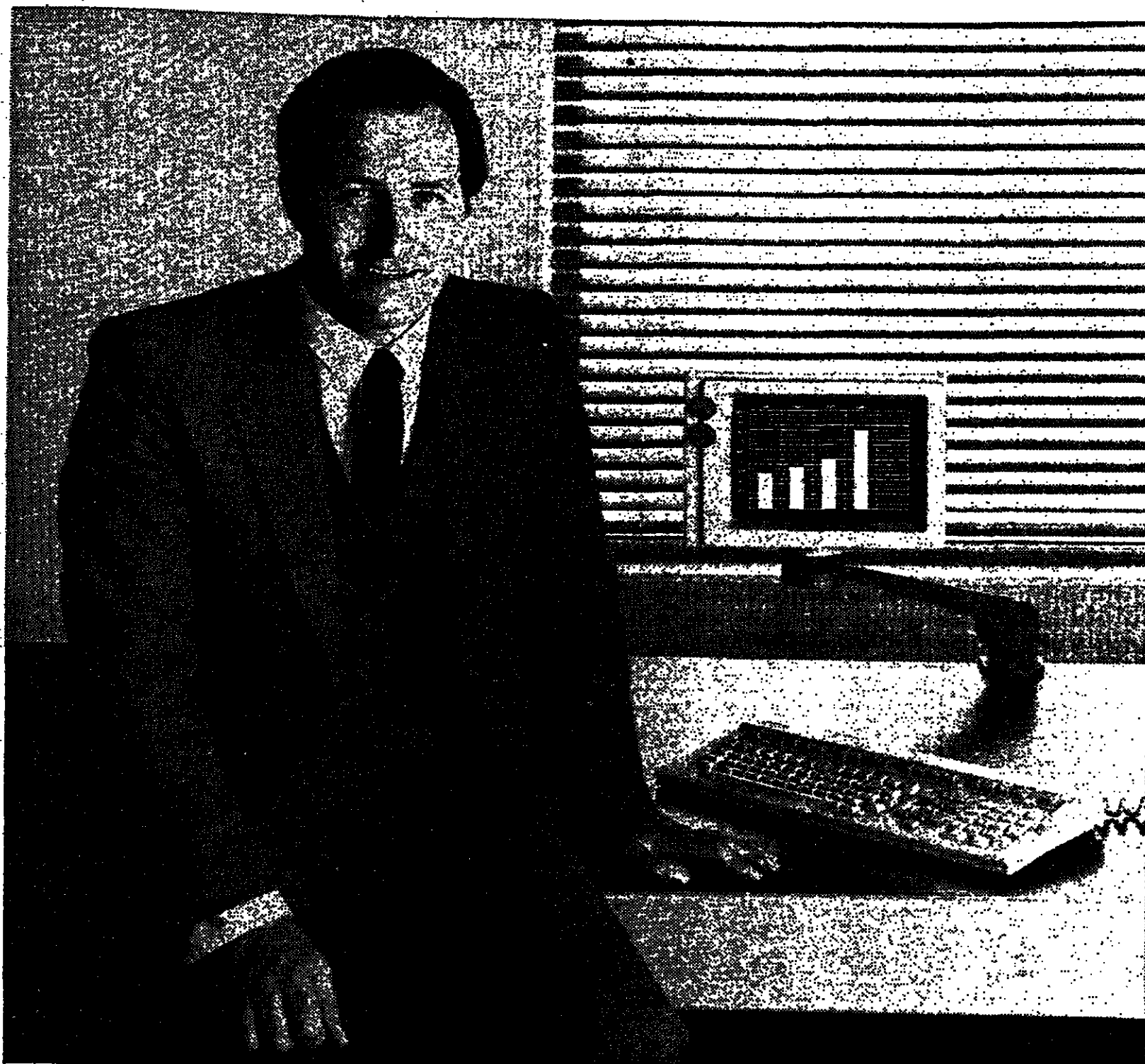
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It weighed twenty tons, took seventy people to operate it and cost slightly less than a battleship."

"You had to queue for weeks just for the opportunity to spend five minutes with it.

It was kept in a back room or maybe the basement.

It was protected from pollution by an anti-dust carpet and elaborate air conditioning.

You needed a Ph.D. in computer science just to switch it on.

Now I have an infinitely more advanced computer that lives right here on my desk. The Wang PC.

It costs a fraction of its predecessor.

It's capable of word processing, accounting, forward planning, filing, drawing graphs. You name it. The keyboard can even sit on your knee and look pretty.

I can please myself whether I write my own programmes or not, there's more than enough software off the shelf.

Above all, it integrates with the complete Wang product range of office automation equipment. In fact it's the cornerstone of Wang Office Automation.

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So unlike the twenty ton version, this one, the Wang Professional Computer, won't be out of date before you pay for it.

You just keep adding to it over the years."

WANG

**The Office Automation
Computer People.**

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

IT IS NOT just the beaming face of Juan Antonio Perez Lopez, Doctor of Business Administration and head of Spain's most reputed graduate business school, that gives the impression of a jolly friar.

His director-general's study at the Instituto de Estudios Superiores de La Empresa (IESE), in a quiet green setting above the hubbub of Barcelona, boasts a small wooden triptych and two framed photographs of priests, with Latin inscriptions. He keeps a Bible at hand in his executive briefcase.

Like some of the other, mostly U.S.-trained, teaching staff giving high-powered courses in control, decision analysis, finance and the like, he has taken vows of chastity, poverty, obedience and communal living.

IESE, Spain's answer to institutions such as France's Insead in Fontainebleau, with bilingual courses geared to top U.S. standards, is far from being a monastery. But the power behind it is the lay Catholic organisation, Opus Dei, which sprang back into prominence earlier this year when the Socialist Government in Spain made its dramatic move against the country's largest holding group, Rumasa (Jose Maria Ruiz-Mateos, the company's founder and former chairman, is one of the Opus Dei super-numeraries, a temporal member not bound by religious vows).

One of the signed photographs in Perez Lopez's study is of Monsignor Jose Maria Escrivá de Balaguer, founder of Opus Dei, which gained great influence during the Franco dictatorship and which has never shaken off its controversial reputation. The other is of its present prelate, Father Alvaro del Portillo.

The school was set up 25 years ago with the help of professors from the Harvard University Graduate School of Business Administration. It was virtually grafted from the Harvard model, training ground of many of the Opus Dei technocrats who had their heyday in the late 1960s and early 1970s. While loyal to the regime, they were often less attached to Falangist ideology than to the idea of pushing Spain away from dirigisme and state control, towards a free market economy and towards integration with Europe.

The Opus Dei influence was a mix of American-style business principles and traditional Catholicism and that is what IESE is.

Although Lopez Perez talks frankly about Opus, his hallmark is extreme discretion. "The problem with Opus links," says a Madrid banker, "is that you never know quite

Working for mammon —and God

David White explains Opus Dei links with Spain's premier business school



Opus Dei exerts a strong influence behind IESE's grand facade

what they are or how they work."

Sometimes attacked as a "Holy Mafia," Opus Dei with its 70,000 selected members worldwide was, at the end of last year, declared a "personal prelature" by the Pope. The process of beatification and canonisation of its founder, who died in Rome in 1975, has been going on since 1981.

With only a small number of ordained priests, the core of the Opus Dei organisation is made up of "numeraries" like Perez Lopez. Its main influence is in higher education, and its main base is the University of Navarre in Pamplona, IESE's parent institution.

Since 1964, IESE has been running a two-year Master's course in Business Administration which, according to Perez

Lopez, who is not an immodest man, "can stand any kind of comparison with European schools."

The MBA programme is divided into three sections, two Spanish and one English, starting with about 60 students in each. The English section dates only from 1980, with the second class graduating this year.

Introducing English was, says Perez Lopez, "a kind of adventure." In the first-year course, all but one of the Professors are Spaniards. "Half of the faculty were scared to death. The other half were scared, too, but didn't confess to it," he says on the other hand, "if we stopped the English section half the faculty would quit."

Out of 867 MBA graduates up to last year, 188 were foreign, all but 30 from Latin America or the Philippines. For 1982-

1983 there were another 112 foreigners in the course, including 21 Americans and four Britons.

Several international banks and industrial companies come regularly to IESE to recruit. Job opportunities last year, according to Perez Lopez, outnumbered graduates by three to one — in the country which has one of the highest unemployment rates in western Europe.

The school's administrators have helped to set up similar institutions in Argentina and Peru and are participating in starting one in Portugal.

How much influence does Opus Dei itself exert on the teaching? The pamphlet on the bilingual course spells out that "the doctrinal and spiritual aspects of IESE's educational facilities are confined to the Opus Dei." The school is regarded by Opus as one of its "corporate works."

The director-general is appointed by the Grand Chancellor of the University of Navarre, who is the Opus Dei prelate. But, Perez Lopez says, Opus Dei does not interfere in the normal running of the school.

"The only thing it is concerned with is that the school's teaching is in accordance with the Catholic faith." Opus Dei numeraries make up only a small number of the staff, Perez Lopez says. "There are professors who are not even Catholics."

As for the students, he says, very few have any connection with Opus, although he adds: "Sometimes I wouldn't know, of course."

What the school's origins do mean, he says, is that the emphasis in teaching "tends to be heavily humanist."

"We can't accept that everything is geared to profits—the challenge is to reach this conclusion from a scientific point of view." His own subject is organisational behaviour, and this theme is dear to his heart. But, he admits: "If you ask me if I am achieving the spirit of Opus Dei at IESE, I would have to say no."

Where are IESE's former students now? Perez Lopez looks back to the first MBA graduation list of 1980, people who are now in their early 40s. "Half of the first class are now top men in their companies," he reckons.

A few have become political figures. At one stage, he says, there were five IESE graduates in the Cortes (Parliament), although there are fewer now. "Of course, they don't belong to the Socialist party," he explains with a grin. "It would be difficult, at the very least."

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Restricting distribution

A private company with two shareholders has assets of cash and quoted investments. It has no liabilities. The shareholders propose to put the company into liquidation, one of the shareholders being the liquidator. They propose to distribute the investments direct to the shareholders, the company paying tax on the capital profit that arises. To save themselves capital gains tax on the distribution they receive, they propose to agree to the liquidator's restricting annual distributions so that the shareholders' annual capital profit is within the tax exemption. Both shareholders have the same number of shares. The liquidation will take several years to complete. Is there any objection to such a scheme?

Not in principle, but bear in mind extra-statutory concessions A39 and SPD3 (in conjunction with Indemnity relief). The company's auditors should be able to guide you through the maze.

Public inquiry

It was recently reported that a well-known football club was about to lose its ground for two seasons (although not until the end of this season at the earliest) as the stadium had been sold to a property development company and that another club may share their ground with them for those seasons.

Would you kindly appraise me of the procedure that should be adopted to prevent the latter club from sharing their ground with the former before a public inquiry (into the effect upon the local community) is held and how a public inquiry of this nature may be initiated.

The appropriate course would be to apply to the High Court for an injunction if it can be shown that the sharing arrangement is, or may be, a nuisance, or that it is a breach of the club's constitution.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Why interest is waning in inflation accounting

BY ALISON HOGAN

CONFUSION AND controversy has dogged SSAP 16, the current cost accounting standard, throughout its three-year trial period. As a decision on its future approaches — the Accounting Standards Board is scheduled to produce a new exposure draft on inflation accounting in January — Professor Bryan Carsberg, Director of Research at the Institute of Chartered Accountants in England and Wales, has produced a weighty research project.

He has unearthed some deep-seated reservations, which include first, from an analyst: "You can fiddle historic cost profits fairly easily so Lord knows what creative accounting can do with CCA." Secondly, from one of the research team: "It seems that a large number of accountants have failed to grasp the concepts of current cost accounting."

If the accounts are not trusted and even accountants don't understand them, what hope is there?

The 17 studies in Carsberg's research programme attempt to answer the question. They cover both users and preparers of reports and accounts, management accountants and the public sector.

The use of CCA accounts is found to be patchy. A majority of investment analysts with large firms of stockbrokers use it to some degree with the current cost dividend cover appearing to be particularly useful. Institutional investors use CCA accounts less, the most often quoted reason being the negative one that there is little point when the investment community as a whole uses, and thus reacts to, historical cost accounting information.

Analysts argue that their function is to help people deal advantageously in a market so they focus on the actual determinants of market prices — which are changes in historical cost profits. Press reports of company results appear to have adopted the same stance. References to CCA information declined from 15 per cent to 5 per cent between 1982 and 1983.

A survey of the preparers of accounts found that out of a sample of about 400, 60 per cent said they were "complying only

from a sense of obligation." However, all but 9 per cent made certain adaptations of management accounting systems to deal with inflation such as frequent revision of standard costs.

It appears that preparers of accounts are increasingly disillusioned. The number in the study who are either happy to comply with the standard or are "lukewarm" has dropped from 35 per cent when the standard was first introduced to 25 per cent, mainly because they feel users of annual reports have little interest in the current cost numbers.

Research into the effects of SSAP 16 inflation adjustments in published accounts found that the overall effect of the inflation adjustments is to reduce pre-tax profits by approximately half. However, the ranking of companies by historical cost profits was quite similar to their ranking by current cost profits.

Rule of thumb

The study also concluded, however, that it is impossible to estimate current cost from historical cost by rule-of-thumb methods as the relationship between historic and current cost profits varies from year to year.

Costs of preparation of CCA accounts from a sample of 18 companies proved to be quite low. With the exception of one very large company, the median annual cost was £2,000, or £7 per £100,000 of turnover. Average cost was £4 per £100,000. Professor Carsberg comments: "Some companies doubtless incur much larger costs if they use the information for management purposes and wish to refine the measurements more extensively."

Perhaps the most significant findings are contained in the report of nearly 500 listed companies on the implementation of SSAP 16. It reveals quite clearly that a renewed mandatory requirement to submit a complete set of current cost accounts would be "very ill received by a majority of UK listed companies, particularly those of smaller or medium size."

A large number of companies accept the notion of a simpler mandatory requirement yet

wish to avoid "the pursuit of computational simplicity at the expense of perceived meaningfulness or credibility."

The authors of this particular paper, Simon Archer and Anthony Steel, from the University of Lancaster, conclude that the solution might be to "re-tool" SSAP 16, and have a "mandatory but minimal requirement which does not preclude a comprehensive but voluntary statement of recommended practice for CCA enthusiasts."

A key to the lack of enthusiasm for SSAP 16 is the concern for the reliability of its measurements, particularly of the recoverable amounts of assets, and of replacement costs for assets affected by technological change.

Carsberg explains: "If they try to apply the concepts as set out in SSAP 16, the measurements are, they feel, excessively subjective and if they avoid application of the concepts and rely on mechanical indexing, the numbers fail to reflect economic reality."

Companies which favour CCA, he suggests, take a "common sense" approach to the difficult measurements and believe that the difficulties do not seriously detract from the usefulness of the results. "Conversely, companies which are not in favour of CCA often adopt a mechanical unquestioning approach and tend to obtain unreliable numbers that reinforce their negative attitudes."

He recognises that there are some companies, such as in the oil and gas industry, which have strong reasons for arguing that the concept of maintaining operating capability does not apply to them and so should be allowed some choice in the matter.

He concludes that concerns over reliability are serious enough that historical cost measurements should be retained as a benchmark. But they are not serious enough to call into question the overall usefulness of current cost information.

The ASC must decide on a new solution for inflation accounting soon. The profession will need to adopt its proposals wholeheartedly if the financial world is to be shaken out of the apathy into which SSAP 16 has dragged it.



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1	1485	1875	2180	2883	3438	4104	5074	6109	7239
13	1487	1881	2191	2889	3480	4167	5138	6171	7299
15	1490	1883	2193	2891	3492	4169	5140	6173	7301
82	1502	1894	2204	2902	3503	4180	5151	6182	7312
94	1504	1896	2206	2904	3505	4182	5153	6184	7314
91	1505	1897	2207	2905	3506	4183	5154	6185	7315
1185	1511	1903	2210	2912	3508	4226	5141	6129	7303
1186	1512	1904	2211	2913	3509	4227	5142	6130	7304
1187	1513	1905	2212	2914	3510	4228	5143	6131	7305
1205	1525	1924	2234	2922	3520	4254	5170	6131	7311
1212	1532	1931	2241	2929	3527	4261	5177	6138	7318
1213	1533	1932	2242	2930	3528	4262	5178	6139	7319
1217	1536	1935	2245	2933	3531	4265	5181	6142	7322
1222	1541	1940	2250	2938	3536	4270	5186	6147	7327
1223	1542	1941	2251	2939	3537	4271	5187	6148	7328
1228	1546	1945	2255	2943	3541	4275	5191	6152	7332
1238	1555	1954	2264	2952	3550	4284	5199	6161	7341
1242	1559	1958	2268	2956	3554	4288	5203	6165	7345
1247	1564	1963	2273	2961	3559	4293	5208	6170	7350
1258	1573	1972	2282	2970	3568	4302	5217	6179	7359
1262	1577	1976	2286	2974	3572	4306	5221	6183	7363
1268	1582	1981	2291	2979	3577	4311	5226	6188	7368
1272	1586	1985	2295	2983	3581	4315	5230	6192	7372
1277	1591	1990	2300	2988	3586	4320	5235	6197	7377
1282	1596	1995	2305	2993	3591	4325	5240	6202	7382
1287	1601	2000	2310	2998	3596	4330	5245	6207	7387
1288	1602	2001	2311	2999	3597	4331	5246	6208	7388
1293	1606	2005	2315	3003	3601	4335	5250	6212	7392
1298	1611	2010	2320	3008	3606	4340	5255	6217	7397
1302	1615	2014	2324	3012	3610	4344	5259	6221	7401
1307	1620	2019	2329	3017	3615	4349	5264	6226	7406
1308	1621	2020	2330	3018	3616	4350	5265	6227	7407
1312	1624	2023	2333	3021	3619	4353	5268	6230	7410
1317	1629	2028	2338	3026	3624	4358	5273	6235	7415
1322	1634	2033	2343	3031	3629	4363	5278	6240	7420
1323	1635	2034	2344	3032	3630	4364	5279	6241	7421
1328	1638	2037	2347	3035	3633	4367	5282	6244	7424
1332	1642	2041	2351	3039	3637	4371	5286	6248	7428
1337	1647	2046	2356	3044	3642	4376	5291	6253	7433
1338	1648	2047	2357	3045	3643	4377	5292	6254	7434
1342	1651	2050	2360	3048	3646	4380	5295	6257	7437
1347	1656	2055	2365	3053	3651	4385	5300	6262	7442
1348	1657	2056	2366	3054	3652	4386	5301	6263	7443
1352	1660	2059	2369	3057	3655	4389	5304	6266	7446
1357	1665	2064	2374	3062	3660	4394	5309	6271	7451
1358	1666	2065	2375	3063	3661	4395	5310	6272	7452
1362	1669	2068	2378	3066	3664	4398	5313	6275	7455
1367	1674	2073	2383	3071	3669	4403	5318	6280	7460
1368	1675	2074	2384	3072	3670	4404	5319	6281	7461
1372	1677	2076	2386	3074	3672	4406	5321	6283	7463
1377	1682	2081	2391	3079	3677	4411	5326	6288	7468
1378	1683	2082	2392	3080	3678	4412	5327	6289	7469
1382	1686	2085	2395	3083	3681	4415	5330	6292	7472
1387	1691	2090	2400	3088	3686	4420	5335	6297	7477
1388	1692	2091	2401	3089	3687	4421	5336	6298	7478
1392	1694	2093	2403	3091	3689	4423	5338	6300	7480
1397	1699	2098	2408	3096	3694	4428	5343	6305	7485
1398	1700	2099	2409	3097	3695	4429	5344	6306	7486
1402	1702	2101	2411	3099	3697	4431	5346	6308	7488
1407	1707	2106	2416	3104	3702	4436	5351	6313	7493
1408	1708	2107	2417	3105	3703	4437	5352	6314	7494
1412	1710	2109	2419	3107	3705	4439	5354	6316	7496
1417	1715	2114	2424	3112	3710	4444	5359	6321	7501
1418	1716	2115	2425	3113	3711	4445	5360	6322	7502
1422	1719	2118	2428	3116	3714	4448	5363	6325	7505
1427	1724	2123	2433	3121	3719	4453	5368	6330	7510
1428	1725	2124	2434	3122	3720	4454	5369	6331	7511
1432	1728	2127	2437	3125	3723	4457	5372	6334	7514
1440	1737	2136	2446	3134	3732	4466	5381	6343	7523
1442	1739	2138	2448	3136	3734	4468	5383	6345	7525
1444	1741	2140	2450	3138	3736	4470	5385	6347	7527
1448	1745	2144	2454	3142	3740	4474	5389	6351	7531
1449	1746	2145	2455	3143	3741	4475	5390	6352	7532
1454	1750	2149	2459	3147	3745	4479	5394	6356	7536
1460	1803	2122	2432	3137	3735	4469	5384	6346	7526
1471	1812	2131	2441	3146	3744	4478	5393	6355	7535
1472	1813	2132	2442	3147	3745	4479	5394	6356	7536
1476	1816	2135	2445	3150	3748	4482	5397	6359	7539
1481	1824	2143	2453	3158	3756	4490	5405	6367	7547
1482	1825	2144	2454	3159	3757	4491	5406	6368	7548
1486	1827	2146	2456	3161	3759	4493	5408	6370	7550
1487	1828	2147	2457	3162	3760	4494	5409	6371	7551
1495	1837	2156	2466	3171	3769	4503	5418	6380	7560
1497	1839	2158	2468	3173	3771	4505	5420	6382	7562
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1502	1844	2163	2473	3178	3776	4510	5425	6387	7567
1503	1845	2164	2474	3179	3777	4511	5426	6388	7568
1504	1846	2165	2475	3180	3778	4512	5427	6389	7569
1505	1847	2166	2476	3181	3779	4513	5428	6390	7570
1506	1848	2167	2477	3182	3780	4514	5429	6391	7571
1507	1849	2168	2478	3183	3781	4515	5430	6392	7572
1508	1850	2169	2479	3184	3782	4516	5431	6393	7573
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1510	1852	2171	2481	3186	3784	4518	5433	6395	7575
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1512	1854	2173	2483	3188	3786	4520	5435	6397	7577
1513	1855	2174	2484	3189	3787	4521	5436	6398	7578
1514	1856	2175	2485	3190	3788	4522	5437	6399	7579
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1518	1860	2179	2489	3194	3792	4526	5441	6403	7583
1519	1861	2180	2490	3195	3793	4527	5442	6404	7584
1520	1862	2181	2491	3196	3794	4528	5443	6405	7585
1521	1863	2182	2492	3197	3795	4529	5444	6406	7586
1522	1864	2183	2493	3198	3796	4530	5445	6407	7587
1523	1865	2184	2494	3199	3797	4531	5446	6408	7588
1524	1866	2185	2495	3200	3798	4532	5447	6409	7589
1525	1867	2186	2496	3201	3799	4533	5448	6410	7590
1526	1868	2187	2497	3202	3800	4534	5449	6411	7591
1527	1869	2188	2498	3203	3801	4535	5450	6412	7592
1528	1870	2189	2499	3204	3802	4536	5451	6413	7593
1529	1871	2190	2500	3205	3803	4537	5452	6414	7594
1530	1872	2191	2501	3206	3804	4538	5453	6415	7595
1531	1873	2192	2502	3207	3805	4539	5454	6416	7596
1532	1874	2193	2503	3208	3806	4540	5455	6417	7597
1533	1875	2194	2504	3209	3807	4541	5456	6418	7598
1534	1876	2195	2505	3210	3808	4542	5457	6419	7599
1535	1877	2196	2506	3211	3809	4543	5458	6420	7600
1536	1878	2197	2507	3212	3810	4544	5459	6421	7601
1537	1879	2198	2508	3213	3811	4545	5460	6422	7602
1538	1880	2199	2509	3214	3812	4546	5461	6423	7603
1539	1881	2200	2510	3215	3813	4547	5462	6424	7604
1540	1882	2201	2511	3216	3814	4548	5463	6425	7605
1541	1883	2202	2512	3217	3815	4549	5464	6426	7606
1542	1884	2203	2513	3218	3816	4550	5465	6427	7607
1543	1885	2204	2514	3219	3817	4551	5466	6428	7608
1544	1886	2205	2515	3220	3818	4552	5467	6429	7609
1545	1887	2206	2516	3221	3819	4553	5468	6430	7610
1546	1888	2207	2517	3222	3820	4554	5469	6431	7611
1547	1889	2208	2518	3223	3821				

THE ARTS



Scene from 'Those Glory Days'

Television/Chris Dunkley

A peevish view of the week

WEDNESDAY

The piquant blend of farce and melancholy which was so characteristic of one of our best loved character actors also favours the "In Memoriam" notice which he left behind to be published this morning. John Le Mesurier. It says "wishes it to be known that he died on November 15. He had missed family and friends." He was 71 and we shall remember him best for his role in the BBC's *Dad's Army* series. He played the "In Memoriam" English Sergeant Wilson, the ex-public schoolboy whose diffidence supplied such a superb foil to the bluster of Captain Mainwaring, the grammar schoolboy and bank manager played by the late Arthur Lowe. Although Le Mesurier filled a host of supporting roles in funny films where we shall, gratefully, continue to see him, his talent was not limited to comedy. He won the BAFTA Best Actor award in 1971 for his performance as the seedy Philipsey character in Dennis Potter's play *Tractor*.

THURSDAY

The way in which Tony Smith, director of the British Film Institute, is changing the National Film Theatre from a repertory cinema into a national centre for film and television is vividly exemplified by the opening night of the 27th London Film Festival. Truffaut's considerably overrated and overlong film *La passion de Vincent*, *Démouché* is the official opening film in NFT 1, the original auditorium, and this is of course, a true cinema product. But earlier in the evening, immediately before the launch party, NFT 1 was packed to capacity for the premiere of *Saigon: Year Of The Cat* which is Thames Television's production of David Hare's account of the final American withdrawal from Vietnam. It plays together a downbeat love story (Judi Dench giving her usual fine performance) with the Boy's Own Vietnam war tocs-tocs-tocs business of helicopter evacuating the U.S. Embassy in Saigon. The trouble is that instead of contributing to one another, the two strands tend to compete uncomfortably, both losing in the process. The embassy element was done rather better in John Pilger's BBC 2 play *The Last Day In March*. Meanwhile, in NFT 2, the big screen was filled by *Those Glory Days* which was simultaneously being broadcast nationally by Channel 4. As with others in the "First Love" series the use of the children here (four soccer-mad schoolgirls) was rather cloyingly "winning." Moreover, a good editor could improve the film greatly by cutting 40 minutes or so. Still, it is a tonic to watch a series which deliberately sets out to entertain—and

surely we shall be hearing more from Observer soccer reporter Julie Welch who wrote this screenplay.

FRIDAY

The first episode of ITV's *Auf Wiedersehen, Pet* with its unemployed British brickies crossing the Channel to find work in Germany suggested that like other comedy writers before them Dick Clement and Ian La Frenais (who wrote *The Likely Lads* and *Partridge*) had persuaded themselves they were worthy of something "better" than sitcom and had consequently produced a not very funny drama serial in over-stretched one hour blocks. Tonight's episode with its honest portrayal of various familiar British attitudes to foreigners and foreignness was slightly more encouraging and marginally more amusing. But somebody should tell Clement and La Frenais that there is nothing "more" about sitcom-writers; that good ones are to be valued above rubbers and that while a cobbler may feel more fulfilled branching out into leather overcoats he probably serves his loyal customers best by sticking to his last.

SATURDAY

Laying little store by national allegory, it gives me no great pleasure to hear the Twickenham crowd bawl out the National Anthem at the start of the England/AR Blacks match on BBC1's *Grandstand* but it does emphasise the fundamental differences between rugby and almost every other sport now shown on television. Whereas tennis usually features a tawdryman from some spoiled American "brat" and soccer involves pictures of bad tempered violence being indulged on the field by overpaid players and on the terraces by drunken juvenile delinquents, rugby still provides an hour and a half of real sport. What a pity that Bill McLaren was not present to deliver his informative and articulate commentary on this rare occasion when England actually managed to beat the New Zealanders.

quents, rugged still provides an hour and a half of real sport. What a pity that Bill McLaren was not present to deliver his informative and articulate commentary on this rare occasion when England actually managed to beat the New Zealanders.

SUNDAY

Sweet 16 comes to a generally unimpaired end, having been disliked not only by most of the critics but (for rather different reasons, I suspect) remarkably large numbers of viewers. Among the people who write letters to newspapers and make calls to phone-in programmes the feeling seems to be that they were betrayed by Penelope Keith: an odd term to use, perhaps, about anything as unimportant as a performance in a situation comedy, but the middle classes clearly feel that Miss Keith has let the side down. Her first famous television character, Margie in *The Good Life*, was a caricature of the suburban Tory: a sort of Surbiton Ranger who kept house, did good works, and instinctively knew right from wrong. She was a howling snob, but people laughed with her more than at her. To the *Born* promoted Miss Keith to a fully fledged Sloane Ranger, forced by strained circumstances to live in her own gate house but still confident that her social standing was well above that of the parvenu grocer up at the manor whose ill-bred antics she watched through field glasses. Far from continuing this progression, *Sweet 16* implied that its creators could not care less about middle-class values; not only was Penelope Keith now involved in commerce, she was commercially successful, and not only was she unmarried,

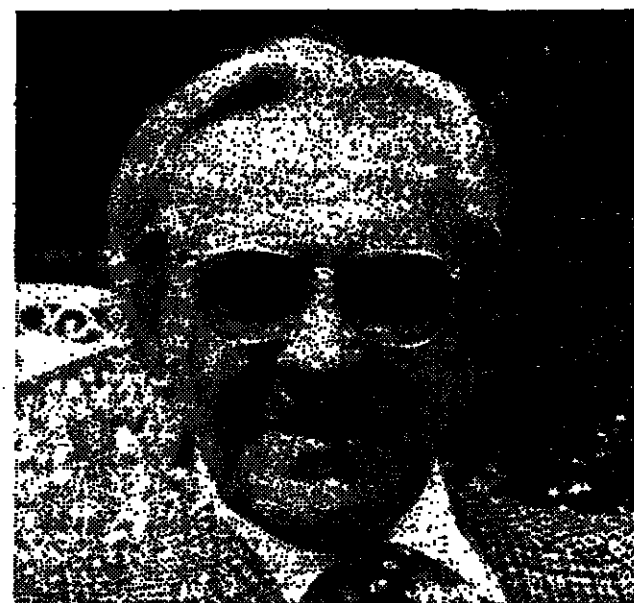
she was also pregnant and old enough to be her lover's own mother. If Miss Keith had been required to appear on screen each Sunday and shout "Up yours if you wear green wellies!" she could hardly have caused greater outrage.

MONDAY

Another night without *Bilko* which makes 15 days since we last saw an episode. Considering that this mid-1950s American series is one of the Ten Greatest TV Series Of All Time the treatment it receives from BBC1 is appalling. The first three series are so fast and funny that even though nearly 30 years old and already repeated many times I have no doubt they could command a huge audience if properly scheduled. Instead they are treated by BBC1 like used chewing gum: bunged into any little hole in the schedule. So far this year the show has been screened on Saturday, Sunday, Monday, Tuesday, Wednesday and Thursday nights at 11 different times ranging from 10.25 pm to 12.05 am. Recently we have had a good run of 10 Sunday nights, though only two successive broadcasts were at the same time, but the next episode is tomorrow at 11.15. If the BBC cannot exploit one of television's greatest series with more expertise than this no wonder it is losing the audience to ITV.

TUESDAY

The short film *One Of Ourselves* on BBC1 is such a studiously deliberate attempt to repeat the triumph of *Bedroom Of Romance* that like those carbon copies of pop song hits — it is almost inevitable that it falls short of its target. Once again it is a co-production between the BBC and Ireland's RTE, again the producer is Ken Trodd, the director is Pat O'Connor, the writer William Trevor, and Cyril Cusack looms (or perhaps lurks) large among the cast. Most important of all, the setting is again the rural Ireland of the fifties which was re-created with such overpowering effect in *Bedroom Of Romance*. This time the setting is with its Craven A posters and its Bisto-brown bar, serving matching stout, certainly evokes once more the clammy winding sheet of provincial life. But whereas the cast in *Bedroom* emerged so clearly from the poignant predicament of the handsome but ageing and unmarried Bridie, the theme and the title of *One Of Ourselves* is the film is better than 95 per cent of television programmes, but the pathos in the scene where Cusack's old man Quigley is carried away by the film in the sleazebag is the only sequence which matches the power of *Bedroom*.



John Le Mesurier

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

November 18-24

Theatre

PARIS

Trisha Brown in Son of Gnome Fishing, Opal Loop and Set and Reset, followed by *Parade Amalgam*, Jeffrey Lohr in *Parade*, Theatre de Paris (230 0030)

Duke Ellington's *Sophisticated Ladies* in a musical by Donald McKayle and Michael Smuin, TNP-Chatelet (233 4444)

LONDON

The Real Thing (Strand): Susan Penhaligon and Paul Shelley now take the leads in Tom Stoppard's fascinating, complex, slightly flawed new play. Peter Wood's production strikes a happy note of serious levity. (R35280/4143)

Daisy Pulls It Off (Globe): Enjoyable romp derived from the world of Angela Brazil novels: gym slips, hockey sticks, a cliff-top rescue, stout moral conclusion and a running school hymn. Spiffing if you're in that sort of mood. (437 1592)

Noises Off (Savoy): The funniest play for years in London, now with an improved third act and a top-class replacement cast. Michael Blake-more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (635 6888)

Geography (Glen Ross (Cottesloe)): One of America's best playwrights, David Mamet, has a startling world premiere at the National Theatre in this superb Bill Bryden production of life among real estate salesmen. The language rocks and rolls

through idiomatic salespeak with many a glowing reference to post-Nixon break-in paranoia. (232 2253)

Hay Fever (Queen's): Penelope Keith continues her reign as the iron maiden of British stage comedy, playing Judith Bliss in Coward's great comedy, presiding over charades and confusion in a Thames-side country house. (734 1158)

Little Shop of Horrors (Comedy): Tasty, camp musical based on a 1959 Roger Corman B-movie about a man-eating plant which revives the fortunes of a Skid Row flower shop. The 1930s pastiche is a bit waxy, but the lyrics sharp. The plant grows from castles-like vials to piscatorial, blues-singing peach. Ellen Greene repeats her off-Broadway performance which is something like *Fennella Fielding* only blonder and way over the top. (330 2578)

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T. S. Eliot children's poetry set to trendy music is visually startling and choreographically fine, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6232)

La Cage aux Folles (Palace): Perhaps this season's outstanding musical comes, like *Evita* and *Cats* before it, at the very beginning of the theatrical year. Despite stellar names such as Harvey Fierstein writing the book and Jerry Herman the music, the best parts of the show are not the hoops, apart from the first act

finale a la *Cat* Parisienne, but the intimate moments borrowed direct from the film. (737 2828)

42nd Street (Majestic): An inmoderate celebration of the heyday of Broadway in the 1930s, the musical is based on the original film like *Shuffle Off To Buffalo* with the appropriately trashy and leggy hooding by a large chorus line. (974 0020)

Touch Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confederation with his dotting Jewish mother. (944 9430)

Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1950s female pop group, a la Supremes, without the quality of their music. (239 6200)

Nine (49th St): Two dozen women surround Sergio Franchi in this Tony-award winning musical version of the Folli film *Nine*, which like the original celebrates creativity, here as a series of Tommy Tune's scintillating scenes. (246 0245)

On Your Toes (Virginia): Galina Panova with presumably a genuine Russian accent leads an exuberant cast in the remake of Rogers and Hart's 1930s sendup of Russian ballet tours, complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (977 9370)

Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a

long run of his funny as well as touching childhood reminiscence now that the Nederlandse organization generously decided to name the theatre after the generation's Brian Murray. (737 8646)

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6200)

CHICAGO

E. R. (Forum): Moving into its second year parodying melodrama in a hospital setting, this emergency room continues its adventures among a young doctor, a receptionist and an authoritarian nurse. (496 3000)

WASHINGTON

Noises Off (Eisenhower): Dorothy London stars in Michael Fray's comedy about the provincial run of a slapstick farce with lots of antics for a company that includes Brian Murray, Paxton Whitehead and Victor Garber. Ends Nov 27. (254 3870)

Beyond Therapy (Kreeger): Christopher Durang's romantic comedy has all the elements of modern singles life including meeting through the personal column of a newspaper and a scene in a hip restaurant, but it reflects more than explores the shallowness of a surfeit of choices. Arena Stage (468 3300)

Rossini Opera Festival

The Swan of Pesaro

Pesaro, a seaside town between Rimini and Ancona, opened its opera house, the Teatro del Sol, in 1837. In 1815 it was rebuilt, as the Teatro Nuovo, and re-opened with *La gazza ladra*, by the city's most famous son, and Rossini himself directed the production. In 1854 there was renovation and reconstruction, and the theatre, renamed the Teatro Rossini, reopened with *William Tell*. In 1980—*as William Weaver has told in these pages*—the Teatro Rossini was refurbished, and since then it has been the seat of an annual summer Rossini Opera Festival. It's an attractive, five-tier horseshoe-shaped house, holding about 900 people, intimate yet not at all poky, and with admirable acoustics.

Rossini left a large part of his fortune (a sum estimated at 200m modern lire) to his birthplace, for the establishment of a musical conservatory. This splendid building houses the Rossini Foundation, which has embarked on a critical edition of Rossini's works and collaborates with the Pesaro Committee in presenting the festival. The operas are performed in new critical editions, and the repertoire so far has been: 1890: *La gazza ladra* and *L'inganno felice*; 1981: *L'italiana in Algeri*, *Gazza*, *La donna del lago*; 1982: *Edipo a Colono* (a play with music), *Tancredi*, and *L'italiana*; and this year it tarco in *Italia*, *La donna del lago*, and *Mosè*. There are also concerts and recitals.

Each opera has a run of four or five performances; then there's a week's gap before the next appears—an inconvenient arrangement for visitors who hope to see more than one show. I saw *Mosè* in Egypt, and it gave me its full title—in its second stage performance. Rossini composed the work, an *azione tragico-sacra*, for Naples in 1818, and the following year he added to it its most famous scene, *Mosè e Faraone*, and in this form, usually in Italian translation, it has had its

modern revivals. The Welsh brought it to Sadler's Wells in 1985.

But five years ago the Sacred Music Society of America revived the original *Mosè*, in a New York concert performance, and made clear what a recording and now the Pesaro production confirmed: that, although the finest music of *Mosè* went into *Mosè*, the earlier opera is not an inferior work, only a different one. *Mosè* is dominated by the Exodus theme; all but one of the *Mosè* arias are struck out, and choral pieces, dances, and diversissements are added. In *Mosè*, the love of *Osiris*, Pharaoh's son, and Eliza, a Hebrew maiden, is set against the Exodus events. (The tragedy

Blake, who is not much of an actor, but negotiates Rossini's florid tenor music—which runs surprisingly low as well as high—more deftly than anyone else around, and does so in a manner both virile and graceful. Simone Alaimo, the Pharaoh, had a firm, gleaming high bass and a dramatic presence. Boris Martinovich, the Moses, was not quite so clean of focus and seemed rather less than magisterial; his unhappy costume, a sleeveless white shift, was no help. As Amalek, Pharaoh's consort, Daniela Dessi had a great success with a beautiful aria borrowed from the early Ciriaco in *Babilonia* which Rossini included in 1815 but dropped in 1819.

gleaming gold costumes for the Egyptians; plain blocking for the chorus (the Prague Philharmonic Choir, in excellent voice); moves more decorative for a posse of lithe Egyptian warrior-pages. The Jews were in spotless white, looking as if they'd never built a pyramid in their lives—looking, indeed, more like an assembly of nurses and hospital orderlies. The Red Sea was all too plainly pieces of cloth agitated by people beneath them.

There's a lot to be said for simple, formal, modern productions, not fussy, not extravagant, focused upon the "essentials" of Rossini's greatness. In Naples as in Paris, he was an operatic reformer; and this presentation, musically and scenically, seized on the serious, noble aspects of *Mosè* and presented them seriously, with conviction, without camp or flummery—yet without neglecting the charm or the sheer excitement of vocal virtuosity. It belonged to another and better world than, say, Houston's *Donna del lago*, where a romantic and carefully constructed opera was reduced to twiddles and pretty tunes in a decorative frame. All the same, Pesaro might be an ideal place to essay some time a production in the manner of Rossini's day, with painted scenery, house lights up, and the orchestra not sunk into an anachronistic modern pit. Not a "museum" reconstruction, abuses and all, but one that aimed at what the composer might recognise as a superior realisation of his intentions, achieved in his own terms.

Meanwhile, gratitude for a production that revealed *Mosè* to be indeed the "bold, vast musical poem" that Balzac called it, that did much to explain the enthusiasm of his *Massimilla Doni* ("You German masters, Handel, Bach, yes, even you, Beethoven, kneel before it!"). Next year, Pesaro is to present *Il viaggio a Reims*, that "one-act opera lasting three hours" (so *Paër* said), composed for the coronation of Charles X in 1825 and unheard since 1848.

Andrew Porter encounters a rare work by Rossini

from which Totolla drew his libretto was entitled *Ostide*. The latter call forth Rossini's grandest, richest, and most beautiful music—starting with a wonderful, winding C-minor theme during the Plague of Darkness, turning to keys darker still, blazing at last into C major as Moses restores light. But the love music is arresting and beautiful, and in the later *Mosè*, as Philip Gasset has remarked, "the balance between the personal and the public, so carefully controlled in the original, is lost." *Mosè* contains some of Rossini's finest inspirations, and they shine even more brightly in the setting for which they were conceived.

There was a strong cast. Eliza, the Colburn role, was taken by Cecilia Gasdia, a 23-year-old soprano with a clear, attractive timbre, accurate musical instincts, and a pleasing personality. Last year she stepped in for Caballé at the Scala *Anna Bolena*, and in Florence she has sung Bellini's Juliet. Anne in the Russell Hake, and Nanetta in the Giulini *Fidelio*. She went on to do the French version, *Mosè*, at the Opéra. *Osiris*, the Nozzari role, was taken by Rockwell

One of the glories of *Mosè* is the orchestral writing, which is subtle, choice, and adventurous. It even includes (on the double basses, at the death of *Osiris*) those map pizzicato the invention of which is commonly attributed to Bartók. Under Claudio Scimone (who had also prepared the edition), the London Sinfonietta, 53-strong for the occasion, was bright, clean, and sensitive; Andrew Marriner's long, lovingly phrased clarinet solo deserves special mention. Scimone conducted with uncommon feeling for the forms and the colours of the score, but he was a shade metronomic, unwilling to phrase by rubato as well as by accent and volume. He held the singers to the beat in places where they needed time to mould their lines. His "no applause if you please, but straight on with the next number" appear struck a modern, unauthentic note. It was all a little brisk, perhaps, but it was shapely and strong.

Pier Luigi Pizzi, both producer and designer, provided a simple, sober and effective staging: a constructed set of movable stepped ramps and floats, opulently coloured to seem crusted with lapis lazuli;

Pelléas et Mélisande/Geneva

Andrew Clark



Faith Esham and Jerome Pruett

beneath the surface. Their approach placed the drama on a simple narrative pedestal, incorporating an intelligent blurring of the time-setting, and an unfussy personal direction of singers (though the last two scenes looked as if rehearsal time had run out). Some of this was suggestive of the opera's mythical, universal intent. Where the production failed was in its lack of humanity, atmosphere and dramatic contrast.

Take, for example, the scene where Pelléas fondles Mélisande's hair, draped from her castle window. The erotic flavour was completely missing. A more fundamental problem is *Maret's* concept of stage design.

His clean, brightly-lit decor, with its simple, well-divided grouping of colour and formal straight lines was well suited to this production team's Britten cycle, but it has enjoyed no shapeliness for Debussy. The perfectly sculptured and proportioned colonnades of the castle interior and razor-edged green hedges of the grounds undoubtedly held an atmosphere of their own, but they and the other settings were too sharply etched and too much of an undifferentiated family to complement the atmosphere of dreamy, subdued luminosity in the music.

No, the real merit in this production lay in the quality of musical performance. The

straightforward nature of the staging allowed the orchestral score to be appreciated even more than usual, and what a score! Such transparency and haunting melancholy, creating far-reaching impressions through the subtlest shifting of harmony and gentle gradation of sound. Ansermet would have been proud of the way his orchestra performed: I have never heard the Suisse Romande play better. Jesus Lopez-Cobos conducted with more than his usual efficiency, revealing an idiomatic feeling for lyricism, colour and integrated texture, and a commanding grasp of pace and dynamic.

Barring Jules Bastin's shallow Arkel, the casting was just right: a 14-year-old boy as Yniold, Jocelyne Tailion repeating her experienced Geneviève, and Jerome Pruett singing with a suitably small voice of light timbre for Pelléas (though he is not much of an actor). Tom Krause as Golund and Faith Esham as Mélisande, both new to their roles, gave most pleasure of all. Miss Esham struck the attractive shaft of ambiguity in Debussy's wait, alternating between child and woman, innocence and culpability, stubbornness and cunning. She sang with musical and dramatic character, though there is no need to sing deliberately off the note in the final scene.

Saleroom

Antony Thomcroft

An important documentary Faenza dish by Baldassare Manara, produced around 1535, sold for £20,900 at Sotheby's yesterday in an auction of Italian maiolica and other continental pottery and porcelain which totalled £356,540, with 20.7 per cent bought in. The buyer was the London dealer Reiner Zeitz.

He also paid £17,800 for a Faenza albarello of the late 15th century, which had been estimated at around £8,000. A New York collector paid £17,800 for a Florsheim figure of a parrot, made round 1780, while a German private buyer acquired a Meissen group of lovers by Kändler for £12,000. A pair of Fulda Turks of about 1770 went for £11,555 and a rare Ravenna dish of 1510 for £8,800.

In a sale of books, an ink and watercolour drawing of a girl in a landscape by K. Nielsen went for £4,730, while a Holy Bible from the Oxford University Press dated 1935 made a surprising £2,800.

Christie's sold Japanese works of art, with Japanese dealers the main buyers. A Kakiemon large round-shaped vase of the Kanban-Eppo period (1681-81) sold for £45,260, within the forecast, and a rare Momoyama period (circa 1600) Christian folding lectern was also within its estimate at £32,400.

A Kakiemon model of an ele-

phant of the late 17th century made £15,120, and a Momoyama period lacquered wood coffer £14,040.

At Christie's South Kensington on Monday night "The weighing room, Hurst Park," a racing scene of the 1920's by Sir John Lavery, sold for £26,000—a record for the artist. It went to Fyfe's Gallery, London.

A George I export lacquer coffer on a stand made the top price of £13,000 in a sale of furniture at Phillips, yesterday. A pair of Hepplewhite—period elbow chairs went for £10,500.

One of the most interesting lots to appear in the auction room for some time comes under the hammer at Sotheby's, in London, on December 6. It is the earliest complete pack of playing cards known to have survived. It dates from the late 15th century and probably comes from Flanders.

The four suits have hunting themes, but the kings, queens and knaves are present among the 32 cards. There are no aces or jokers (both 19th century inventions). The pack is in remarkably good condition, and an estimate of over £50,000 has been placed on it. Only three nearly complete packs have survived from the 15th century, and the current pack is unique.

World value of the dollar every Friday in the FINANCIAL TIMES

Energy review every Wednesday in the FINANCIAL TIMES

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Wednesday November 23 1983

The cost of intervention

THE GOVERNMENT'S policy on inward investment was recently described by a former Secretary of State for Industry in the following terms:

"The Government is committed to maintaining and strengthening the operation of market forces in order to improve the country's economic performance. A free flow of inward investment contributes to this central policy objective by introducing additional productive capacity to compete with established sources in the UK and with imports, as well as to raise exports."

He went on to emphasise the dynamic impact of inward investment on both the quality and quantity of output and employment in Britain.

High technology
This is a classic justification for the liberal approach to direct investment by foreigners in the domestic economy. The problem lies in trying to square it with what is actually happening with inward investment in Britain today.

On the positive side the scramble for jobs at any cost that took place under the previous Labour administration has been tempered. Few Tories harbour ambivalent feelings towards multinationals, even though Britain is unusually dependent on inward investment: foreign-owned companies accounted for more than 14 per cent of employment, 20 per cent of net output and 21.5 per cent of capital expenditure in manufacturing at the turn of the decade.

But it does not follow from this that market forces are in the ascendant. If anything, the opposite. Ministers and their officials still talk about the jobs "created" by foreign investment; subsidies are still being doled out on a substantial scale; and there is a new emphasis on buying high technology investment, accompanied by talk of giving selective help to inward investors in areas such as robotics and informatics where Britain is thought to be deficient.

All this tends to be justified by politicians on the ground that when everyone else is playing Italy embraces its critics

ITALIAN treasury ministers and the Bank of Italy traditionally rely on external pressures to bring home to the rest of their government a grave economic situation and an urgent need for politically unpopular measures. Usually a balance of payments deficit, combined with a slide in the lira, provides the necessary pretext.

At the moment, however, the Italian authorities are in at least one respect the victims of their own success. The tough monetary measures which Italy has been applying for the past three years have at last borne some fruit: the balance of payments is in surplus, the current account deficit of only £2,000bn, less than a third of what it was last year. The Italian currency is for the moment reasonably stable inside the European Monetary System, and the first faint signs of economic recovery, thanks to export growth, are beginning to be felt.

IMF preoccupation
The trouble is that inflation, at 15 per cent, is still far higher than that of Italy's main competitors, and the internal factors that keep it high—the colossal public sector deficit and the indexation system—are still firmly in evidence. Italy cannot let its economy grow in line with the rest of Europe's recovery without risking higher inflation and weakening the balance of payments, as the price of imports rises.

ing a mercantilist game Britain has no option but to join in if it wants to generate growth and employment. And it is realistic to acknowledge that trade policy considerations, such as the desire to circumvent protectionist barriers, are bound to influence investment flows in ways that distort the allocation of resources.

But this does not amount to a case for subsidies, which simply increase the distortion; and it overlooks the fact that the purchase of jobs and technology transfer may carry a high opportunity cost.

Much of the experience in the 1970s appeared to indicate that many of the companies that produced lasting jobs did not need financial assistance anyway: those that do need subsidies are arguably proposing sub-marginal investments which by definition involve an inefficient allocation of resources.

To the extent that discretionary grants are used, efficient companies through subsidised competition are penalised. Those distortions are greatly increased when, as with the proposed Nissan car plant, there is a haggle over informal conditions on the proportion of component sourcing in the UK. Inward investment can hardly generate its full dynamic potential on local producers if it is conditional on protection for those producers.

Nor is the urge to back particular high technology sectors or individual plants easy to reconcile with this Government's supposed predilection for the market.

If the dynamic effects associated with inward investment are really to work, it is essential that the investment decisions should be dictated as far as possible by the structural features of the British economy and by market considerations, not grants. Education and infrastructure are a sufficient magnet to attract all the high technology ministers want. And the less discretion, whether in giving grants or imposing strings, the better. To allow political factors to play such a crucial part in the allocation of resources is a recipe for perpetual poor productivity and low real profitability in British industry.

that they would ever be redeemed. The IMF's letter read like an indictment of the whole Italian government, and its longstanding unwillingness to face up to economic reality.

All Italian governments know this at the back of their minds. But 30 years of almost incessant rising prosperity have left Italians with little experience of tightening their belts, and governments have done nothing to prepare them for it.

Sig Bettino Craxi's Socialist Party is only one of five in a coalition in which the biggest party is the Christian Democrats. Sig Craxi himself is firm and decisive Prime Minister, while means doing unpopular things and preserving his party's left wing credentials.

So far Sig Craxi has barely been tested. The budget, announced at the end of September, was widely seen as the most stringent that was politically possible at the time—it included some small but significant cuts in pensions and social security payments. Now he must steel his Cabinet to take further measures to cut the deficit by another £10,000bn if there is to be any hope of meeting its own target for public sector borrowing in 1984. And next month he must start on the most sensitive issue of all: reviewing the *scala mobile* wage indexation system with a view to reducing its workings as the centre-piece of a long-promised Italian incomes policy.

The striking explicitness of the IMF letter, delivered not as part of a lending programme but as part of the normal IMF process of consultation, contains two messages. The first is that the economic medicine Italy has so far swallowed—the tougher monetary policy, the tinkering with the *scala mobile*—last January, the "tough" budget announced in early October—has been no match for the scale of the disease. The second is that, in contrast to a number of other European countries, there is still no political agreement in Italy that the time for wishful thinking is over and that unpleasant choices must be faced.

Unless the Craxi government acts firmly this winter Italy may be coping with a crisis of mounting inflation and financial paralysis while several of its European neighbours have found their way to a modest rate of non-inflationary growth.

THE phoney war over the Government's employment law is over. Is the real one now beginning?

It looks like it, as the cases mount. Shell has—reluctantly—secured injunctions against pickets though so far these have not scared them away and the company has not yet pressed its case. Mercury has been much more successful in securing an appeal court decision lifting the secondary action against it by British Telecom engineers.

And now, potentially most explosively of all, the National Graphical Association has decided to defy both an injunction and a £50,000 fine for disregarding it.

This is very important, for more than one reason. First, the ambitious attempts by the Government since 1979 to circumscribe more closely the activities of unions by means of the 1980 and 1982 Employment Acts have until the present lacked major challenge: now, the pounding on both sides—still well short of maximum force—is getting harder.

Second, the union movement is faced with a sharp dilemma. Committed by the watershed 1983 TUC Congress to attempt some renewed relationship with Government (and thus, implicitly, to refrain from an all-out challenge to its industrial relations law framework), the TUC General Council has been faced with calls for support for actions which breach the law and which, if continued, would defy court rulings.

Third, and perhaps most momentous, the traditional ground of British industrial relations may be moving. The practice of collective bargaining has been a voluntary one in the sense that the law has been

disputes, large and small. The phoney war period—from the passing of the 1980 Employment Act to the 1983 general election—did see some notable skirmishes. A few cases taken by employers against unions were lost more often, employers who sought injunctions against union action were successful in obtaining them.

The pervasive impression from the phoney war period, however, was that both sides refrained from either using the law firmly or from testing it fundamentally. The unions, aware that their members were not enthusiastically supporting their anti-Government campaigns, were chary of testing their loyalty in breaches of the law: while the employers, conditioned by decades of "collective laissez-faire", abstained from resorting to the law in most of the instances where they would seem to have had good grounds for doing so. Voluntaryism continued to rule, shakily, however, the employers' position continued to strengthen as unemployment continued to rise: and the unions' bargaining position weakened for the same reason.

Much changed after June 23 1982: most importantly, the unions made a public sign that their days of organised and total resistance to Government employment law were over. Henceforth, until the labour market changed very markedly, the unions' avowed aim was, more, any union which wished to defy the law was to all intents and purposes on its own—unless it had picked a winner of a dispute (which most union officials have despaired of finding) or unless it could, more or less quietly, wear down its employer without making a fuss about it. In one of the three

roundings of the British High Commissioner's residence.

For the better
A reader had an illuminating conversation recently with a teller in a Cheapside bank branch. The branch has had a number of staff changes and the customer was prompted to say "Good heavens, not another new face behind the counter."

"... Well, yes sir, we are always trying to make improvements here."

'Ello 'Ello
Two British computer firms, Microdata and ISIS, are "helping the police with their inquiries."

I am relieved to say this does not mean that the boys in blue are going through their bookshelves. Working closely with the West Yorkshire metropolitan police, a force which has had more than its usual share of major crime lately, the companies have developed a crime investigation computer system in just one year. It is proving effective—four Midlands forces are now using it—and cheap at a rental fee of some £4,000 a month for the equipment and the back-up necessary while a big police inquiry is under way.

Microdata, which is a wholly-owned British subsidiary of the McDonnell Douglas corporation of the U.S., has a \$40m annual turnover, and is still growing at some 30 per cent a year. ISIS Computer Services is at Bristol. They claim that the importance of the crime package called MICA (major incidents computer application) is that it enables both witness statements and formally-indexed information to be compared and cross-checked.

The Home Office desperately wants a computer aid for police investigation and has provided £750,000 towards the develop-

ment of a system called Miriam which is now being tried in Essex. Direct competition to Miriam is being officially discouraged. But I understand MICA has received the official seal of approval because it is cheap, available, effective and can be officially regarded as an interim solution until the Miriam system has been perfected.

Fresh start
Antony Gibbs is one of the oldest banking names in the City of London, and there are bound to be regrets at Hong Kong and Shanghai Bank's decision to change its name to Wardley.

But H and S wants to expunge the memory of Gibbs' debilitating losses and staff upheavals and to get its subsidiary off to a fresh start. "It is really very sad to see the name disappear," says Roger Gibbs, who is chairman of Gerard and National, the discount house. His father, Sir Geoffrey Gibbs, sold the bank in 1972.

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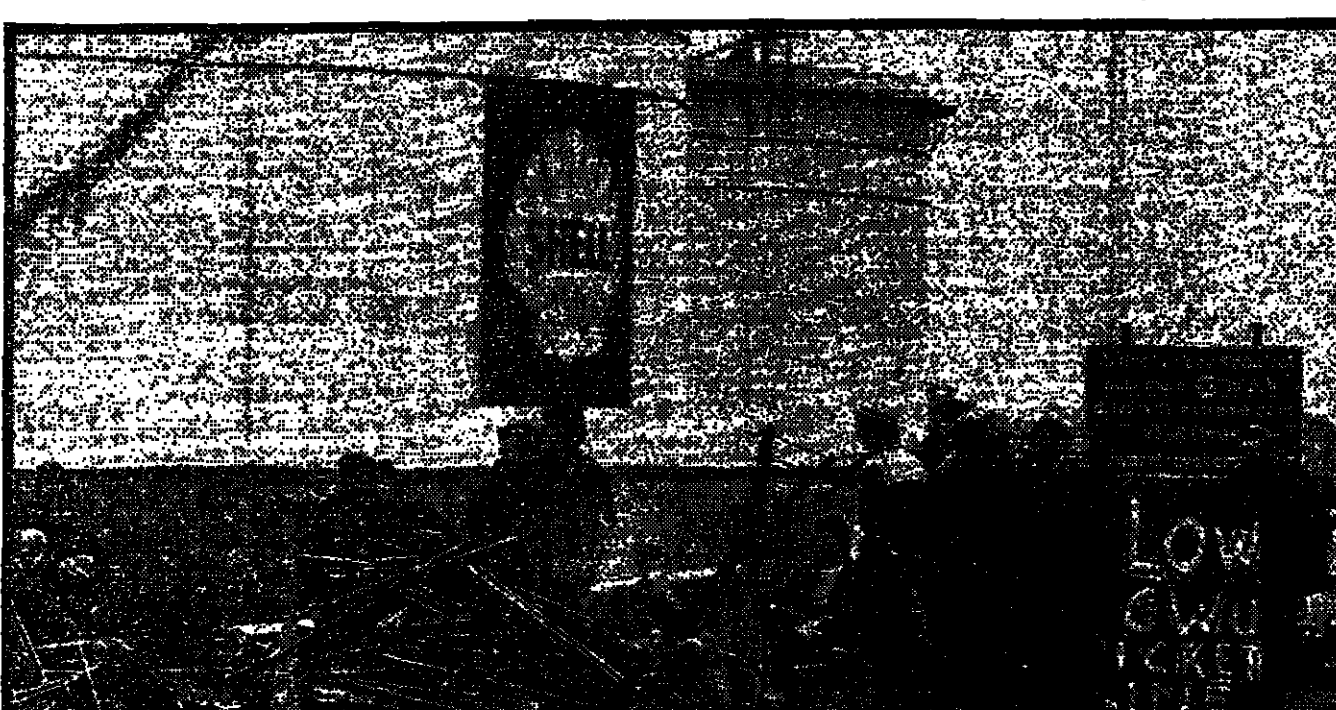
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Observer

BRITAIN'S LABOUR LAWS

Now for the real test

By John Lloyd and Brian Groom



Where the battle is being fought: pickets outside the Shellhaven refinery in Essex

Roger Taylor

disputes, large and small.

The phoney war period—from the passing of the 1980 Employment Act to the 1983 general election—did see some notable skirmishes. A few cases taken by employers against unions were lost more often, employers who sought injunctions against union action were successful in obtaining them.

The pervasive impression from the phoney war period, however, was that both sides refrained from either using the law firmly or from testing it fundamentally.

The unions, aware that their members were not enthusiastically supporting their anti-Government campaigns, were chary of testing their loyalty in breaches of the law: while the employers, conditioned by decades of "collective laissez-faire", abstained from resorting to the law in most of the instances where they would seem to have had good grounds for doing so. Voluntaryism continued to rule, shakily, however, the employers' position continued to strengthen as unemployment continued to rise: and the unions' bargaining position weakened for the same reason.

Much changed after June 23 1982: most importantly, the unions made a public sign that their days of organised and total resistance to Government employment law were over.

Henceforth, until the labour market changed very markedly, the unions' avowed aim was, more, any union which wished to defy the law was to all intents and purposes on its own—unless it had picked a winner of a dispute (which most union officials have despaired of finding) or unless it could, more or less quietly, wear down its employer without making a fuss about it. In one of the three

contemporary disputes where the law has been invoked, the union involved has done just that.

Shell's five-week refinery dispute has brought the kind of brush with the Government's labour legislation which union leaders dream about: an employer steeped in the voluntaristic tradition turned uncharacteristically to the courts—and has so far found the results largely ineffective in achieving its aims.

Four weeks ago Shell won a High Court injunction under the secondary picketing provisions of the Employment Act 1980. This restrained two shop stewards from the Stanlow refinery in Cheshire Mr Ian Smith and Mr Howard Jones, from picketing or organising pickets at the Haydock distribution terminal 28 miles away.

Shell's immediate objective—to demonstrate that the picketing was unlawful—was achieved. But the injunction has not stopped the picketing, nor encouraged delivery drivers to cross the picket lines.

On the contrary, picketing has been spread to nine terminal across the country and has halted nearly half Shell's petrol and oil product deliveries. Shop stewards argued that Messrs Smith and Jones were

no longer involved in organising pickets. There was a comic interlude as Shell tried to serve the writs on the two elusive men. The company insists they have been properly served, though stewards claim they have not.

Shell now has four options: initiating contempt of court proceedings against the two men, claiming that they are still counting in the picketing; taking out injunctions against hundreds of other pickets; taking out an injunction against the Transport and General Workers Union under the Employment Act 1982, now the dispute has been made official; and doing nothing.

This last course, which has been adopted so far, is likely to prevail. There will be a temptation to take further action if the dispute does not crumble this week and picketing continues, but further legal moves which could put stewards in jail are unlikely to lead to a negotiated solution.

The affair has not led Shell publicly or privately to condemn the weakness of the law. Nor does it rule out the use of specific legal provisions in future if it believes this would achieve its objectives.

Yet Shell is not the kind of employer which would use the

legal blunderbuss simply because it was there. The company believes law is never likely to be more than a small part of its armoury of industrial relations tactics.

The events of the past few weeks may make Shell think twice before embarking on legal moves in future which could fail, and bolster strikers' confidence by creating the impression that the dispute was out of the company's control. Other employers may come to the same conclusion.

The Shell case perfectly illustrates the interim nature of the present position: management, especially of large companies with established industrial relations practices, wish to preserve a voluntaristic tradition—albeit one in which the balance of power has clearly shifted towards the company, but not so far that any legal action it takes is bound to be successful, or without high risk. Again, Shell is a bread and butter wages dispute in a relatively healthy sector: the stakes are not high for either side.

They were high for Mercury, blacked by the Post Office Engineering Union, losing millions of pounds of potential business as customers who would have been attracted to its communications services stayed away, the company had little choice, but to seek an injunction against the union.

Its victory two weeks ago in the appeal court was important for the company, even more important for the future of the Government's privatisation programme. The court, ruling on the 1982 Act for the first time, found that the POEU's blacking lay outside the narrowed scope of lawful action defined by the Act, since it was not "wholly or mainly" concerned with the conditions and terms of employment of workers, but was largely concerned with the im-

minent privatisation of British Telecom.

Henceforth, unions seeking to oppose de-nationalisation—which all do in theory—must be careful in their actions. While their members may fear for their jobs, and support the union's campaign as a result of that fear, the intention of the union will be held to be paramount.

Mercury also demonstrated the position the TUC is likely to take up when confronted with requests to support such actions. It will play as low a profile as possible: and it will tend to advise—where advice it must—the unions to pay up and keep quiet.

When the POEU, in the course of an emotional conference, confronted the decision of whether or not to obey the Appeal Court judgement, Mr Len Murray, the TUC general secretary, quietly sent a letter to Mr Bryan Stanley, the POEU leader, emphasising that his union would not be acting TUC policies by observing the ruling.

However, the stakes have been considerably raised by yesterday's decision by the National Graphical Association not to pay the £50,000 fine levied on it last week by the Manchester High Court. The fine followed the NGA's refusal to let secondary picketing of the Stockport Messager group after the company had won an injunction against the union's action; the NGA has fought hard to force the group to conclude a closed shop agreement with it, and to rebuke six sacked NGA members. Many believe that the print unions, with their tough tradition of enforcing closed shops through secondary action, would

The NGA decision has raised the stakes considerably

be a prime target under both the 1980 and 1982 Acts. Much hangs on the outcome of this case. A climbdown by the company, or even the payment of the fine by "anonymous businessmen" will leave the issue unresolved; but a climb-down by the union, or its defeat by the company and the courts, will confirm the emerging trend of bringing in the new law to redress the old balance of power.

The latter alternative appears more likely. The TUC will give more than rhetorical support, and the NGA could find itself alone and exposed. If this proves to be the case, both Mr King and Mr Norman Tebbit, important for the future of the Trade and Industry Secretary, will gain much comfort: the "step by step approach" towards a new legal framework will be seen to be working—though the NGA is likely to fight a long and bitter fight before giving in. A new chapter in British industrial relations may be starting.

Men & Matters

Little Acorns

Impressions of the Union Flag of the United Kingdom will flash across a long row of Acorn micro computers in the British High Commission, New Delhi, today when the Queen previews a high-tech gift she will present later to President Zail Singh of India.

This rather blatant piece of export marketing replaces the more usual gifts of silver plate and pictures, customarily exchanged by heads of state on formal occasions.

The batch of computers was dreamed up by the publicity-conscious British minister of state for information technology, Kenneth Baker, following his visit to India two months ago.

Acorn has made its name supplying the popular BBC micro computer, and is also one of the companies on the industry department's select list of suppliers of micros to schools.

Acorn, and Baker, hope that substantial orders will follow



"The ministry were wondering if you'd like to tender for a second Severn crossing"

the Indian gift, reflecting interest among Indian ministers and their civil servants in the UK micros' suitability for schools programmes.

India is only just starting to make widespread use of micro computers. Acorn is believed to be talking to one Indian company about possible joint manufacturing agreements.

Perhaps to tempt the Indian government to realise the full potential of mass production of cheap computers the gift will consist of 30 machines and ancillary gear worth about £30,000.

Thatcher out

The beaches of the former Portuguese holiday resort of Goa will provide a welcome relief for the Commonwealth heads of government next weekend after a working week hedged around by high security in New Delhi.

Mind you, even in Goa they will be advised not to swim too far from the shore. Indian navy patrol boats will be waiting to scoop them up—or to ward off would-be intruders from the sea.

Meanwhile, our man in Delhi reports that the security there is overwhelming. For the next three days the delegates will be living in two large "safe" areas closed to all but holders of photo-passes, and surrounded by armed guards from the Indian police and the border security police, a para-military force.

The government-owned hotel—the Ashoka—which is inside the cordon has been modernised at a cost of some \$7m during the past year and will house the heads of government.

But the idea of staying there in such a hectic throng of security and Commonwealth politicking was evidently too much for Mrs Thatcher to contemplate.

She has moved out to the quieter and more elegant sur-

roundings of the British High Commissioner's residence.

For the better

A reader had an illuminating conversation recently with a teller in a Cheapside bank branch.

The branch has had a number of staff changes and the customer was prompted to say "Good heavens, not another new face behind the counter."

"... Well, yes sir, we are always trying to make improvements here."

'Ello 'Ello

Two British computer firms, Microdata and ISIS, are "helping the police with their inquiries."

I am relieved to say this does not mean that the boys in blue are going through their bookshelves. Working closely with the West Yorkshire metropolitan police, a force which has had more than its usual share of major crime lately, the companies have developed a crime investigation computer system in just one year. It is proving effective—four Midlands forces are now using it—and cheap at a rental fee of some £4,000 a month for the equipment and the back-up necessary while a big police inquiry is under way.

Microdata, which is a wholly-owned British subsidiary of the McDonnell Douglas corporation of the U.S., has a \$40m annual turnover, and is still growing at some 30 per cent a year. ISIS Computer Services is at Bristol. They claim that the importance of the crime package called MICA (major incidents computer application) is that it enables both witness statements and formally-indexed information to be compared and cross-checked.

The Home Office desperately wants a computer aid for police investigation and has provided £750,000 towards the develop-

ment of a system called Miriam which is now being tried in Essex.

Direct competition to Miriam is being officially discouraged. But I understand MICA has received the official seal of approval because it is cheap, available, effective and can be officially regarded as an interim solution until the Miriam system has been perfected.

Fresh start

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Observer

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Britain's Foreign Secretary on the future of Europe

The time for decisions

By Sir Geoffrey Howe

SINCE JUNE of this year, the British Government and its partners in the European Community have been engaged in a negotiation crucial to the future of the Community and to us as members of it.

The Community is now bumping up against the ceiling on the revenue it can raise to finance its policies and programmes. That ceiling can only be changed by unanimous agreement among the member states and subsequent approval by every one of the national parliaments. As a result, the Community is, as the President of the Commission warned recently, in imminent danger of running out of money.

The positions taken up by different member states in the current negotiations can be easily summarised. The majority of our partners would

level of about £14bn. We make a net contribution of roughly £1.5bn.

But at the same time we are not one of the Community's more prosperous countries, as are a number of the net beneficiaries. We therefore consider ourselves entirely justified in insisting that this inequity be remedied. Our partners now all agree. Over the last four years we have received grants to compensate. We also now agree that the time has come to put aside these ad hoc arrangements and to introduce a scheme that will last for as long as there is a problem.

Our scheme for solving the problem is a simple one. We have called the proposal a "safety net" because it would operate only when a country's own resources are insufficient to meet its needs. It is a simple scheme, and a number of other proposals have been put forward by member states. The argument centres on two issues. The first is about how big our budget burden actually is (the theological arguments about this make Canon Law look like child's play and some of the devices resorted to are closer to alchemy than to accountancy); and the second is about how much of the burden should be relieved and in what way.

We argue that the only fair measure of the balance of disadvantage is the gap between our contributions to the Community budget and our receipts from it. The one used by the Community since 1978. No-one has been able to suggest a fairer or better proposal.

Let me make one thing clear. We are not asking for the so-called *juste retour*, that bogey that every Brussels mother uses to frighten her children. We accept that we shall remain a modest net contributor. But we are asking that we should only contribute in accordance with our relative prosperity and that we should be treated as a partner with other member states in a similar position. As to how the money should be paid, we believe that instead of the present system whereby the Community has agreed on a number of measures available in the form of spending on individual projects (eg in the transport and energy sectors) a far better means, and one that would avoid annual rows both



"Contribute in accordance with our prosperity"

within the Council of Ministers and the Parliament, would be to make the refunds as a correction of revenue. In other words, the sum owing to us from one year would simply be deducted from our contribution in the next.

I believe that the case we are putting forward is gaining ground. Any other approach would simply lead us into an annual repetition of the rows that have poisoned the Community atmosphere in recent years. It would be irresponsible, and indefensible in the House of Commons.

The unfairness of the Community's present budgetary arrangements bears particularly harshly on the Germans and ourselves. But it also reflects a Community-wide problem, which has become most apparent in the workings of the Common Agricultural Policy. That policy has been an essential element in the Community's success.

It is not only farmers, including our own, who have benefited from the Common Agricultural Policy. The CAP has created a guaranteed supply of food products to the consumer which is an undoubted asset. But the methods devised to achieve these desirable aims, notably price guarantees and export subsidies, have become more and more costly because they have created incentives which have encouraged over-production.

Milk production, for example, has increased in the last two years by the equivalent of the weight of a small car, and child in the Community. Yet demand is almost static and the large surpluses which the CAP encourages can now be disposed of only through costly

storage or heavily subsidised exports which harm trading relations with both developed and developing countries.

Unless we take remedial action the agricultural surplus will go on rising. Agricultural spending in the Community has risen this year by about 30 per cent. Financing the CAP will soon eat up 60 per cent of the Community's total budget. This is far too high a burden on the Community tax payer. It is also far too high if the Community is to have any resources to spare to financial with regional problems, with social problems, and with the encouragement of research and development at a European level as we believe it should do.

Britain has suggested that, when agriculture ministers take their decisions on the annual package of price support and other measures, they should have to observe a strict financial guideline. This would ensure that agricultural expenditure should grow at a markedly lower rate than the growing total of financial resources available to the Community.

It should be now clear that the present negotiation is about means rather than ends. Successful negotiation of the immediate problems will certainly not lead us to lose interest in the further development of the Community. On the contrary, in addition to the ideas that we have put forward about financing and agriculture, we have also tabled proposals that set a clear agenda for the Community's future development. We believe that we must identify those conditions which are essential to a Community scale which is more efficient, and more cost effective than action at the national level—and then work for Community action to bring about results.

For a start, the Community should ensure that it is a genuinely common market. We need to dismantle the administrative rules and differences in standards which slow up the operation of the Common Market for goods: liberalisation of lorry traffic alone would save about £250m a year. We should create conditions for genuine competition, in particular for air transport. We have hardly made a start on a common market for services such as insurance.

There are also other, newer challenges which the Commu-

ity should be ready to meet on a concerted and collective basis. I have in mind cooperative research and development, particularly in the new industries and technologies. That is why we support Community programmes such as ESPRIT, which will enable us to combine our expertise and inventiveness in information technology—on a scale which will make Europe fully competitive with the United States and Japan.

There are also many problems which cross national frontiers, for example, the avoidable risk from lead in petrol on which the UK has pressed for action to phase it out, and the effects of acid rain.

The Community, acting together, can often achieve results unattainable by individual member-states, with their limited national budgets.



"We shall remain a modest net contributor"

Energy is a prime example. We should develop our energy resources within the Community; this should include support for a viable solid fuels industry achieved by measures to encourage the economic production and use of coal.

Brinkmanship is a favourite game within the Community. Everyone fights their corner hard. We are doing so in this negotiation. But we have very firmly in mind the interests of the Community as a whole. That is the spirit in which we will approach the meeting of the European Council in Athens next month. We have no need to remind ourselves that it is the future of the entire Community that is at stake and not Britain's future in the Community. Last June's election results settled that issue once and for all.

The Northern Ireland Assembly

The body blow that could prove fatal

By Margaret van Hattem, Political Correspondent

THE NORTHERN Ireland Assembly—so far the most concrete achievement of Mr James Prior's term as Northern Ireland Secretary—appears close to collapse.

The decision on Monday of the Official Unionist Party to walk out could, if sustained, prove a fatal blow. The OUP is the main voice of Ulster's majority Unionist community, and any assembly which does not include it cannot have much credibility in the long term.

But the OUP withdrawal has been a real possibility for a long time, one which the British Government has always had to take into account. It could be argued, and doubtless will be, that what really undermined the assembly from the start was the ambivalence of Mrs Margaret Thatcher.

Prominent Unionists, such as Mr James Moynihan, the OUP leader, and his mentor, Mr Enoch Powell, have been hostile to the Assembly from the start. They saw it as a first step back to devolved government, and, as a threat to their goal of consolidating the union of Northern Ireland and Great Britain to achieve total integration of the province with the mainland.

While Mr Prior, most of his predecessors, his junior Ministers and most civil servants in the Northern Ireland office have long rejected integrationism as an impossible course, Mrs Thatcher has never publicly endorsed this view. In allowing her own views to remain ambiguous, she has encouraged the OUP leaders and their supporters to cling to the hope that, if the Assembly could be brought down, things would swing their way. Their half-hearted participation in the Assembly has been widely interpreted as a holding exercise, waiting for the right moment to pull out.

On Monday, Mr Moynihan caught a tide of emotional reaction against the attack on a congregation in South Armagh in which three people were killed and seven injured. Even those in his party who were not prepared to contemplate power sharing, the SDLP has concentrated on the Dublin-based Forum for a New Ireland, in which it has been joined by the three main political parties



Mr Prior: fragile plan

forces holding the Assembly in place.

First, there is the Rev Ian Paisley, leader of the Democratic Unionist Party, who from the start saw the Assembly as a means of shoring up his political position. Since its inception, Mr Paisley has come in from the cold. Gone are the days of militant DUP supporters and members of his "third force" waving their firearms certificates on the chilly hillsides of North Antrim. Mr Paisley has assumed a statesmanlike manner, restraining his outbursts in the Commons and his attacks on Mr Prior. He has invested a great deal of political capital in the future of the Assembly and might lose a lot of face if it all ended in disaster. He might see little option other than to return to the streets, this time more militant and hardline than ever before.

Secondly, there is a substantial number of OUP members who support the Assembly. It has given them their first chance to play some sort of political role, however limited, and at least the promise of a future taste of power.

Thirdly, there is the Dublin Government, and the Social Democratic and Labour Party, the main voice of the nationalist minority in Ulster, which has never taken up its Assembly seats. The SDLP lost all interest in the Assembly once the Unionists made it clear they were not prepared to contemplate power sharing. The SDLP has concentrated on the Dublin-based Forum for a New Ireland, in which it has been joined by the three main political parties

in the South, in considering the options for a political settlement in the North. The Forum is not due to report until early in the New Year, but indications are that it has regarded the Assembly as part of the overall jigsaw into which it has been fitting new pieces. Although the collapse of the Assembly would not be a devastating reversal, it could make things more difficult and require some major rethinking. For it might suit nationalist plans to have the Unionists firmly established in an institution which they could dominate, and which would give them a secure and confident basis from which to begin to come to terms with the South.

Thus, though the Assembly has not achieved very much—indeed, security problems such as Sunday night's attack highlight its impotence and what critics would call its irrelevance—nevertheless many recognise its potential as a building block for future progress. It is easier for all concerned to use it as a starting point than to see it collapse and have to begin all over again.

The OUP walkout has inevitably given rise to speculation and rumour in Northern Ireland concerning Mr Prior's future. However, this does not appear to be in any doubt. Mr Prior himself has firmly denied the rumours; he has received strong support from Mrs Thatcher—and, indeed, she would appear to have little reason for moving him at this stage.

The collapse of the Assembly would be a blow and a great disappointment to Mr Prior personally, as it would represent the destruction of everything he has been trying to achieve.

But apart from a hard core of hardline Tories of the romantic right and Powellite supporters, most in Westminster have been broadly sympathetic to his aims, if not his means. And none of his critics or his reluctant supporters has come up with a credible alternative. The Government would appear, at this stage, to have little choice other than to try to preserve the Assembly. But, if it is to do so, it must spell out from above in clear terms to the Unionists that the goal of integration is not a viable alternative.

Letters to the Editor

U.K. aerospace industry needs a strategy

From the National Organiser, Aerospace, Technical, Administrative and Supervisory Section, Amalgamated Union of Engineering Workers

Sir—Your editorial (November 21) suggests that advanced gas-cooled reactors and Concorde were a flop and the Airbus A320 will be the same, therefore Mrs Thatcher "is right to be sceptical." Are you inviting her to ditch Britain's aerospace and nuclear industries?

Britain's involvement in civil aircraft manufacture depends on a positive decision by Government to support with launch aid, the A320 and the V2500 engine.

Do we want in or out? When "Airbus Industrie" was set up, Britain opted out and then came back in, in 1979, accepting a smaller percentage share. Sir Austin Pearce, chairman of British Aerospace, has said: "If we come out again who is going to trust us in the future? Nobody. We are out." He is correct.

On the same day your paper reported that McDonnell Douglas is to pull out of the race, stopping work on the MD100, 90 and 80. The means effectively that there are only two manufacturers in the world with a family of aircraft—Airbus and Boeing.

If Britain pulls out that leaves the field wide open for Boeing, in other words a

monopoly. Over 10,000 workers in the British industry stand to lose their jobs—something my union would not be prepared to accept and would oppose.

What Britain's aerospace industry needs is a strategy and, dare I say, a planned approach for the future, one that brings together all aspects of the industry: aircraft, engines, avionics, dynamics and carriers. British Caledonian is to be congratulated for buying the A320 which is more than can be said for the publicly-owned British Airways.

Your cotton wool approach of endless committees receiving information then asking for more and more, as well as views from all and sundry, would be a disaster. Especially if commercial viability was the core of decision; commercial viability compared with what?

Your editorial quotes from Professor Henderson's report too often "the only authorised source of information and expert advice are interested parties to a decision or strongly predisposed to a particular course of action." Does the fact that someone is an "interested party" automatically negate their contribution? Could it not be the "particular course of action" to which they are "strongly predisposed" is correct? Would a committee of experts automatically ensure an objectivity which would benefit

the industry? I think not.

I would remind you that the BAE 146 has since its launch been attacked and at one point in its life was only saved from the axe by the efforts of the trade unions in the industry. Only recently further orders were secured and its future looks excellent now that McDonnell Douglas has bowed out of its 100-seater aircraft. Would your "institutional framework" have helped it—or strangled it?

The Government has tried at all costs to avoid the obvious coordination, planning and public control to provide a secure long-term future. Even the Society of British Aerospace Companies supports two of these while being indifferent to the last.

Simply looking at the "major spending decisions" without first having a strategy for what you want to maintain and develop in the industry will always result in no decision. All progress involves some risk but the greatest risk of all is not to take any! That is the spectre facing the British aerospace industry on the A320, the ATP, the A330, the new basic trainer.

Nerve, backed by strong Government support, will be the only way to compete with the Americans, as history to date has proved. C. Darke, Onslow Hall, Little Green, Richmond, Surrey.

Capital gains tax

From Mr R. Goodrich, Sir—Now that we are beginning to have some practical experience of preparing "indexed" capital gains tax computations, two things are becoming obvious.

First, it takes at least two or three times as long to do the computations, even assuming no complications such as rights sold nil paid etc. Thus what the indexation allowance saves may well be lost in increased accountants' fees. Secondly, I suspect that it will not be very long before it becomes apparent that real gains are rather rarer and smaller than some would imagine. This will come as no surprise to anyone who has paid attention to your periodic Saturday graph showing the FT index adjusted for inflation. (Incidentally, what sort of mind exercises the idea that the benefit of indexation should abruptly terminate at the point where there ceased to be a gain?)

Taxation of capital gains was first introduced (by the Conservative Government) in 1965 to catch short term gains, to tax the maker of the "fast buck." A colossal amount of time could be saved if capital gains tax was abolished. I suggest 100 per cent of any gains—indexation would not be necessary—made within 12 months and 50 per cent of any gains made within 24 months were charged to income tax under Schedule "D" Case VI.

R. M. Goodrich, 11, Hither Chantlers, Langton Green, Kent.

Yet England has pride

From Mrs M. Dobson, Sir—May I add yet another letter to the multitude you will certainly be receiving from other Scottish, Welsh and Irish readers, pointing out that the Lions—a British—not English—rugby team. (Crossword Puzzle, November 18).

If, however, your compiler has inside information that the English Rugby Union intend to declare UDI, I am sure that the Celtic Unions would be delighted to add another game to the present annual season. In fact, such a match might well be the highlight of the year, and it would be most interesting to see how our common historical oppressors would stand up to a combined onslaught. (Mrs) Margery A. H. Dobson, 23 Brunton Place, Edinburgh.

Radioactive discharges

From the Director, National Radiological Protection Board

Sir—Professor Radford's letter of November 17 about the article by David Fishlock on the radioactive discharges from Sellafield adds very little to our knowledge and hardly calls for a reply. He attributed, however, many errors to Mr Fishlock, although he identified only one. Professor Radford sent results of measurements, not dust, to the board in 1981, but we do not seem to have made this point clearly enough to Mr Fishlock.

On the specific point of house dust, the board is preparing a report to the Minister for Health, as called for by Kenneth Clark in a written reply to a Parliamentary question. Certainly radioactivity is measurable in house dust, but our initial assessments in 1981, and now rechecked, indicate that the radiation doses resulting from the continued inhalation and ingestion of the dust measured by Professor Radford

would be very much less than those resulting from the natural radiation to which we are all exposed. It is still my view that the family concerned have been unnecessarily put in fear.

H. J. Dunster, National Radiological Protection Board, Chilton, Oxon.

Battery production in the UK

From Dr J. Lee, Sir—Mr Campbell-Smith's account of Berec (November 14) makes interesting reading. Focusing a little deeper however, the manufacturing platform of the restructured operation leads me to the conclusion that Ever-Ready's future in battery production in the UK is still uncertain.

The long awaited alkaline launch, referred to in the article, involves a substantial amount of factored product imported from its competitors in Europe. Battery labels show

products originating from Denmark and Germany.

Selling major portions of the business to competitors on its European doorstep can only reduce Ever-Ready's market and product volume requirement. This will begin to bite, perhaps it already has as witnessed by short-time working in parts of the group. (Dr) John A. Lee, Old Rectory, Rectory Drive, Waddesden, Aylesbury, Bucks.

Ties do pinpoint a man

From Mr M. Henderson-Begg, Sir—The tie that the Chancellor of the Exchequer was wearing when he gave his autumn statement appears, from the photograph (November 18) to be remarkably like the Bank of England 1839-1979 Exchange Control tie. If so is Mr Lawson signalling an important message to the markets which has yet to be picked up? Michael Henderson-Begg, 66 Westbury Road, New Malden, Surrey.

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FINANCIAL TIMES

Wednesday November 23 1983

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NEW FORECAST CONTRASTS WITH MORE OPTIMISTIC IMF LOAN ASSUMPTIONS

Brazil's GDP 'to fall by 6.6%'

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE RECESSION in Brazil is deepening at a much faster rate than projected by the Government last month in the economic programme presented to its foreign creditors, according to two official studies leaked over the past few days.

The Planning Ministry's own "think tank," IPEA, is particularly gloomy, predicting an overall decline of 8.6 per cent in the gross domestic product this year. By August, it calculated, the economy had already slumped by 5.3 per cent.

A decline in GDP of this order would confirm 1983 as the worst year in Brazil for half a century.

In striking contrast are the relatively optimistic assumptions underpinning the latest domestic targets agreed with the International Monetary Fund, as part of Brazil's three-year economic adjustment programme.

These project that in 1983 and 1984, there will be no change in GDP in real terms. For this year, the calculations are based on a 4.5 per cent growth in agricultural output and only a small decline of 2 per cent in industry.

In Brazil's first two, aborted, letters of intent to the IMF earlier this year, the Government was assuming that 1983 GDP would decline by 3.5 per cent. For no apparent reason, by September - in the third letter of intent - the official figure had been revised upwards to zero.

A second study, conducted by the Finance Secretariat of São Paulo state - responsible for approximately 40 per cent of national output - confirms the general accuracy of the IPEA report.

Over the year to the end of September, output in São Paulo state fell by 4.6 per cent, based on adjust-

ed sales tax statistics, with manufacturing industry particularly badly hit.

The IPEA report, by now probably in the hands of Sr Antonio Delim Netto, Brazil's Planning Minister and economic overlord, likewise forecast a reduction of 10 per cent in manufacturing industry's output nationwide for 1983.

Even worse hit has been civil construction: not surprisingly, considering the freeze on new government projects and the continuing high rates of bank interest charges. A decline of 18 per cent is expected in this sector.

The squeeze on credit and earnings has also translated into a sharp decline in commerce, according to the "think tank." The fall in earnings to August was estimated at 5.3 per cent, and is projected to reach 7.6 per cent by the end of the year.

A few rays of sunshine percolate through the gloomy thicket of statistics. Mineral extraction provides the greatest hope, with a growth forecast for this year of 3 per cent.

The São Paulo report concluded, meanwhile, that at least in one state the bottom of the recession may have been reached in July. While continuing to deteriorate, it said the rate of decline in output had slowed down over the following two months.

Two general qualifications to the bleak picture presented by these studies are that the recession in Brazil is undoubtedly geographically very patchy - the Rio de Janeiro-São Paulo axis has been harder hit than, for example, the new frontier state of Mato Grosso - and that the unrecorded, parallel economy shows all the signs of flourishing. Yugoslavia seeks steady credit from IMF, Page 3

Moscow disowns missile reduction proposal

By Bridget Bloom in Brussels

U.S. AND SOVIET negotiators meet again in Geneva this morning in what Western officials say could be the last session in the current talks to limit nuclear weapons in Europe.

Senior Nato officials of the special consultative group restated their hope after a meeting yesterday that the Geneva talks would continue, but officials privately admitted that Nato governments are baffled by Soviet behaviour over the last 10 days.

The group spent much of the afternoon discussing events in which Moscow apparently made an informal proposal, denied that it made the proposal and then said it was actually the U.S. which put the proposal forward.

According to Western officials yesterday, Mr Yuri Kvitsinsky, the chief Soviet negotiator, asked for an urgent meeting with Mr Paul Nitze, his U.S. counterpart in Geneva, on Sunday November 13.

Kvitsinsky said that if the U.S. were to propose equal reductions in the actual or proposed numbers of missiles in Europe, Moscow would accept. Moscow would also be prepared to waive its insistence that the British and French nuclear forces should be included in such an agreement although they could, he said, be covered in another forum.

By questioning, Mr Nitze apparently established that Moscow had in mind that each side should reduce by 572 warheads. This is the number of cruise and Pershing 2 missiles which Nato proposes to deploy - so the Western alliance would be left with none.

The Soviet Union, however, would be left with about 120 missiles (with 380-385 warheads). This would be arrived at by subtracting 572 from 938 - a total made up of 720 warheads on the 243 three warhead SS-20s facing Europe and 200 warheads on the remaining SS-4 missiles.

Officials in Geneva say the proposal was originally leaked by the Russians. However it became public, this seems to have been the spur for Moscow to deny its paternity through Tass, the Soviet news agency, on Thursday last week.

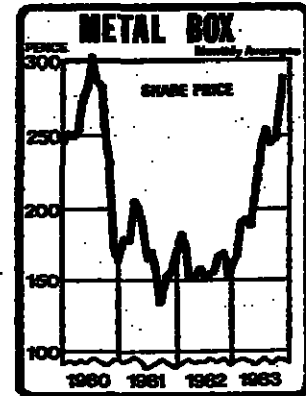
Then on Friday, in what Nato sees as a concerted effort, Soviet ambassadors in London, Bonn, Rome and some other Nato capitals informed governments there that it was the U.S. that had put forward "potentially interesting" informal proposals in Geneva.

This, the Soviet ambassadors declared, would leave Moscow with 120 missiles which, they added, would be an approximate counter to the British and French nuclear forces.

Nato's explanations for this confusing Soviet behaviour range from the "conspiracy" theory that Moscow is attempting to throw Nato off balance in the last critical days of the negotiations to the theory that the confusion stemmed from Moscow itself, principally as a result of the illness of Mr Andropov, the Soviet leader.

THE LEX COLUMN

Metal Box starts to Can-Can



The pace of events has apparently forced some not so subtle changes in the Government's approach to the Stock Exchange. In marked contrast to his predecessor, the Trade and Industry Secretary was yesterday keeping a very open mind on single capacity and was even stitching together a welcome mat for foreign institutions. That is probably just as well since at present they seem the only group doing anything positive for the endangered species of British stockbrokers. Yesterday, Exco and Wood Mackenzie called off what, by recent standards, has been a very long engagement.

Metal Box

The alpine climb of Metal Box shares this year - they have virtually doubled to stand at last night's 1983 peak of 288p - shows that the market no longer sees anything odd in thinking optimistically about tin cans. With profits for the six months to September of £34.5m before tax, and the first whiff of dividend cover for some time, Metal Box is making a good job of fighting back into favour.

The years of hacking away at its UK business are bringing Metal Box's can-making capacity into some sort of balance with demand, at a heavy price below the line. Food cans are a terminally shrinking market, and production here may need more trimming yet, but enough beverage cans lines have now gone for the remainder to be working a profitable 168-hour week. Even so, the operating margin on open-top cans was a barely respectable 6 per cent in the first half.

At least the beverage can market is now likely to be reasonably stable. Metal Box is luckier than some large engineering companies in that although its market is much more competitive than at the beginning of the recession, it is still there; and Metal Box remains one of the established players.

With its profits well sheltered from the taxman, Metal Box is probably valued at not much more than five times prospective 1983 earnings. While this rating reflects the limited growth now available from cans, it does leave some scope for recognising any success that Metal Box has in its new "market oriented" guise.

Amersham

Amersham International shares have done little but disappoint since

the initial excitement of the privatisation in February last year. Last night, they stood at 228p, no higher than in the summer of 1982. The supposed threat to its business from the massed ranks of smaller manufacturers of medical diagnostic kits with no radioactive content has in effect excluded Amersham from the joys of the bull market.

Yesterday's interim pre-tax profits, up from a restated £5.3m to £5.5m, suggest a more convincing basis for the downgrading. Amersham's technological strengths are not about to erode - but they require generous R and D budgets and seem less likely to provide quantum leaps in profitability than a firm but steady profits growth.

This may not be exactly what the doctor ordered in Amersham's early days in the market. But the prospect of 20-25 per cent growth ought to be sufficient support for the shares at the current level which implies a P/E level of 13½ for 1983-84 pretax profits of £14m based on the indicated basis.

Volkswagen

Analysts of the Volkswagen Group had been hoping before yesterday for a return to group net profits in 1983, but the third quarter has put paid to that. The good market reception and relatively trouble-free production take-off for the new Golf model have been overshadowed by further calamities in Latin America - where industrial relations strife has now compounded the difficulties heaped on VW by general inflation rates, which of ways seem one step ahead of the group's own price increases. Some encouragement can be

drawn from the 3 per cent jump in VW's car production in the latest three months, which contrasts with the 13 per cent fall in the first quarter, while the sales and profits figures for the third quarter alone are not really comparable with any other quarter. VW has been intent on pushing out its stock of old Golf models, without much regard for margins. But the worldwide group's net loss for the nine months to September has risen from DM 145m to DM 247m and this was sufficient yesterday to trigger a sharp reaction on the Frankfurt stockmarket.

The group's U.S. operations are still strengthening and a turnaround remains in prospect for 1984. In the meantime, though, there seems little chance of a dividend this year and worldwide losses could yet emerge close to DM 100m.

Burton group

Disappointment at the eleven-hour escape of John Collier and Richard Shopp was visible in every line of yesterday's preliminary statement from Burton Group. "The company has added to its cash balances, even after a leap of 14 per cent in capital spending, which puts paid to any notion that the deal would have left it financially stretched, while the remarkable trading margins achieved suggest that Burton has indeed found a formula which it can apply to acquisitions."

Profits for the year to August have risen 61 per cent to £39.1m on a 29 per cent increase in sales. Since new space accounted for only 5 per cent of the turnover growth and price increases were kept broadly in line with the retail price index, Burton has obviously managed to push significantly more volume through its existing stores. This has shown through in a two-point rise in the trading margin to 12.6 per cent.

Burton should have seen a cracking start to the new year, but if it hopes to maintain anything like its recent pace, it will also need substantial physical expansion. Adding stores one by one is all very well but the group must be looking hard for another opportunity like UDS. After last year's run, the shares are now making more sober progress and, at 37p last night, stand on a p/e of 8, applying a 30 per cent tax charge to prospective profits of £50m.

Exco talks with Wood Mackenzie collapse

By John Moore in London

EXCO INTERNATIONAL, the UK-based money broker and financial services group, has broken off talks with Wood Mackenzie, the Edinburgh-based stockbroker, after failing to agree points of principle over the acquisition of a 29.9 per cent stake.

Failure of the discussions marks the first public setback in the realignment of London's financial community after the deregulation of the stockmarket by the British Government.

The negotiations, which have occupied three months, foundered over differences of attitude between the two sides over how Wood Mackenzie should develop once a link with Exco was formed.

Both sides agreed not to discuss the background to the failure, but at the centre of the rift is the contrast between the more entrepreneurial style of Exco and Wood Mackenzie's analytical approach to the securities business.

Wood Mackenzie said the door still remained open to a possible link with an outside financial group.

Mr John Chiene, senior partner of Wood Mackenzie, said the firm was not currently in talks with any other outside financial group "but we do not rule out the possibility of further talks with someone else."

Talks between Exco and Wood Mackenzie never reached a stage where price was discussed and only remained at the "exploratory" stage after four meetings.

Exco wanted to use Wood Mackenzie and its research in a much more market-orientated way, utilising the group's connections with Telerate, the computerised information service. This could transmit research information instantaneously between international markets, providing a rapid service for clients.

Iraq uses Exocet missile to sink merchant ship in Gulf

BY RICHARD JOHNS IN LONDON AND ANDRIANA IERODIACONOU IN ATHENS

IRAQ has sunk a Greek-operated merchant vessel leaving the Iranian port of Bushire in an action involving the first confirmed and successful use of an Exocet missile in the Gulf War.

The strike raises the possibility that Iran might fulfil its threat to close the Strait of Hormuz to oil traffic. Tehran had warned that it might take such action if Iraq deployed its Super Etendard aircraft recently supplied by France and providing the only method of using the Exocet.

Iran's warnings of retaliation have so far been linked to any attack on its oil installations. Nevertheless, the strike at the Greek ship could prove to be a dangerous escalation of the conflict.

The Antigoni of 12,550 dwt was hit as it left Bushire late on Monday night. The crew of 19 were all saved and were last night staying in Tehran before returning to Athens via Paris.

News of the sinking received by Lloyd's was confirmed last night by S. Stravellakis of Piraeus, the operators of the vessel, which is registered in Panama under the name of Cia Nav. The Greek Merchant Navy Ministry in Athens also confirmed the sinking. Both said that the Antigoni had been hit by an Exocet.

The vessel had delivered a cargo of sheet steel. It would have been insured for about £2.5m (£3.67m) according to London brokers, who said that there had been no recent change in war risk premiums and other terms.

Surprise was expressed that a hit had been made as far away as Bushire, which is about 350 km from the nearest Iraqi territory. Bushire is also 60 km further away from the oil terminal at Kharg Island. Thus, the attack

showed that Iran's main oil terminal was within Iraqi range and clearly indicated use of a Super Etendard as the means of delivery.

Diplomatic observers were puzzled why the target - if it was the intended one - should have been a cargo vessel leaving Bushire rather than a large tanker in the vicinity of Kharg Island.

One possible explanation was that the attack was a graduated escalation aimed at increasing the tension and persuading Iran to engage in peace talks in line with the recent UN Security Council resolution of October 31.

Alternatively the target could have been a mistake one in circumstances similar to those in which an Exocet fired by the Argentinian air force hit the Atlantic Conveyor carrier rather than the Hermes aircraft carrier during the Falkland Islands conflict.

Biggest U.S. tax fraud case 'may involve \$65m loss'

BY TERRY DODSWORTH IN NEW YORK

"BOGUS, prearranged, fictitious and manipulated." A 63-count indictment so describes the alleged financial manoeuvrings involved in a record-breaking tax fraud case.

In the largest criminal tax fraud case yet brought by the U.S. Government, five men are being charged with setting up a system that allowed almost 90 wealthy customers, among them many well-known entertainers and some Wall Street personalities, to avoid taxes on their substantial incomes.

According to Mr Robert Giuliani, the U.S. attorney for the southern district of New York, the amount of taxes lost may amount to around \$65m. This is half the \$130m which is alleged to have been passed on to clients, all in the 50 per cent tax

bracket, as deductible losses against income tax.

Mr Giuliani said that while there was no evidence of wrongdoing among the recipients of the tax losses, their returns were subject to audit by the Internal Revenue Service and to the recovery of taxes and interest.

The way the scheme is claimed to have worked is relatively simple in outline. The celebrity clients - who are said to include Mr Sidney Poitier, the actor, and Mr Norman Lear, the television producer - were either customers of, or partners in, two companies set up by the defendants.

The function of the two companies was to establish documentation which reflected fictitious

trades in government securities, thus establishing losses that could be passed on to the clients for allowance against income tax, according to the indictment. No genuine trading was done by either of the two companies, it claims.

Lawyers for the five defendants in the case have contested that the charge of conspiring to defraud the IRS is unfounded, and the partners conducted their business in a proper and lawful manner.

The five are at liberty at present, and have until the beginning of next month to decide how they will plead. If they enter pleas of not guilty, the case will go forward into a full courtroom battle, which may well generate some hefty lawyers' fees in 1984.

Time abandons teletext experiment

BY PAUL TAYLOR IN NEW YORK

TIME, the U.S. publishing, information and entertainment group, has decided to abandon its experiment with teletext and will not now introduce a commercial service next year as planned.

The announcement is the latest in a series of blows to the fledgling teletext market in the U.S. Teletext is a way of providing information, such as general and sports news, to subscribers on television sets equipped with a special decoder. Unlike videotex, which provides for two-way communication via telephone lines enabling services such as home banking and shopping to be provided, teletext allows "view only" transmission using cable TV systems or broadcast.

Time is one of the pioneers of the industry and is reported to have invested at least \$25m in its teletext

experiment. The company said it had decided to abandon the venture because it felt the economics of the service were "just not right" at the moment.

The company said its decision to pull out of the experiment would affect about 100 employees who have been developing the service, but added that some of the employees would be retained to study other opportunities in electronic publishing. Time added that its fourth-quarter results would not be materially affected by the decision.

Time had been experimenting with the service on cable systems owned by another of its subsidiaries in San Diego, California, and Orlando, Florida.

The company is already trying to find jobs elsewhere in the group for another 250 workers laid off when it

closed its TV cable weekly magazine in September.

Time's decision to abandon teletext is the latest indication that earlier hopes for the service are failing to match expectations. Teletext had been expected to become a mass market and to help bolster the U.S. cable TV industry's revenues and profits. But high equipment costs, coupled with the added advantage of videotex and new interactive cable systems, have dampened enthusiasm for the service.

CBS and the National Broadcasting Company, which had announced teletext services earlier this year, have scaled down their efforts. Taft Broadcasting, another U.S. cable television company, has a teletext system in Cincinnati which has apparently met with a muted consumer reaction.

Power study ordered

Continued from Page 1

The idea of a major trade in electricity, however, is bound to raise hackles, both politically and in the electric power industry, where jobs and an individual power utility's right to pre-eminence in its own domain would be at issue.

Electricity transfers offer the Commission one possible means of further reducing oil consumption, which has fallen from 61 per cent to 49 per cent of EEC energy use since 1973.

Oil and gas still account for about 30 per cent of the fuel used to generate electric power in the EEC.

One underlying problem for the study is the difficulty of assessing reliably the scale of overcapacity in electricity supply.

European bid to outlaw unitary tax

Continued from Page 1

subsidies has yet to be determined.

Mr Robert Smith, Crisis executive director, said in Washington yesterday the group's aim was to persuade President Reagan and Congress to introduce legislation which would outlaw unitary taxation by individual states.

In June, the U.S. Supreme Court ruled that states had the right to impose unitary tax. California taxes a proportion of a company's worldwide profits corresponding to the proportion of its assets, payroll and sales in the state.

World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Alaska	19	10	10	11	10	10	11	10	10
Algeria	21	10	10	20	10	10	20	10	10
Algeria	22	10	10	21	10	10	21	10	10
Algeria	23	10	10	22	10	10	22	10	10
Algeria	24	10	10	23	10	10	23	10	10
Algeria	25	10	10	24	10	10	24	10	10
Algeria	26	10	10	25	10	10	25	10	10
Algeria	27	10	10	26	10	10	26	10	10
Algeria	28	10	10	27	10	10	27	10	10
Algeria	29	10	10	28	10	10	28	10	10
Algeria	30	10	10	29	10	10	29	10	10
Algeria	31	10	10	30	10	10	30	10	10
Algeria	32	10	10	31	10	10	31	10	10
Algeria	33	10	10	32	10	10	32	10	10
Algeria	34	10	10	33	10	10	33	10	10
Algeria	35	10	10	34	10	10	34	10	10
Algeria	36	10	10	35	10	10	35	10	10
Algeria	37	10	10	36	10	10	36	10	10
Algeria	38	10	10	37	10	10	37	10	10
Algeria	39	10	10	38	10	10	38	10	10
Algeria	40	10	10	39	10	10	39	10	10
Algeria	41	10	10	40	10	10	40	10	10

Executives quit SMH

BY JONATHAN CARR IN FRANKFURT

TOP MANAGEMENT changes have been announced at Schröder, Münchmeyer, Hengst (SMH), the West German private bank saved from collapse in a dramatic rescue operation earlier this month.

SMH said its four personally liable partners - Count Ferdinand von Galen, Herr Hans Lampert, Herr Hans Hermann Münchmeyer and Herr Wolfgang Strij - have now formally quit the bank's executive.

The move had been awaited since November 3 when other German banks rallied round with more than DM 600m (\$221.8m) to save SMH,

which had seriously over-extended its lending.

The banks are now having to boost the sum by more than another DM 100m to cover risks not known when the initial aid was given.

SMH is now being run as a limited partnership by the banks which put up the rescue money. The managers of the partnership are Herr Peter Gescheke, from Dresdner Bank, Herr Dietmar Kraft, from the Federal Association of German Banks, and Herr Norbert Schiffer.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday November 23 1983



BASF lifts profits and calls for capacity cuts

BY JOHN DAVIES IN FRANKFURT

BASF, the West German chemicals group, has sharply boosted profits as a result of improved sales and cost control measures.

In line with the general recovery of major international chemical groups, BASF has lifted worldwide pre-tax profits by 51.4 per cent to DM 1,050m (\$388.2m) in the first nine months of this year. The parent company's pre-tax profits rose 48.2 per cent to DM 588m.

Other developments at BASF: Dr Hans Albers, chief executive, warned that some European chemical producers seemed to be postponing cuts in capacity in some areas, even though new petrochemical plants in the Middle East would provide intense competition from the mid-1980s.

The company is to set up a research institute in North Carolina at a cost of DM 40m to boost its crop protection interests in the U.S.

BASF increased its world sales revenue by 6.7 per cent to DM 27.5bn in the nine months to the end of September, while the parent

company's sales were up 8.6 per cent at DM 12.3bn.

Pre-tax profits for the first nine months exceeded those for the whole of last year.

Dr Albers said the main sales impetus had come from West Germany, Japan and increasingly from North America. Weak spots remained, however, in countries with currency and debt problems.

He said all types of business except fertilisers produced better results than last year, although oil refining, some plastics operations and some industrial chemicals production still made losses.

Dr Albers said increased sales had improved capacity utilisation. The group was also reaping the benefit of restructuring measures in problem areas and other steps to control costs, including stock reduction.

Costs of raw materials had been less of a burden earlier in the year, but some costs were rising again and putting margins under pressure, he added.

Looking to the mid-1980s, Dr Albers said new petrochemical complexes in the Middle East and Canada would intensify competition. Despite that, some European producers seemed to be putting off long overdue cuts in plastics capacity.

He criticised the European Commission over investigations of alleged agreements to raise some plastics prices. The EEC should instead be pressing for a cut in subsidies that maintained excess capacity in some countries, he said.

Dr Albers said BASF was trying to get a firmer foothold in crop protection in the U.S. by setting up a research institute for soya, maize and cotton in North Carolina.

BASF officials said the institute would be built during the next two years and would employ 80 to 100 people.

Dr Albers avoided a dividend prediction, but said the company expected the sales increase of the first nine months to continue during the last quarter of the year.

Earnings for U.S. toy group up 28%

By Terry Byland in New York

TOYS R US, the leading U.S. toy retailer with 189 stores, pushed earnings ahead by 28 per cent to \$6.1m or 11 cents a share in the third quarter of this year, helped by strong traditional toy sales, said Mr Charles Lazarus, chairman and chief executive.

The company announced two weeks ago that sales of video games and home computers had been reduced to 13 per cent of total sales in the third quarter, from 19 per cent in the comparable period.

Net sales for the quarter, including those from 25 new toy stores as well as from the group's four department stores and two children's clothing stores, gained 18.2 per cent to \$220.7m in the quarter. On a comparable basis, however, toy sales gained only 5 per cent.

At the nine-month stage, Toys has earned \$18.5m or 33 cents, a gain of 58 per cent. For the full year, Wall Street has predicted a gain of 34-40 per cent on last year's earnings total of \$44.2m. Sales have gained 24.2 per cent to \$610.4m so far this year.

The board commented that profit margins benefited in the third quarter from the reduction of electronic games and computers in the sales mix. Margins rose by 1.2 per cent in the quarter and by 0.4 per cent in the nine-month period. The slower rate of sales growth also reflected the reduction in the electronic sector, which last year enjoyed a boom period.

Wang to take 15% of VLSI Technology

By Louise Kehoe in San Francisco

WANG LABORATORIES, a major U.S. office automation manufacturer, has announced its intention to buy a 15 per cent stake in VLSI Technology, a Silicon Valley manufacturer of custom integrated circuits, for about \$34m.

VLSI said it intends to issue about 2.5m new shares to Wang at \$12.12 per share, the same price as that offered to the public in February. Wang said it will work closely with VLSI on producing custom semiconductor chips for use in its office automation products.

The agreement is similar in structure to those recently completed between IBM and Intel, and IBM and Rolm. In each case, the companies have issued new stock and received an infusion of capital as well as signing technology agreements.

VLSI Technology, which was founded three years ago, has developed an advanced computer-aided system for designing chips that meet customers' special requirements.

During the past two years VLSI has also manufactured ROM chips - devices used to store programs in video game cassettes.

As a result of the decline in the video game market, VLSI suffered losses of \$3.8m in the last quarter on revenues of \$7.7m. Previous-year losses were \$545,000 on revenues of \$7.8m.

Major shareholders in VLSI include Olivetti, Bendix Corporation and Evans and Sutherland.

Dutch coffee group may buy Intradal

By Our Amsterdam Correspondent

DOUWE EGBERTS (DE), the Dutch coffee and tea group, expects to take over Intradal, a toiletries concern based in Amsterdam, in a complex deal with Consolidated Foods of Chicago, owners of Intradal and the majority holder in DE itself.

The plan is that DE should make further shares available to Consolidated in return for a transfer of ownership of Intradal.

Consolidated has controlled DE since 1978, when it acquired 65 per cent of its equity, and has maintained Intradal as a wholly-owned subsidiary since 1972.

DE has been diversifying in the foods and consumer goods area for some time and sees Intradal as a useful acquisition. In its last financial year, Intradal, which employs 1,670 workers, had sales of Fl 320m (\$105.8m) and earnings of Fl 18.6m.

In its own 1982-83 financial year, ending in June, DE enjoyed sales of Fl 9bn and recorded a net profit of Fl 105m. Nationale Nederlanden, the leading Dutch insurance group, owns 10 per cent of its equity, 12.5 per cent is held by the company's founding family, and a further 12.5 per cent is traded daily on the bourse.

AUSTRALIAN VENTURE INTO OVERCROWDED U.S. SECURITY TRANSPORT SECTOR

Armoured car industry in a jam

BY WILLIAM HALL IN NEW YORK

THE DECISION by Mayne Nickless, the Australian transport group, to take over Puroator's U.S. armoured car business will catapult it into the number two position in the U.S. armoured car industry, which transports billions of dollars a day around the country.

Although this is Nickless' second major acquisition in the U.S., armoured car business (it bought Loomis in late 1979), the decision to strengthen its position in the industry has raised a few eyebrows. Competition is fierce, there is little growth in the traditional armoured car business and existing companies are busy diversifying into other areas of the security industry.

Brink's, the market leader, describes the business as very mature and suffering from fierce competition from new entrants. Its operations, employing over 5,000 staff and 1,500 armoured vehicles span the U.S., but in common with the other three big traditional U.S. armoured car companies - Wells Fargo, Loomis and Puroator - it has been faced with severe competition and price cutting from smaller companies which have been able to enter the industry following the deregulation of the U.S. trucking industry.

But Mr Ian Webber, Mayne Nickless' managing director, said in Melbourne yesterday that he was not worried by suggestions that the market was already well developed. "True, it's mature. But formerly it was also fragmented. Now it is much more stable."

The rapid growth in automatic teller machines at places outside traditional bank branches has proved to be a bonanza for the armoured car companies, which are required to keep the machines full of cash, processing coins and notes for the commercial banks is also proving to be an expanding area for many companies, which are taking over the cash handling activities traditionally done by the banks.

The conventional wisdom that maintains that the threat of plastic cash has undermined demand for armoured car deliveries is just plain wrong. The amount of money being moved in the U.S. is greater than ever, said Mr Webber.

However, the position of the old-established companies has been undermined by competition in the U.S. insurance industry, which has

made risk insurance readily available to almost anyone. "For many years large carriers had the best insurance available," says a Brink's official. This gave the big security companies an obvious advantage.

Mr Webber said the acquisition should dovetail neatly with existing operations in North America, though it would also offer operating economies.

"We are already a major supplier of armoured car services in Canada, the U.S. Australia and increasingly the UK. In the U.S., we believe the current climate of deregulation will make life increasingly difficult for regional operators to withstand competitive pressure. In addition, we wanted to increase our presence in the U.S."

One side effect of deregulation is a surge in armoured car robberies in the U.S. Brink's says that 1982 was the worst year yet from a security standpoint.

The small operators have incurred the majority of the losses and Brink's, in line with its bigger competitors, is pressing for tighter security standards.

made risk insurance readily available to almost anyone. "For many years large carriers had the best insurance available," says a Brink's official. This gave the big security companies an obvious advantage.

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"We are already a major supplier of armoured car services in Canada, the U.S. Australia and increasingly the UK. In the U.S., we believe the current climate of deregulation will make life increasingly difficult for regional operators to withstand competitive pressure. In addition, we wanted to increase our presence in the U.S."

One side effect of deregulation is a surge in armoured car robberies in the U.S. Brink's says that 1982 was the worst year yet from a security standpoint.

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Ailing Amfas ready to accept takeover offer from Nat-Ned

BY WALTER ELLIS IN AMSTERDAM

NATIONALE Nederlanden (Nat-Ned), the largest Dutch insurance group, has acted quickly to confirm its interest in acquiring Amfas, its ailing smaller rival.

It announced yesterday, only one day after the issue of a takeover arose, that it was considering making a public offer for Amfas's ordinary shares in the form of half of one of its own shares plus Fl 70 (\$23) for every Amfas certificate.

It is understood that Amfas will accept the bid if the Dutch takeovers commission and the company's works council agree.

Amfas shares rose dramatically yesterday on the Amsterdam exchange as investors competed actively for a piece of its good fortune. Having resumed trading at a rate of Fl 120, they reached Fl 155 at one point. Nat-Ned's own share price, which slipped Fl 2.50 on Monday, eased a further 50 cents yesterday at Fl 177.

Since Nat-Ned and Amfas jointly announced their intention to "co-operate," the extent of the latter's problems in real estate this year has become clear. Property losses, which only a month ago were reckoned at Fl 100m, have now risen to Fl 140m, and the property sector continues at a low ebb.

Mr Henk Van Bussel, the new Amfas chairman, who took over last month in the wake of the sudden resignation of the old management board, said yesterday that with Nat-Ned's help it should be possible to retain certain property ventures as going concerns while still disposing of others.

He stressed that the property division's shortcomings did not affect the company's fundamentally healthy insurance activities which would be an asset to Nat-Ned's operations particularly in the Netherlands itself.

"If agreement with Nationale Nederlanden goes through, there should be no more negative publicity about Amfas - a gain confident about that," he said.

Mr Van Bussel, formerly a member of the board of Volvo Car, which has itself recovered this year from a long period in the doldrums, was also keen to stress that Amfas would continue to trade under its own name.

The company's extensive reorganisation under way since the publication of the 1982 annual report, will continue uninterrupted, leading to a rationalisation of interests and the loss of several hundred jobs.

The idea is that Nat-Ned should be putting money into a venture that is already slumped down.

Last year, Amfas lost Fl 68m. This year it forecasts earnings of around Fl 6m. Nat-Ned, which already has a 40 per cent stake in Amfas, expects net profits this year of at least Fl 45m.

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Better performance by Wella

BY OUR FINANCIAL STAFF

WELLA, the family-owned West German hair-care group, which recently took a tentative step towards public ownership through the stock market issue of preference shares, reports higher sales and profits for the first nine months of 1983.

Pre-tax earnings rose 11.6 per cent worldwide to DM 83m (\$30.7m). The company said in an interim report, however, that after-tax profits had risen less dramatically. It did not quantify net earnings.

Worldwide sales rose 5 per cent to DM 1,020m in the nine months. Turnover for the year has already been estimated at about DM 1,40m, up 5.6 per cent from 1982.

Parent company sales rose 12.1 per cent to DM 308.4m in the three quarters. This included a 16.5 per cent increase in domestic sales to DM 249.5m and a 3.8 per cent decline in exports to DM 58.9m.

Plant and equipment investment at September 30 was down 28.6 at DM 4.5m for the parent and 7.9 per

cent lower at DM 29m for the group. Labour costs rose 4.1 per cent.

Wella put about 540,000 preference shares up for sale in September to raise DM 184m. Deutsche Bank headed the consortium handling the issue, which, helped by considerable interest from investors outside Germany, was heavily over-subscribed.

The company, which is based at Darmstadt just outside Frankfurt, employs around 10,000 workers in 27 countries.

Rights issue for Spanish export bank

By David White in Madrid

BANCO Exterior De Espana, the state-controlled bank which channels most of Spain's export finance, is issuing Pta 2,560m (\$16.5m) in new capital next month on the basis of "highly favourable" forecasts for growth and profits.

The two-for-eleven rights issue follows on the heels of a Pta 1.8bn convertible bond operation in September, the first of its kind ever launched by the bank.

Sr Francisco Fernandez Ordóñez, the chairman, told shareholders in a letter that the bank planned similar bond and equity operations next year "if circumstances permit."

The new Pta 500 shares will be issued at par, with subscriptions open throughout December.

The bank's present capital of Pta 14.1bn is just over 50 per cent in the hands of the state as a direct shareholder. The state industrial holding company INI has a further 10 per cent and the Bank of Spain just under 8 per cent, with the remainder divided among private shareholders.

Sr Fernandez Ordóñez said recent months had confirmed the upward trend announced in the summer, when the bank predicted a sharp rise in its gross earnings, before provisions, to Pta 340m this year, against Pta 21.3bn in 1982.

Earlier this year Banco Exterior reinforced its retail operations by taking over Banco de Alicante, a regional bank which was formerly linked to the Banca Catalana group and which had run into difficulties.

St. Regis Corporation

has acquired

The Dependable Insurance Group, Inc. of America

The undersigned represented The Dependable Insurance Group, Inc. of America in this transaction.

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

November 3, 1983

INTL. COMPANIES & FINANCE

Earnings fall at Minebea

By Yoko Shibata in Tokyo

MINEBEA, Japan's leading manufacturer of precision ball bearings with a 50 per cent world market share, suffered a 28.8 per cent setback in pre-tax profits to ¥5,050m (\$21.4m) in the year to September 30, net profits were 28.5 per cent lower at ¥2,500m. Full year sales were up by 3.3 per cent to ¥84.1bn.

The company is currently seeing a sudden upsurge in demand for precision bearings for video cassette recorders (VCRs), computers, and office automation equipment and production can not keep up with demand.

As a result, the company expects its bearing sales in value to increase by 25 per cent from the previous year. Total full-year sales are projected at ¥110bn, up by 16.8 per cent, pre-tax profits are expected to reach a record of ¥7bn, up by 39.5 per cent, and net profits a record ¥3.5bn, up by 40 per cent.

Interim rise at Japan's City banks

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

FIRST HALF RESULTS AT JAPAN'S FIVE LEADING CITY BANKS PLUS THE BANK OF TOKYO

	Operating profit	Per cent rise	Net income	Per cent rise	Inter-national income	Per cent rise
Sumitomo	¥1,89	23.5	¥9.25	21.9	¥4.76	9.4
Fuji	¥5.54	18.5	¥7.51	23.0	¥5.93	-7.4
Mitsubishi	¥7.42	23.4	¥7.58	24.3	¥1.59	-3.6
Daiichi Kangyo	¥9.27	35.4	¥5.00	29.5	¥4.51	13.1
Sanwa	¥5.13	35.7	¥4.93	29.9	¥7.16	19.8
Bank of Tokyo	¥1.98	-2.0	¥12.54	10.3	¥4.68	14.6

* Before securities transactions.

Sanwa's rise from ¥22.7bn to ¥27.2bn. Banks where overseas revenue declined included Fuji (down from ¥28bn to ¥25.9bn) and Mitsubishi.

The improved performances of the City banks reflect a widening of margins between loan and deposit rates. Sumitomo says an increase in loan balances to medium-sized companies was also a factor. A fall in the bank's expenses-to-deposits ratio to the lowest level

since 1973 was attributed to improved operating efficiency resulting from heavy investment in computer systems. The Bank of Tokyo, which, unlike the other City banks, specialises overwhelmingly in international business, reported a 2 per cent decline in operating profits before securities transactions to ¥1.98bn.

second half of the 1983-84 fiscal year has slowed down compared with the first half, reports Reuters from Tokyo.

The lower rate of lending comes despite the lifting of Finance Ministry controls and reflects unofficial guidance that banks should stick to their first half levels or less.

In the April to September half the banks extended loans totalling ¥700bn overseas, typically at 0.2 to 0.3 percentage points above the long term Japanese prime rate—which was 5.4 per cent over this period. The prime rate was cut to 8.2 per cent last month but this has not yet attracted more borrowers—a further cut, to 8 per cent, is in the offing.

In the second half so far loans include: ¥25bn to Finland, ¥25bn to Indonesia, ¥20bn to Caisse Nationale des Telecommunications, ¥14.1bn to Hungary, ¥10bn to the Malaysian National Electricity Board, ¥10bn to the state energy commission of West Australia, ¥10bn to the Italian National Railways and ¥5bn to Iceland.

Setbacks for Japanese camera groups

By Our Tokyo Staff

JAPAN'S TWO major camera makers, Nippon Kogaku and Asahi Optical, suffered substantial falls in earnings in the half-year to September, under the impact of increased competition.

Nippon Kogaku, Japan's leading camera manufacturer which uses the Nikon brandname saw pre-tax profits fall by 94.3 per cent to ¥1.91bn (\$8.1m) and net profits by 52.6 per cent to ¥855m, on sales of ¥69.83bn, up by 2.6 per cent.

Camera sales fell by 11 per cent of the total because of an extremely slack domestic market for single-lens reflex cameras. The company's divisions producing semi-conductor manufacturing equipment and optical measuring instruments achieved increases in sales of 97 per cent and 32.5 per cent respectively.

Nippon Kogaku expects full-year pre-tax profits of ¥5.2bn, up by 4 per cent and net profits of ¥2.5bn, down by 16 per cent on sales of ¥144bn, up by 6.4 per cent.

Asahi Optical, which makes Pentax cameras suffered an 83 per cent setback in pre-tax profits to ¥317m on sales up just 1.2 per cent to ¥23.5bn. Sales of cameras, mainly in medium-priced range rose by 4.5 per cent while sales of Computer-Aided Design (CAD) and Computer-Aided-Manufacture (CAM) equipment surged by 48 per cent. The fall in earnings again came from an increase in price cutting competition.

Asahi foresees a recovery of demand for cameras in the current half especially in the U.S. markets. Full-year sales are expected to reach ¥49bn, up by 13 per cent but the markdown in selling price of cameras is likely to continue and pre-tax profits are forecast to fall by 17.5 per cent to ¥1.1bn and net profits by 42 per cent to ¥700m.

Plea on bank rules to Australia

BY MICHAEL THOMPSON-NOEL IN SYDNEY

BANK OF AMERICA has warned the Australian authorities against seeking to maintain the closed financial system, and has told the government that the licensing of foreign banks, would not only strengthen the financial system, but expand job opportunities and business growth.

Its remarks are contained in a submission to the Martin Committee of Enquiry, whose report on the country's financial system has now been sent to Mr Paul Keating, the Treasurer, and is expected to be considered by the Cabinet in two to three weeks time.

Bank of America operates a leading Australian merchant bank, BT Australia, which handles more than 200 cor-

porate clients and has an annual turnover of about A\$3bn (US\$2.5bn) in corporate, semi-government and government securities.

It maintains that Australia's Labor Government should be prepared to welcome in as many foreign banks as meet the established criteria. Although the government was initially hostile to the concept of letting in foreign banks, its hostility seemed to have waned as its confidence in dealing with the business and financial communities has grown.

Labor won power last March from Mr Malcolm Fraser's Liberal-National Party coalition government, which shortly before its fall had announced its willingness to admit about 10

foreign banks. The Martin Committee report is expected to advocate foreign bank entry, together with faster de-regulation of the financial system.

Partnership Pacific, the merchant bank owned jointly by Westpac (60 per cent), Australia's biggest bank, and Bank of Tokyo (40 per cent), reports net profits of A\$12.6m (US\$11.6m) for the 15 months to September 30, compared with A\$7.5m for the 12 months to June 30 last year—equating to an annual increase of 30 per cent. On a similar basis, group assets rose by A\$202m to A\$1.1bn. Corporate finance and money market operations were again the main contributors to group income.

Marginal mid-term decline in results at Kubota

BY OUR TOKYO STAFF

KUBOTA, a leading manufacturer of cast iron pipes, agricultural and industrial machinery, suffered a slight fall in both revenues and pre-tax profits in the half year ended October 15, affected by the slow recovery in profitability of engineering equipment and casting products.

Unconsolidated pre-tax profits fell by 1.1 per cent to ¥12.8bn, while net profits dropped by 13.6 per cent to ¥8.7bn on sales of ¥270bn (\$1.15bn), down by 1.0 per cent from the previous year. Profits per share were ¥4.99, compared with ¥5.80 previously although the interim dividend was kept unchanged at ¥3.75.

During the half year sales by the farm and industrial equipment divisions rose by 10 per cent to account for 44.2 per cent of the total, supported by strong exports of agricultural machinery to the U.S. Sales of

building materials also fared well, up by 6.4 per cent to account for 7.9 per cent of turnover.

Sales of cast-iron pipes fell, however, by 4.6 per cent to account for 31.2 per cent of the total. In the current half year ending April 15 1984, the company foresees a small recovery of public work expenditure and the delivery of ¥20bn worth of casting plant to East Germany is expected to boost sales. At the same time, exports of farm and industrial machinery are expected to grow by 11 per cent.

Full year sales are expected to reach ¥538bn, up by 4.3 per cent from the previous year. Pre-tax profits are projected at ¥27bn, up by 3.7 per cent and net profits at ¥14.5bn, down by 4.7 per cent. The annual dividend will be unchanged at ¥7.5 including the interim payout.

Coca-Cola bottler for Castlemaine

By Lachlan Drummond in Sydney

CASTLEMAINE TOOHEY'S, the second largest Australian brewer which is 20 per cent owned by Allied Breweries of the U.K., is to take over the Sydney bottling process of Coca-Cola in a deal expected to be worth around A\$50m (US\$46m).

The brewer will buy Southern Cross Beverages from the U.S. group, severing the last direct link between the bottling process held by Coca-Cola in Australia, and making Castlemaine the biggest soft drink maker in New South Wales, a position of leadership it enjoys in the state with its Tooheys beer.

Castlemaine has been sitting on cash of more than A\$50m for the past two years. Its involvement with Coca-Cola will reduce its vulnerability to shifts in Excise duty on beer which has now been pegged to six-monthly movements in the consumer price index.

Civil engineering losses hit Cementation Africa

BY OUR JOHANNESBURG CORRESPONDENT

CEMENTATION (AFRICA), the South African structural steel, drilling and civil engineering group which is 60 per cent-owned by Trafalgar House of the UK, suffered from losses on civil engineering contracts in the year ended September. As a result operating income before interest and tax fell to R6.9m (\$5.7m) from R8.8m.

Civil engineering operations are to be curtailed in the Transvaal and the Fort Elizabeth branch is to be closed. However, civil engineering operations will be continued in Natal and the Western Cape. The mining services and manufacturing operations largely maintained their trading positions.

An unchanged total dividend of 25 cents has been declared though earnings fell to 51.84 cents a share from 70.58 cents.

Goldfields Industrial Corp (GIC), the 60.5 per cent-owned South African subsidiary of the UK machine tools company, B. Elliot, was badly affected by the severe recession in the engineering industry in the six months to September.

First-half turnover fell to R18.3m from R19.1m, while operating profit before interest and tax collapsed to R60,000 from R592,000. The year to March 31 1983, by way of comparison, resulted in a turnover of R35.7m and an operating profit of R572,000.

Along with all other machine tools distributors GIC has suffered from sharp price reductions as distributors attempted to reduce inventories established in the more optimistic days of 1982. The industry as a whole does not expect demand for machine tools to recover until late-1984 at the very earliest.

As was the case in 1982 an interim dividend has not been declared. The company's first-half loss increased to 15 cents a share from 14 cents. The year to March 31 1983 resulted in a loss of 22 cents a share.

Chuan Hup share offer oversubscribed

By Chris Sherwell in Singapore

A REMARKABLE response to last week's share offering by Chuan Hup Marine, which is involved in ship-charters and oil services, has helped raise wider hopes of an improvement in the currently stagnant Singapore stock market.

The company offered 22.5m S\$1 shares at a price of S\$2 a share. Ten per cent of the offering was reserved for company staff. The remainder was oversubscribed 31.7 times, reflecting buyers' confidence—despite the bold pricing—about the investment and the prospect of quick capital gains.

The response was far heavier than expected, and the implication is that spare funds in the market are awaiting attractive opportunities. The stock market has been listless in recent days and weeks, with volumes low by standards of earlier this year, but has shown signs of a firmer tone in the past two days.

Wong's Industrial to go public

BY ROBERT COTTRELL IN HONG KONG

WONG'S INDUSTRIAL (Holdings), a Hong Kong electronics manufacturer, plans to go public with a HK\$176.25m (US\$22.6m) underwritten issue of new shares.

The issue will comprise one-quarter of the company's enlarged share capital, valuing the whole company at HK\$705m. The balance of the shares are held by the Wong family, which founded the company in 1962.

Wong's principal business is the manufacture of printed circuit boards, the assembly of video games, and computers, and the distribution of electronic goods. It forecasts a net profit of HK\$80m for the current calendar year, a fall from the HK\$96.3m seen in 1982. Based on the published profit forecast, the new issue of 76m shares at HK\$23.55 each is priced on a prospective earnings multiple of 6.3. A final dividend of 15.5 cents is proposed for the current year.

A major customer for Wong's printed circuit boards is Atari, a video-game manufacturing joint-venture between the Wong family and Atari, of the U.S.

The issue is underwritten by two Hong Kong merchant banks, Schroders and Chartered, and Jardine Fleming. Dealings in

the shares are expected to begin on December 15. Carrion Holdings' creditors have appointed three accountants from Ernst and Whinney of the UK as liquidators of the company, according to a solicitor at the Colony's official receivers' office, reports Reuters from Hong Kong.

The creditors have also appointed a committee of inspection, comprising seven local and international banks and finance companies, to assist the liquidators in managing the company's affairs.

The two appointments follow a creditors' meeting held yesterday.

All of these securities having been sold, this announcement appears as a matter of record only.

6,000,000 Shares

First Pennsylvania Corporation

\$2.625 Convertible Depositary Preferred Shares

Each Depositary Share represents one-fourth share of \$10.50 Cumulative Convertible Preferred Stock, Series C (stated value \$100 per share). Each Depositary Share is convertible into Common Stock at the rate of 3.225 shares of Common Stock (equivalent to a conversion price of \$74 per share).

Lehman Brothers Kuhn Loeb
Incorporated

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November, 1983

How Morgan helps treasurers make money in today's tough money markets



Four of the Morgan officers who solved a client's long-term financing problem with a foreign currency borrowing privately placed and hedged into U.S. dollars. From left, Jonathan Seem, head of the bank's Far West Department; Maureen Hendricks, International Financial Management; Robert Engel, Executive Vice President and Treasurer; Bruno Eberli, Foreign Exchange Trading.

Succeeding in world financial markets may be even tougher tomorrow than it is today. The choices are multiplying. The risks are rising. The rules—and rates—keep changing. Now, more than ever, corporate treasurers need up-to-the-minute money-market information, sound advice, timely execution. And ideas.

Any bank can lend you money at a rate. At The Morgan Bank we try to add value. How? By coming up with innovative solutions to short- or long-term financing needs. By understanding and anticipating developments in the world's money and capital markets. By helping you act *in time*.

Here's why treasurers of major multinationals increasingly turn to Morgan to achieve corporate funding and investing goals.

Morgan gives you experience. No bank knows more about the interrelated elements that affect financial markets—interest rate differentials, currency fluctuations, capital flows, central bank strategies. Around the world, around the clock, Morgan people exchange vital information and ideas. They learn what's going on, and so will you.

You'll get a global perspective—from the country-by-country analyses of our international economists to interest rate and currency judgements by our foreign exchange specialists.

Morgan concentrates. We specialise in serving corporate, institutional, and government clients. And we've

centralised all our money-market activities in our Treasurer's Division. Whether located in New York or in other world financial centres, our traders, analysts, and portfolio managers are close to their markets and in constant communication with each other. And their expertise is readily available to all our banking officers.

This unified approach gives Morgan and its clients more speed, more contact, more *knowledge* than ever before.

Morgan's needs parallel yours. Our treasurer needs to raise funds and invest for our bank just as you do for your company. Since our interests are alike, we use the same skills, data, and advanced technology to help you that we use to manage our own portfolio and worldwide positions.

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Morgan gives you ideas. Because The Morgan Bank makes major commitments as principal in both capital and foreign exchange markets, we can often help reduce the cost of your dollar and foreign currency financings. We can also show you how to reduce the effective costs of your *total* financing through efficient tax planning. We'll develop new ways to protect you against foreign exchange exposures. And we'll alert you to hedging and arbitrage opportunities.

Morgan is ready to help. Talk to the Morgan officer who serves you, or telephone Ettore Landi, vice president and London treasury head, Morgan Guaranty Trust Company, 1 Angel Court, London EC2R 7AE. Telephone (01) 600-2300.

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The Morgan Bank

UK COMPANY NEWS

Amersham
up £1m and
sees more
growth

WITH ITS three main business sectors increasing their contributions, Amersham International has pushed up its pre-tax profit from £5.5m to £6.4m in the half year ended September 30 1983. The interim dividend is being lifted from 1.65p to 1.9p.

Medical diagnostics, research chemicals and industrial products have all made their mark, although the rate of growth in the industrial division has slowed because of depressed market conditions for some products mainly in the U.S.

The "very strong" position in the UK is being maintained while overseas subsidiaries have continued to consolidate and extend their operations, particularly in Japan. The directors are expecting further progress in the second half year.

Sales for the half year rose by £7.6m to £41.35m, and operating profit by £1.2m to £6.83m. Interest charges were up to £368,000 (£277,000).

After tax £2.09m (£1.73m) and minorities £486,000 (£454,000), the net attributable balance comes out at £3.85m (£3.16m) for earnings of 7.9p (6.3p). Comparisons have been restated under SSAP 20.

Providing there is no significant movement of sterling against the main currencies during the remainder of the second half year, the effect of the new accounting treatment of currency translation will not be as pronounced as in the re-statement of last year's second half.

Research and development expenditure has been raised to 8 per cent of sales, with an increased proportion of non-radioactive products.

The company has entered into an exclusive licence agreement with the University of Missouri to develop and market a new radio-pharmaceutical.

See Lex

Amos Hinton
margins rise

AN INCREASE of 10 per cent in first half profit confirms that Amos Hinton & Sons is on target for a better year.

"We continue to expect an improvement in the second half, but the extent of that improvement will be heavily influenced by the success of our Christmas trading," says the chairman Mr David Hinton.

The company, which operates grocery supermarkets and off-licences, produced sales of £53.15m, up from £50.07m, in the 28 weeks ended September 17 1983, and a pre-tax profit of £1.06m (£988,000).

Gross margin has been improved and operating profit increased by 20 per cent to £1.97m.

After tax of £127,000 (£115,000) the profit is £928,000 (£843,000) for earnings of 16.87p (15.33p) per share. The interim dividend is held at 2.4p—total for 1982-83 was 8p.

Strong recovery boosts
Metal Box to £34.5m

FOR THE six months ended September 30 1983, taxable profits of Metal Box, manufacturer and printer of packaging containers and central heating equipment, more than doubled from £13.9m to £34.5m.

The directors, however, say that trading conditions overall still remain flat, and it would not be wise to predict the extent of a further recovery in the full year.

Results for the current period to date have indicated that significant elements of the group have made a very worthwhile improvement, but further action plans are "urgently in train" to restore more acceptable margins, they state.

The interim dividend is increased from 5.04p to 5.81p net per £1 share—last year's final distribution was 6.51p and the total pre-tax surplus £52.2m (£38.2m).

Sales for the first half expanded by £9.1m to £71.04m and trading profits amounted to £47m, compared with £35.2m (£28.2m) in 1982.

A divisional breakdown of the trading figures shows: packaging containers £25.5m (£23.5m); general line £3.2m (£4.2m); paper and plastics £0.3m (£0.4m); engineering £0.7m (£0.4m); overseas £25.3m (£28.2m); U.S. \$6m (£4.4m); central heating—Stratford £3.4m (£0.5m) loss; overseas £0.2m (£0.8m) loss.

After operating expenses £227,000 (£178,000) and included investment income £23,000 (£9,000), Tax requires £100,000 (£90,000) and earnings are given as 8.06p (5.25p). For the previous 15 month period ended March 31 1983, the pre-tax profit reached £461,000 and the dividend total was 4.5p, of which 1.5p was an interim. The current interim is raised to 2p.

The bulk of Pactrol's earnings come in the second half because its important local council customers tend to underpin the first six months and catch up later. On that basis, the company looks in line for a full-year turnover of £850,000 pre-tax, which

puts the shares—up 15p to a high of 455p—on a prospective multiple of 19, assuming a 44 per cent tax charge. So Pactrol looks a great deal cheaper than it did a year ago, when the p/e was floating in the mid 30s. The huge premium to net assets on which the shares are trading and the firmness of the board's 88 per cent hold on the equity means it is an unlikely bid candidate, at least for the time being. Pactrol is more interested in making acquisitions, since two-thirds of its £800,000 net assets are liquid and its paper is looking increasingly useful currency. But opportunities of the right quality are at least as expensive as Pactrol is, so the search is a painstaking one.

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HIGHLIGHTS

Lex looks at the full year figures from Burton with profits up from £24m to £39m in the twelve months to August thanks to higher volume through existing stores. Amersham International has produced figures bang in line with expectations and the company is predicting further expansion of its R and D spending. Turning overseas VW has produced a disappointing third quarter loss attributed to tough conditions in Latin America. Finally the column considers the astounding results from Metal Box with interim profits up 117 per cent. The group looks set fair to get back to its pre-recession level for the full year.

Directors explain that the essential action taken over the last three years in the UK to bring manufacturing facilities into line with requirements of the reduced size of the market for products and changes in technology, has created a "much needed improvement" in operating efficiency.

This is reflected in better margins in many areas of activity. The overseas subsidiaries continued to perform acceptably, although in most territories volumes are lower than a year ago. The Nigerian operations suffered from import restrictions and general operational difficulties. South Africa, despite dull market conditions, managed to sustain a level of profitability, the directors state, comparable with the first half in 1982.

Pre-tax results were after interest, well down at £13.8m, against £19.9m, but included associate's share of £1.3m (£0.6m). Tax took £5.9m (£7.9m) and after minorities, £8.4m (£5.9m), profits amounted to £19.2m (£21.1m). Earnings per share were 25.4p, compared with 2.8p.

There were extraordinary debits of £14m (£1.2m)—primarily for UK operations—leaving the balance before appropriations at £5.2m (£0.9m). Because of the restructuring in South Africa, the half-year's figures are the last to be reported with Metal Box South Africa as a major subsidiary.

It is estimated that had the restructuring taken place as at April 1 1983, the effect would have been to reduce group trading profits from £47m to some £34m, but to increase profits, before extraordinary items, from £19.2m to £21.2m.

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All round
progress
as Burton
tops £39m

SUBSTANTIAL improvements by all of its major retailing divisions enabled the Burton Group to push its pre-tax profits up to a record £39.21m for the 52 weeks ended August 27, an increase of 81 per cent over the £24.31m reported for 1981-82. A buoyant start has been made to the current year.

At the trading level the menswear and womenswear activities achieved profits of 49 per cent and 64 per cent respectively in 1982-83—outlets include Burton, Top Man, Evans, Dorothy Perkins and Top Shop.

The group's manufacturing activity moved into profit and other activities, which include computer services, warehousing and distribution, also increased their profits.

Shareholders will receive an increased final dividend of 6.9p, which raises the total by 2.25p to 10p net per 50p share. A 10p increase for one basis is also proposed.

The directors have authorised an allocation to the Employees Profit Sharing Scheme of £850,000 (£525,000). Bonus payments of £4.8m (£2.5m) are being made to the 8,700 executives and members of staff (87 per cent of total employees) and performance related incentive schemes.

Sales for the year rose from £232m to £299.2m, excluding VAT. In addition to increasing its market share the group added in excess of 130,000 sq ft of trading space over the period.

Capital expenditure amounted to £29.3m (£18.8m) and was funded internally. At the end of the year net cash balances totalled £15m, compared with £10.8m at the beginning of the period.

The group, which now trades from a total of 791 shops, is continuing to expand its trade through existing divisions by the addition of space and the development of merchandise ranges. A number of further developments and market opportunities are being actively progressed.

An analysis of turnover and trading profit (£37.74m, against £24.27m) shows: retailing—menswear £155.2m (£121.57m) and £23.77m (£15.8m); and womenswear £131.2m (£106.38m) and £14.17m (£8.66m); manufacturing accounted for £391,000 (£363,000) and £91,000 (£87,000) less; and other activities £4.12m (£3.85m) and £11,000 (£10,000).

Interest added £1.7m (took £128,000). Pre-tax profits for the second six months totalled £21.04m (£10.14m).

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Heywood Williams
raises £2.1m and
plans acquisition

SHAREHOLDERS IN Heywood Williams, the aluminium window manufacturer, and glass merchant, are being asked to put up £2.1m cash for a rights issue which will reduce the company's debt and prepare the balance sheet for a sizeable acquisition.

Heywood's rights is pitched on a one-for-four basis at 100p a share. In the market the share price closed at 118p, down 5p, having been as low as 38p earlier this year.

The cash call is backed by a profits forecast for the 13 months to the end of December of not less than £2m pre-tax against £247,000 and a reaffirmed dividend forecast of 5p for the full year compared to 3p a share.

The issue comes after more than two years of profits recovery following a collapse into losses of nearly £200,000 in 1981-82. The issue is underwritten by Lloyds Bank International. Brokers are Scrimgeour Kemp-Gee.

With £1m of land sales this year and more than doubled profits Heywood Williams' capital gearing was expected to drop to below 30 per cent. Compared with the balance sheet of three years ago that would have looked very relaxed, so the last thing shareholders might have expected was a cash call. Perhaps a share price riding near its all time high proved too tempting for Heywood's finance department to resist. The group does not appear to have a specific acquisition target in its sights but shareholders can take comfort in the company's promise to stick to related businesses rather than another round of U.S. restaurants.

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Brewmaker
offer for
sale to
raise £0.49m

BREWMAKER, manufacturer and distributor of home beer and wine kits and soft drink concentrates, is coming to the USM with a fixed price offer for sale. The offer comprises 4,222,000 1p shares, representing 24 per cent of the equity, at a price of 33p.

This is the first USM to be handled by licensed dealer Harward Securities.

The offer capitalises the company at a market value of £3.85m, and is to raise approximately £490,000 after expenses.

In the 12 months to December 1982, Brewmaker's turnover was £4.10m, against £2.22m in the year before, and profit before tax rose from £72,033 to £304,422. In the first seven months of the current year, sales were £2.55m and profits £234,665 pre-tax.

The year end has been changed to January 31, and in the 13-month period to January 1984 the company forecasts turnover of not less than £5.5m and profits of not less than £500,000.

The forecast is based on a straight line projection of sales and margins for the first seven months, adjusted for seasonal factors. No dividend is proposed until the year ending January 1985.

Lists open next Monday and dealings start on December 2.

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THE ROBECO GROUP 50 YEARS ON...



THE ROBECO GROUP of investment companies was conceived by a group of Rotterdam shipowners, bankers and businessmen in 1929; in embryo it was an investment club or syndicate. As Wall Street prices had collapsed, the original founders thought that their timing was good; unfortunately there were two further plunges in share values, but they pressed on. A letter sent to the 39 participants in 1931 explains the objective: "... to spare the private investor the cares and worries connected with that part of his capital, the investment of which requires his special care and daily attention." It was hoped the investment club "could be useful".

In 1933, fifty years ago, it was decided to turn the consortium, Rotterdamsch Beleggingsconsortium, into a limited liability company. This formalised the club without losing the advantages of the concept by making the management directly responsible in law to shareholders, a structure that has endured to the present day. But to talk of management at this early stage is perhaps to imply too much. For the secretary of the consortium, Willem Rauwenhoff, an ex-naval officer who became managing director of the company, looked after its affairs in the evenings, working elsewhere by day. During his spare time he would, in true Dutch style, set out on bicycle to collect information and to persuade savers to join the club.

This may seem a by-gone age but the problems faced by the original Robeco investors



Mr. L.W.E. Rauwenhoff, Robeco's first Managing Director 1933-1960, Chairman of the Supervisory Board 1960-1965.

were remarkably similar to what confronts us today. The records of the 1930s show that the directors were most of all concerned by the protracted world-wide recession, by serious monetary trouble and by unstable currency conditions.

The next step was to increase the marketability of the shares; Dr. K.R. Van der Mandele, the first chairman, saw this as a public duty. It was done in 1938 by obtaining a quotation on the Amsterdam

stock exchange. By now, indeed, the three main characteristics of Robeco (the shortened form of its long Dutch name) were already evident.

Its management was and is entirely Dutch, so the group's style is thrifty, cautious - and international. The second attribute, a global outlook, has been present since the beginning. In 1930, two thirds of the funds' assets were invested outside the Netherlands. There were also sizeable holdings in Indonesia, then part of the Dutch Empire. But one fifth of the assets were in Germany and a further sixth in the United States. The question has always been where best to invest in the world rather than where best to invest in Holland or even in Europe.

The third element is the original "club" concept. The Robeco investment companies have always operated as unit trusts - or mutual funds in American parlance - even though they are in legal terms ordinary limited liability companies. However, under Dutch law the trusts can issue new shares on the Amsterdam stock exchange whenever demand exceeds supply or they can repurchase shares in the opposite circumstances. The managers use this facility to keep the share price in line with the underlying net asset value.

When the war came, Robeco's activities were frozen, although a reduced dividend could still be paid; but the company started up again immediately afterwards. In the 1947 report, Mr. Van der Mandele restated Robeco's objectives: "our main concern was to distribute our holdings in such a way that the maintenance of capital would be guaranteed as much as possible, no matter what national or international disturbances might occur".

In the early 1950s the main task as far as the portfolio was concerned was to strengthen the American holdings while at the same time run down, from around 5 per cent to zero, holdings in Indonesia (which

had gained independence from the Netherlands) and in South Africa. At the same time Robeco's shares were made more accessible to ordinary savers by introducing a share savings system and by splitting the 1,000 denomination shares into 100 units; in 1956 a company offering insurance on the basis of Robeco shares, De Waerdye, was formed.

Drive to Internationalism

Then there followed a drive to get Robeco, and afterwards its sister companies, quoted on more and more stock exchanges so that the international nature of the portfolio would be matched by the cosmopolitanism of its shareholders. This came about quite naturally. Dutch people recommended Robeco to their friends overseas; in any case expatriate Dutch people were already shareholders; in particular Dutch stockbrokers had clients across the border in Belgium and it was in that country that an additional stock exchange quotation was sought. But in fact Robeco's first foreign listing was Paris in 1959 and then in the following year Brussels and Antwerp. London followed in March 1962. By 1963 the managers were able to report that nearly 30 per cent of Robeco's shares were held outside the Netherlands. A year later the proportion was 35 per cent with about 12 per cent in British hands. Next step was to arrange a quotation on five German stock exchanges; this took place in 1965.

Seven years earlier, in 1958, Robeco had invested in West Germany for the first time. It cannot be pretended that this was an easy decision because feelings about the second world war were still strong in Rotterdam at that time; the city itself had been badly bombed in 1940 and the results are visible even today. But as shareholders were to be told a few years later: "the main reason why we favour Germany is that we were convinced - under the weight of capital expenditure in that country during recent years - that a basis has been laid for a



Where it all began - Rotterdam in the 30's.

very strong competitive position of German history".

Then in 1963 Robeco's first investments in Japan were made. The choice was cautious: three of the ten shares were utilities, two were banks and three were insurance companies; the last two were a chemical company and a retailer. In fact one of these original holdings, Tokyo Marine and Fire, has performed consistently well for Robeco ever since.

Rolingo is born

In those far-off days of strong and consistent economic growth and the discovery of new stockmarkets, however, Robeco's investment managers began to find themselves in a quandary. They kept finding shares that were promising but too risky for Robeco, whose image has always been conservative. Moreover they could

see the advantages of gearing up a portfolio by borrowing a certain amount of fixed interest capital, yet this was inappropriate for Robeco. For Robeco had always tried to pay substantial dividends each year as well as achieve capital growth. The upshot was that in 1965 the group's first specialist fund, Rolingo, was launched. It was designed to satisfy investors looking for capital growth rather than income. To this end the initial portfolio contained less than 70 shares in 13 different countries. Indeed the first accounts showed that nearly a quarter of the fund's assets were invested in the United States (where the single largest holding was IBM); second most popular market was West Germany. As it turned out, though, the fund was never particularly highly geared; the first balance sheet showed an issued ordinary share capital of 65m guilders supported by only a further 5m guilders in 51 per cent preference share capital. Thereafter the gearing was increased a little but now it is tiny. In practice Rolingo performed much better than Robeco for the first four years of its life; then for the next five years (the early 1970s) the tortoise began to catch up with the hare and it was not until 1978 that Rolingo began to get ahead again.

After Rolingo came Utilico, incorporated in 1966, with the object of investing exclusively in the world wide utilities sector. And like Rolingo and Robeco, the shares of Utilico were soon quoted on a number of stock exchanges in Europe. But unfortunately the Utilico concept failed to work as well as hoped; it was an early casualty of the first oil crisis, for in early February 1974 the managers announced that the fund was to be absorbed into Robeco by means of a share swap. A statement issued in explanation noted that "changes in relative energy positions will squeeze the profits of many energy producing and distributing enterprises for probably a long time to come". The statement also commented that "public utilities are in danger of losing their most attractive investment feature - stability combined with steady growth". But meanwhile a further improvement had been made in the facilities available for Robeco investors. A Shareholders Account was set up in



The first Robeco balance sheet and the profit and loss account.

Rotterdam in 1971 and in Geneva in 1972. These virtually identical facilities allow investors to buy and sell shares in the Robeco funds with the same ease as operating a bank account.

Moreover, just as Utilico was being closed down, further initiatives were being taken. In April of that year the first of these, a new fund specialising in fixed interest and floating rates securities called Rorento, was launched. The idea was to profit from high interest rates wherever possible and also to gain from any appreciation in bond prices and currency rates. And in the first half of the 1970s this meant investing close to home for two of the strongest currencies at that time were Dutch guilders and German marks. Then later the emphasis was temporarily switched to dollar and sterling securities. As for securing an international market in the shares of Rorento, the group's normal practice was followed. Quotations were quickly obtained on European stock exchanges with a London listing being arranged towards the end of 1982.

Management of Institutional funds

The second new development started in 1974 was the foundation of a capital management department. Here is carried out the individual management of institutional accounts for clients from

various countries. By September 1983 over \$400m of such assets were under management.

In 1978 the first moves were made that would result in the creation of a property fund. For some time the Robeco group had felt the need for a property investment company. But the difficulty was to start a property fund at a sufficient size to be able to employ considerable property expertise. The moment came in 1978 when the Dutch savings distribution and property group, Pakhoed, ran into liquidity problems and was forced to sell off most of its property portfolio. The two main buyers were the Royal Dutch Shell pension fund and Robeco. By the following year, Robeco felt that enough property had been accumulated to make a start and so Rodamco was launched in March 1979. It was recognized that making a daily market at close to asset value would be more difficult with a property fund than was the case with the group's other three funds. In theory substantial sales by investors would be less easily matched by changes in the portfolio. So Rodamco adopted from the beginning a policy of maintaining ample liquidity, investing partly in the shares of other property companies and limiting financing from external sources to one third of the total equity so that outside borrowing could easily be extended should the need arise. But as always the portfolio would be international and the

first balance sheet showed 42 per cent of investments in the USA, 39 per cent in the Netherlands, 9.5 per cent in West Germany and 8.8 per cent in Belgium. As usual, also, quotations were sought on many of the world's stock exchanges so that there would be an international spread of shareholders.

However the group's most recent initiative is unlikely to be made available outside the Netherlands. This is Roparco, founded in November 1981, which offers savings accounts combining a high rate of interest with free withdrawals for considerable but not unlimited amounts. But actually the Shareholders Account provides a facility for receiving funds in various currencies for investment into one of the existing funds. Money may also be put on deposit in anticipation of future investment in Robeco, Rolingo, Rorento or Rodamco shares or held there pending re-investment.

So the Robeco Group comes to the end of its first 50 years in business, having so far survived slump, war, boom, oil crisis; and goodness knows what is to come during the remainder of the 1980s. Managing as it does £4.19bn of funds, it is one of the largest groups of its kind in the world. But as what is still in essence what it was in 1933 - an investors' club, cautiously managed yet international in outlook - Robeco has no equal anywhere.



A Robeco Founder's Share Certificate, dated June, 1933.

ADVERTISEMENT

Robeco in context

There is nothing quite like the Robeco Group anywhere in the world; that is one conclusion that may well be drawn from these pages. In six ways the Robeco Group differs from the usual run of investment management operations - in its size, in its speciality, in the hybrid nature of its funds, in its location, in its co-operative or club-like structure and in its charges. In perhaps only one of these is Robeco actually unique, which anyway is always a foolhardy claim to make for somebody, somewhere always objects. But in combination these six characteristics make the group very much out of the ordinary.

First there is the question of size. Robeco itself comprises a single portfolio worth some £1.47bn while Rolinco's assets are £890m and Roreto is worth just over £1bn. These are very large pools of money indeed. Compare them with the largest authorised unit trusts in Britain, whose portfolios are worth between £200m and £300m. Some of Britain's investment trusts are a little bigger, but none is much larger than £500 million.

Even if separate funds under the same management are aggregated together, Robeco still comes out in the top league. At the end of last year, for instance, Britain's largest unit trust group comprised individual funds worth some £1bn whereas Robeco's grand total is £3.44bn without counting in its property fund. Undoubtedly a few individual merchant banks in London manage even greater amounts, as do a number of New York houses. But the bulk of these will consist of pension fund business, which for Robeco is only a sideline.

The second of the six outstanding characteristics of the Robeco Group is its chosen speciality, which is to invest

internationally. This has been a mark of the group since it was founded. While there are now a substantial number of other funds with the same investment objective, it is a fact that the two main centres, London and New York, have come to international investing in the fullest sense of the word only relatively recently. In Britain until the beginning of this decade, exchange controls inhibited overseas portfolio investment although they did not actually prevent it. In any case the domestic share market was well developed. In the United States, equity investors have long had at their disposal a huge local market, providing investment opportunities in abundance. It was not until the 1980s that American investors became the least bit interested in overseas stock markets, being finally prompted to think internationally by the dollar's periodic bouts of weakness. It has thus tended to be fund managers based on the Continent of Europe, particularly in Holland and Switzerland, that have been truly global in outlook for many years.

Then there is the hybrid nature of the Robeco funds, which means that while formally speaking they are investment companies whose shares are traded on stock exchanges in Western Europe, in essence they are unit trusts or mutual funds. This is because under Dutch law the managers may create new shares or retire existing ones in order to keep the market price very close to net asset value. There is, therefore, no discount on assets, as occurs with the traditional British investment trusts; on the other hand, Rolinco maintains some gearing, like an investment trust but not a unit trust, having borrowed funds in its balance sheet as well as equity.

In this respect Robeco comes closest to being unique, if only because other countries

have different investment laws. In fact the unit trusts of the longest established British unit trust group, M & G, are quoted on the London stock exchange, a distinction shared by none of its rivals.

In the list of Robeco's special characteristics must also be placed its location in Rotterdam. Or more precisely, while all the funds are managed from Rotterdam, one of the four, Roreto, is domiciled in Curacao. Curacao is part of the Netherlands Antilles; its law is based upon the Dutch code but its tax arrangements are more flexible. The other three funds are registered in Rotterdam.

Rotterdam would not claim to be one of Europe's leading financial centres; nor is it. But there are precedents for conducting investment management activities away from the traditional centres. In Britain Edinburgh is a secondary investment centre after London and in the United States, Boston holds the same position in relation to New York. In Britain too, a number of the nation's largest life assurance companies, managing investments on a large scale, are headquartered far from the "City", in Perth as well as in Edinburgh, in Manchester, Birmingham and Norwich as well as in London itself.

Fifth in this collection of Robeco's features is the fact that the group is structured as an investors' club or co-operative. Investors thus pay only the actual costs that Robeco incurs in managing their investment and no more. Again this is in sharp contrast with most rival funds. Some British unit trusts are managed by merchant banks, or by high street banks, or by insurance companies, or by separately owned investment management companies. In each case the managers are rightly looking to

make a profit out of their activities. And as some recent flotations of investment management companies on the London stock exchange have shown, the return can be quite reasonable.

Finally, the consequence of this co-operative structure is that Robeco provides an extremely economical way of investing. Over and above the normal broker's commission common to all share quotations everywhere in the world, there is only the operational costs of the group to meet, which at 0.3 per cent of the value of funds under management, is an extremely modest figure.

Robeco is an equity-based trust, concentrating on strong, medium capital growth consistent with prudent investment. Robeco forms part of the Robeco Group of investment companies.

Robeco as an investors' club

THE ROBECO GROUP of investment companies have always seen themselves as an investors' club; nobody profits from their activities other than their shareholders. This, however, does not exempt Robeco from the need to expand its activities. Like any other commercial enterprise it is subject to the rule that it must go forward in order to prevent itself slipping back. In other words, it is in the interests of existing members of the club that new investors are attracted. This article explains how Robeco is marketed.

Not easily is the honest answer, as is always the case with any fund that wishes to cross borders. For many countries have long had regulations that prevent or severely restrict the sale of non-domestic funds.

Yet Robeco has two special advantages, both of which it has created for itself. In the first place, by arranging to have its shares quoted on so many stock exchanges in Europe, as well as in the Far East, investors can very easily conduct transactions. Thus the shares of Robeco can be bought on 19 stock exchanges, including Amsterdam, London, Brussels, Paris, Frankfurt, Zurich, Tokyo and Hong Kong.

Shareholders' Accounts

Robeco has also set up extremely efficient "shareholders' accounts" facilities in Geneva and Rotterdam to handle transactions in the fund's shares. Perhaps the special attraction of the Swiss operation is that the local company set up by Robeco "administers the accounts subject to the traditional discretion of Swiss investment managers". But in any case the shares of the four investment companies are "bearer" in form, that is the names of the owners are not registered in the company's books in the same way as with the traditional British share.

The shareholders account does what the name implies: through it investors may buy and sell Robeco group shares, receive dividends and reports from the funds' managers. Instead of having to be bothered with traditional share certificates, the shareholders account works like a bank account and sends to account holders regular statements of the number of shares owned in Robeco, or Rolinco, or Roreto or Rodamco, of any dividends received and of any cash balances.

Another advantage of using the shareholders account rather than instructing a bank or broker to buy or sell Robeco group shares is that any amount can be invested; as holdings are recorded to four decimal places, full shares are not required. Moreover it is easy to arrange automatic investment of a set amount of cash at regular intervals in this way.

A number of other aspects of the shareholders account are worth mentioning. Cash dividends can be reinvested automatically, or small parts of holdings, or small parts of Robeco, which itself does not make any distributions, may be sold to produce a regular cash income. Switching between the various Robeco funds can be done cheaply. Moreover it is possible to borrow against shareholdings through the Robeco group; and, equally, through the Geneva account it is possible to place money in a "depot fiduciaire" - paying market rates of interest - in anticipation of future investment in Robeco, Rolinco, Roreto or Rodamco shares or in the period between switches. Costs of dealing are 2 per cent on purchases of stock and 1½ per cent on sales; no custody fees are charged.

Internationally held

From a marketing point of view, however, the use of bearer shares, or shareholders' accounts poses a problem; it means that Robeco is never completely sure who all its investors are and where they are. While something over half of each of the four funds is owned by Dutch investors, the proportions vary. Thus possibly 45 per cent of Roreto may be owned outside the Netherlands, with perhaps 25 per cent to 30 per cent of the shares held in France. This is largely because Roreto has had special attractions for French investors - it is listed as a normal company rather than as an investment

company yet at a time of weakness in the franc it has provided in essence a vehicle for investing in hard currencies, tax free.

Next most popular fund internationally is Robeco itself, the flag ship, whose shares have been widely quoted in Europe for over 25 years; about 40 per cent of the fund is held outside Holland. Then comes Rolinco with a 30 per cent proportion for non-Dutch holdings and finally Rodamco, the newest of the funds, with 25 per cent outside Holland.

Marketing techniques

The home market, Holland, is naturally the easiest from Robeco's point of view. There are about 40,000 private investors in Holland and among them investment companies are popular - and Robeco is easily the largest. Here Robeco is able to use sophisticated marketing techniques, including, recently, sponsoring a who-dunnit thriller that was extensively publicised.

Robeco also publishes 100,000 copies of a general interest economic magazine, SAFE, which is sent to Dutch shareholders and Roparco account holders; it has also proved popular enough to find a sale on bookstalls. Another example of how Robeco makes its presence felt was a recent symposium given in Rotterdam which heard addresses from Alvin Toffler, author and sociologist, from Professor Jan Tinbergen, winner of the Nobel Prize for economics, and from Dr. Henry Kaufman, a managing director of Salomon Brothers and influential Wall Street pundit.

France is probably the most important country from Robeco's point of view; at least the four funds have a large measure of freedom to advertise there. And Robeco holds meetings throughout the country, recently visiting 15 French cities. In Nice, for instance, 700

people turned up and there were 500 people at the Strasbourg meeting. In the United Kingdom there are legal restrictions on selling unit trusts and non-domestic funds, but Robeco has managed to devise an advertising format that stays well within the official limits on what may be published.

After the Netherlands, France and Britain, the other main markets are considerably more difficult. Not much can be done in Belgium to promote the Robeco companies; in fact Roreto cannot be sold in Belgium at all. Germany, so badly affected by the troubles of Investors Overseas Service a decade or more ago, forbids promotion, allowing only a listing on the stock exchanges and virtually nothing more. The Swiss with their own range of international funds are not particularly interested. Robeco is quoted in Japan but shareholdings are sparse. Robeco's problem in the United States is that it is a hybrid between an open-ended and close ended fund, so the four investment companies are not registered with the Securities and Exchange Commission. Strictly speaking a request for information from an American investor should not even be answered.

Apart from the problems of individual markets, Robeco faces a further general difficulty.

Most banks have their own in-house funds so they are not very likely to advise their customers to purchase one of the Robeco companies. Moreover Robeco does not pay commission, so there is no great reward for brokers and others in selling Robeco shares.

In any case, it should be observed, no investment fund, however highly promoted, can resist the broad swings in investors' enthusiasm or lack of it. The Robeco funds, like their rivals elsewhere, have been subject to net redemptions from time to time. The late 1970s and early 1980s, for instance, were a period of significant shrinkage for both Robeco and Rolinco with a particularly large excess of sales over purchases recorded in 1979-80. The situation stabilised in 1981 and towards the end of 1982 and the two funds were attracting more investors again. In 1983 net sales have been strongly positive.

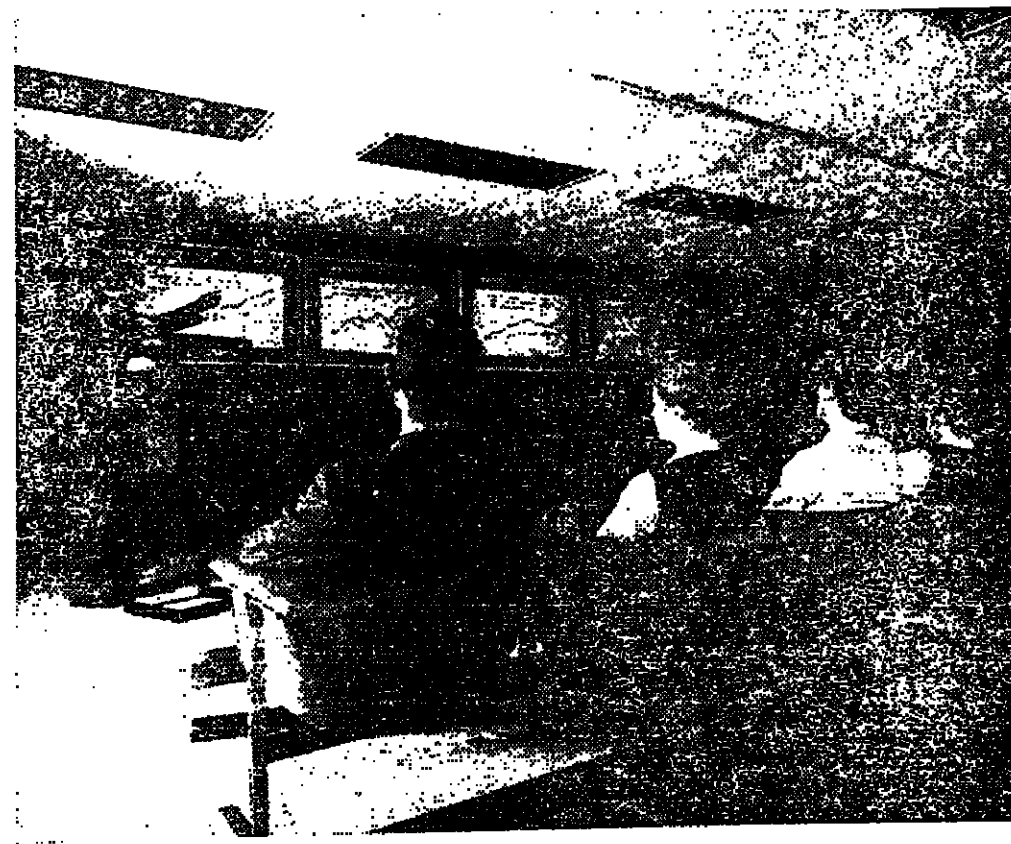
But in the end it comes down to the fact that as the Robeco group conducts itself like a club, it can really expand only as a club does - which is on its reputation, by just a little discreet advertising and by word of mouth recommendation. Indeed, for fifty years that has proved a pretty successful method.



Three of the four Robeco Group funds have a full quotation in London.



One of a series of meetings held for British shareholders earlier this year.



A Robeco briefing for City analysts.



The main speakers, left to right, Mr. Alvin Toffler, Professor Jan Tinbergen and Dr. Henry Kaufman.

50th Anniversary Symposium

Last month Robeco celebrated its fiftieth anniversary by arranging a symposium in Rotterdam at which the main speakers looked almost as far into the future. The day began with Alvin Toffler, whose best known books, *Future Shock* and *The Third Wave*, take us into the next century. He described a world which would be considerably more decentralised than the present. New communications facilities would mean that much more work could be done at home rather than in the office. At the same time, the old, mass production industries would either be made much more efficient by the use of robotics or would move to the third world where labour is still cheap. These changes would have profound political and cultural consequences for the unified nation state which had been the product of the first industrial revolution starting some 200 years ago. Third wave states would be less unified.

Mr. Toffler was followed by Professor Jan Tinbergen, a Dutch "practical socialist", and the first economist to win a

Nobel Prize. With becoming modesty he declined to make precise forecasts about the future but instead offered the invited audience of 600 business leaders, government officials and financial journalists what he called "building blocks" for their own thinking about the future. He first reminded the symposium of two trends, the century long decline in the return on capital and in the real rate of interest. But equally he emphasised the significance of human capital, in the shape of education and skills, in relation to physical capital, pointing out that studies had shown that the two were of equal importance in a number of industries. Professor Tinbergen agreed that there would be increased de-centralisation but reminded the audience that there would always be certain types of decision, say about the environment, that were best taken at the level of national governments or even by groups of states and he gave the example of the pollution problems of the River Rhine. Indeed rather than de-centralisation Professor Tinbergen emphasised partici-

pation. Profit sharing might have to be made a general characteristic of industry.

After Professor Tinbergen, Robeco's guests heard from one of the most famous thinkers in the world of stock exchange investment, Dr. Henry Kaufman of Salomon Brothers in New York. He looked at what might happen to equity markets during the next few decades. He pointed out first that the equity market would have to contend with intensified competition from the debt market. We will see extensive innovation in marketable debt instruments, he said. Virtually everyone will be paid a market interest rate.

All the same equity markets will not only continue to expand, in Dr. Kaufman's view, but will also become more international. Investors can achieve less volatility of return through international diversification; in any case an increasing number of stocks are traded on more than one national exchange and the information gap is being narrowed.

Then Dr. Kaufman went on to emphasise the rapid development of what he called "various types of proxy instrument" such as options, index futures, options on futures and options on indices for cash settlement. He pointed out that whereas the average daily volume on the New York stock exchange was \$3.2 billion in September, 1983, the underlying value of the stock futures contracts was \$3.7 billion.

Dr. Kaufman stated the arguments about the merits of proxy instruments, whether they reduce risk or stimulate speculation, and then reminded the audience of a warning given many years ago by John Maynard Keynes: "as the organisation of investment markets improves, the risk of the predominance of speculation does, however, increase." And Dr. Kaufman added that participants in the financial market should recognise that "we are not running casinos, but rather organisations that should help to channel funds to the most productive and efficient economic good".

Investment decision taking

The way Robeco takes investment decisions is bound to be a little special. The group is concerned with only three large stock exchange funds, Robeco and Rolinco in equities and Rorento in bonds, and with a small amount of pension fund business whereas many investment management groups may have a dozen or more separately quoted funds to consider, many of them much smaller and narrowly specialist in nature.

In Britain indeed there may be a mix of unit trust, investment trusts and pension funds under one roof. Moreover Robeco's funds are entirely international in character and always have been; investment decisions, therefore, are invariably taken on a global basis. And alongside this second characteristic goes a third: a liking for the strategic approach. Decision taking begins with countries and then looks at sectors; and only in the light of this analysis are individual companies examined. Last of all it is decided what actual size of stake should be taken by Robeco or Rolinco. Similarly with the bond fund, Rorento, where the starting point is currencies.

Strategic planning

These factors determine the shape of Robeco's investment team. There are three departments covering countries - North America, Far East and Europe. The largest number of analysts are in the European section because of the sheer number of individual countries involved. In addition there is a cash management and currency department. These groups in turn service the directors who have the final responsibility for the individual funds and who, therefore, make the ultimate decisions.

Into these departments come the wealth of research material produced by stock-broking firms and banks in the main financial centres through whom the Robeco funds deal. Indeed there is a sense in which Robeco analysts do research on research; they develop a feel for what is reliable out of the great range of work which they receive.

But naturally they also carry out a good deal of analysis directly. Visiting individual companies and territories. The chief countries in which Robeco is interested are journeyed to at least once or twice a year.

The input of the currency section is a little different, being interested in the technical side of markets as well as in macro-economic analysis. Work on balance of payments trends is significant and the group's currency experts will also be trying to weigh up the purely psychological factors that sometimes seem to move financial markets.

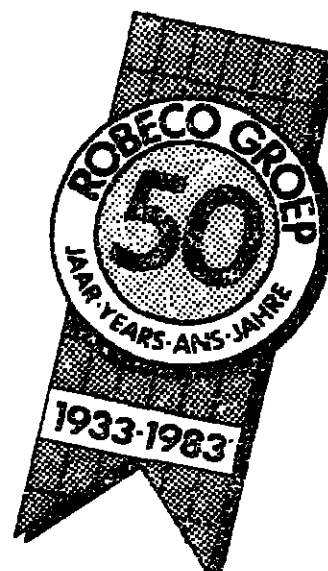
Every week, on Wednesday mornings, much of this work by the departments finds a focus in two important meetings. At the first one, almost the entire investment team - some 20 to 25 people - meets together to discuss matters of the moment. There is generally one special topic on the agenda, which may well be an individual territory, that will be discussed in detail on the basis of a special report, say 30 to 40 pages long. Sometimes sectors of the market are looked at - oil for instance. Or some important political event might be the main subject, perhaps the result of a recent general election. But individual companies are never discussed in this forum.

Immediately after this large gathering there is a meeting of the much smaller Robeco investment committee. Attending would be the three main area chiefs, plus the managing director of Robeco and Rolinco, and the managing director of Rorento and the manager of pension fund monies, six altogether. Here broad decisions are taken, more in the form of liquidity and percentages than action on individual shares. It may be decided, for instance, to increase Robeco/Rolinco exposure in Germany or shade the funds' holdings in Australia or the amount of forward cover taken out in an individual currency may be altered.

Detailed analysis

Only after this disciplined thinking comes the critical question of which shares; though decisions may be taken at any time. This is decided by the fund managers on the basis of recommendations from the experts on the country concerned. And these country experts are the people who finally place the buying or selling orders; there is no dealing room as such. At this final stage purely technical factors will come into play, concerning for instance the marketability of a particular share. Because Robeco never buys a share without being confident that it can sell when it chooses, in certain markets it is confined to a handful of names - West Germany is an example. By contrast the London market is much more fluid.

But as a long term investor, Robeco is conscious that the worst mistake is to sell at too low a price; it is somewhat less worrying to find that you have bought too expensively. The



missed opportunity may never recur whereas paying too much is a bearable cost if the ultimate reward is good.

Finally the Robeco investment team prides itself on its ability to take fast decisions. The structure described above may appear elaborate but in practice the lines of communication are short and reaction almost instantaneous. This is the virtue of integrating investment management and research in one, relatively small team.

The managers tell of one famous occasion when news of President Brezhnev's death immediately affected currency markets and drove the guilder out of line with the dollar. Within ten minutes Robeco had acted to take advantage of this temporary anomaly. The fund managers could move so quickly because they had already discussed the logic of the situation in some depth. They had a special department thinking about such matters. And they knew that, living in a hard currency area, they must always be prepared to hedge their positions through the forward markets in foreign exchange.

The Robeco interview

Working as an investment manager for Robeco, you must think internationally; you must consider political and social trends as well as economic and business developments and you must be prepared to look far into the future. What follows is the transcript of a discussion about the investment outlook that took place in Rotterdam recently between four Robeco senior portfolio managers; the participants were J. M. Donker (bonds), I. Maartense (Far East and Australia), P. L. A. Verhoeff (Europe) and J. R. Voitte (U.S. and Canada). The subject matter ranged from the economic outlook for the 1980s to the use of futures markets. Naturally, as with any group, the four men did not always agree.

Q: What sort of world economy are we looking at through the 1980s, remembering in particular the deflationary impact both of a cutback in bank lending and of increased protectionism?

Verhoeff: There is something wrong fundamentally. For instance here in Holland we have a rate of inflation now going in the direction of 3 per cent while we have an interest rate of around 9 per cent. The possibility that deflation is coming back is not all that far-fetched. But for the time being we have the positive effects of lower inflation rates and this may continue for some time.

Donker: One objection - I'm not too impressed these days by real interest rates of 3 to 4 per cent. For me it is part of the penalty which we have to pay for 10 to 15 years of maybe nominal but basically negative rates. And when we remember that in almost all cases, interest paid is deductible, this means that with the current perception of inflationary trends, after-tax rates are still close to zero. It is, therefore, a little more complicated than just looking at those high real returns.

Verhoeff: The price of money is set by the governments and the negative side effect of that price is that the private economy everywhere is in a poor condition; and the outcome of that is high unemployment. That leaves us with the problem of financing a social benefit system yet also controlling government deficits. We need

an answer to this problem. Some people are optimistic about the outcome: inflation will go down, interest rates will go down, we will have time for recovery. But then they should also answer the question whether governments or people are ready to be patient.

Voitte: There is another question that we should ask. How bad are those budget deficits? Basically I am rather optimistic about them if we happen to see one or two years of good growth both over here and in the United States.

Donker: The 1980s are running the film of the 1970s, only backwards.

Voitte: That is not a happy prospect; as the 1970s have been highly turbulent it means that the 1980s will be the same. But the secular trend surely will be disinflation, just as the secular trend in the 1970s has been inflation.

Q: Running the film of the 1970s backwards we end up with the 1960s and into an increasingly better and better period. But what about the possibility of increased protectionism? This reminds us not of the 1970s but of the 1960s but of the 1930s.

Maartense: If we get growth in the next few years, I think that protectionism will lose some of its urgency. Moreover if you take the example of Europe vis-a-vis Japanese producers, we see that protectionism always comes too late. Look at the products that they want to protect. They all comprise saturated markets like automobiles in the U.S., television, those kinds of things. Protectionism comes when the division of labour has already taken place. In the meantime Japan has a booming export in new products with growth markets such as computers, chips etc.

Voitte: In any case Europe and the U.S. are protectionist only against a country, Japan, which itself is highly protectionist and always has been. I would be much more worried if there was a lot of protectionism going on between the United States and Europe.

Q: What about the international debt crisis which has gripped so many countries, the whole of South America and so on?

Maartense: It is probably one of the reasons for real interest rates being so high. The difference between a first-class company borrowing money or Brazil borrowing money is so narrow. In fact the good company is punished.

Q: Banks everywhere will be more cautious?

Verhoeff: They ask for another guarantee to continue the loan. They only continue if they get a 100 per cent government guarantee. Or we invent an institution which can do the job.

Voitte: A rolling loan gathers no loss! It would be very helpful if oil prices could come down much more, because in that way you could concentrate a little bit more on countries that have real problems. It is easier to find a solution for four or five countries than for a large group.

Q: May we try to sum up our views about the second half of the 1980s?

Donker: I would go for a

reasonable inflation rate rather than the very deflationary trends visible now. For places like Holland and Germany that means an inflation rate of 4 or 5 per cent; and for the United States and the United Kingdom an inflation rate of 6 per cent. Not an exaggerated growth rate, let us say an average for the second half of the 1980s of something like 2½ or 3 per cent per annum compounded.

Q: I think you are implying continuing high unemployment?

Donker: For this country (Holland) I am even expecting much higher numbers than we have now. People are going for 1 million but I would not be surprised to see up to 1½ million in the second half of this decade. All the same I am pretty optimistic for financial assets. There will be no reason for hoarding nor for frantically collecting all kinds of things; just financial assets upon which there will be moderate but fair rewards.

Voitte: And the worst investment will be cash?

Donker: Probably. No the worst investment will be collectibles.

Verhoeff: We have high un-

employment, which at least produces low wage demands, but at the same time we have to solve the problems. We will do so, but in what way I don't know. We will create new jobs, like we did in the 1930s, and again in the 1950s. I believe and hope that the recovery will be slow, otherwise we may create all sorts of tensions again. We are in the middle of all kinds of imbalances and I think there will be a hectic period.

Maartense: I am very optimistic in the short term, let's say one or two years. Five years is too far away for me to make any predictions because I agree that there are many imbalances in the system. But the low inflation rate, wage moderation and the political willingness to restrict government budget deficits in most OECD countries raises hopes for a better environment for private business activities.

Q: What about the investment climate itself? The U.S. and Japan seem fundamentally capitalist but here in Europe there is always a risk of governments swinging to the left.

Donker: I would like to advance the opposite point of view. In Europe now there are

clear signs that governments are pro-investment. In the United Kingdom we see state owned companies being floated on the stock exchange. Elsewhere there are all kinds of tax incentives rather than subsidies going to the wrong places and wrong projects.

Q: What about France?

Maartense: The left wing government in France has continued all the incentives for equity investment in a form similar to those introduced by the previous government of prime minister Barre.

Q: Do you expect capital markets in Europe to become more fluid?

Verhoeff: Oh, yes; we are now in the process at last of taking back some of what we have lost. But it will take time. We have been on the right course, I think, for two years.

Donker: I admire London for bringing new blood to the market place. Not all the flotations are exotic, nor technology oriented, nor do they create thousands of jobs, but every week there are five or so new issues in the U.K., not to mention the American market over-the-counter which is very

busy indeed. Now in Germany and Holland we won't get that for years and years.

Voitte: I would not be surprised to see issues of smaller companies in Holland and Germany. It is not happening yet but what I notice is the break-up of big companies and the parts surviving. I think eventually there will be new issues for smaller but more viable companies.

Verhoeff: Two years ago there was an introduction of a Dutch company on the London Stock Exchange because there was no market here to supply the money.

Donker: None of the banks was willing to underwrite four times earnings at that particular time.

Q: Could you comment on the development of various kinds of futures markets?

Verhoeff: For a few years, we are dealing in options on the Amsterdam Stock Exchange.

Voitte: I am convinced that five years from now we will be using futures.

Maartense: But the question is: will it basically change our business?

Voitte and Donker: Very much so.

Q: Why?

Voitte: Because it will force us to have a much clearer view. You won't be able to say I am perfectly happy with my portfolio.

Verhoeff: You may have made the excuse that you could not act through the market; with futures you can.

Donker: It is not only a matter of hedging, it is also creating facilities and attitudes.

Q: Aren't futures one of the developments that are making financial markets much more volatile?

Voitte: You can say that volatility is the result of futures markets and all the new financial instruments. But that may be an over-simplification. It may be the result of the policies we followed in the 1970s; maybe volatility will be the last thing to peak out.

Q: Changing the subject: do you see Japan continuing to perform better than the rest of us in Europe and North America? You have owned Japanese stocks since 1962.

Maartense: In the long run I don't think so. I see a lot of things changing. Japan will remain an interesting area but probably not for the same reasons as during the past 25 years. And growth is probably one of the things that is changing. The Japanese economy is grown up; it has conquered a large share of the market all over the world. The expansion of the Japanese economy in the 1960s all took place in heavy industry; that is finished already.

Q: But then came motor cars, and after the motor cars there arrived the cameras and more recently the video recorders; something fresh will surely be exported in vast quantities from Japan next year - voice machines, perhaps, so that when I talk English to you, you can reply in Dutch?

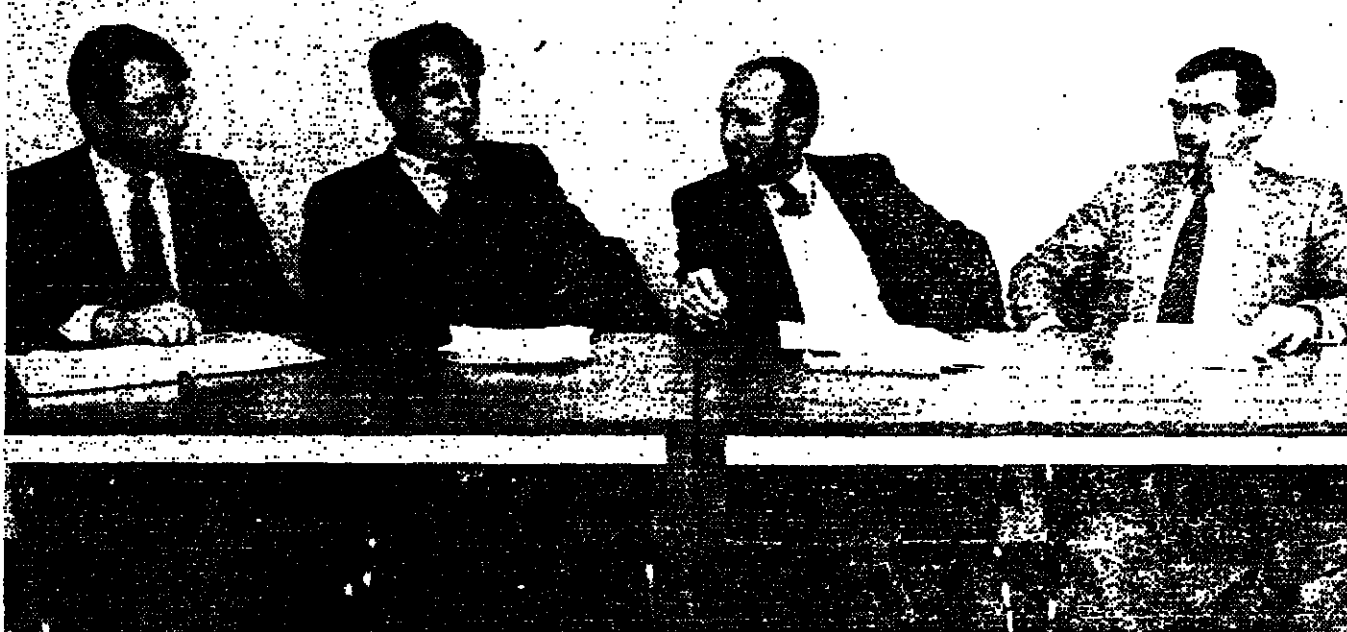
Maartense: Of course electronics will take over a lot of the old export items, but this does not have the same effect on the Japanese economy. Chip-making does not have such a multiplier effect on suppliers and therefore employment as steel making or automobile manufacture. So you can very well imagine that even if America and Europe grow by 3 or 4 per cent on average in the next five years, that Japan grows by only 2 per cent on average - still doing fine, still a nice place in which to invest your money, but not a miracle. The idea that if you put your money in a broadly based portfolio of Japanese shares and everything will be alright is over, I think.

Donker: May I add one more thought: Japan is becoming more internationalised. We have seen massive capital outflows; in the old days that would not have happened.

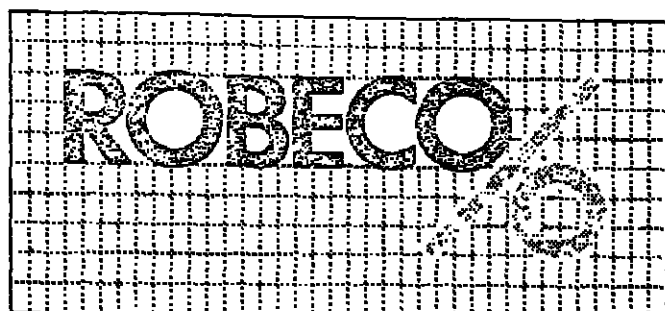
Maartense: If there is a strong recovery in the U.S. this year and next, then I imagine the American economy will exceed Japan's rate of growth.

Q: When the compact disc machine was recently introduced, I noticed that there was one European supplier, Philips, and the rest were Japanese; in other words, no purely American manufacturer. Is that symptomatic?

Verhoeff: Symptomatic in that Philips is the only remaining company in Europe that can compete in consumer products with the Japanese.



Four of the Group's senior portfolio managers. From left to right: P.L.A. Verhoeff, J.R. Voitte, J.M. Donker, I. Maartense.



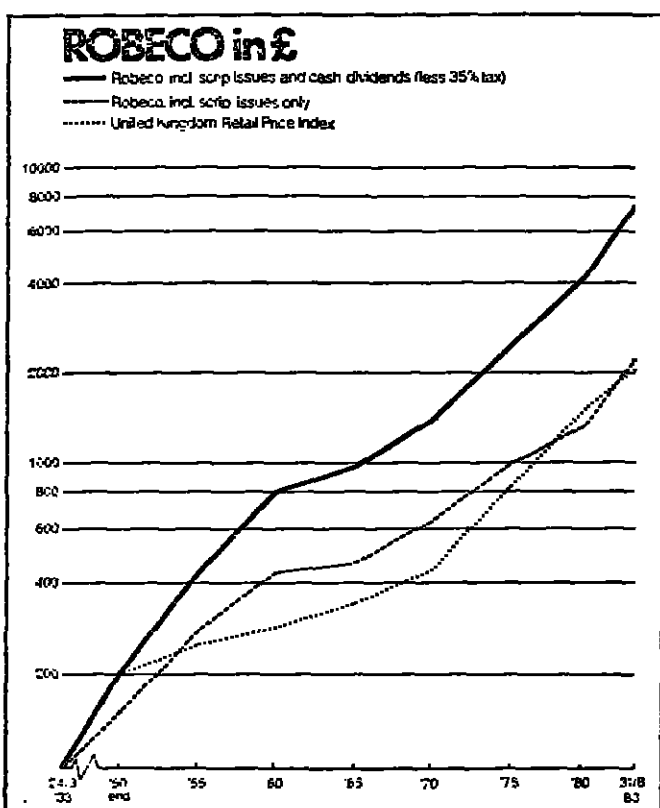
Robeco is the big, flagship fund of the Robeco Group. The £1.47bn portfolio which we see today has grown without break from £276,000 worth of shares in 1953. And it would be even bigger, perhaps, had it not spun off three specialist funds in the past twenty years, Rolinco, Rorento and Rodamco. The original managers are long since dead but the original philosophy survives. As the managers stated in the 1980 report, following the second oil crisis: "despite the increased political tensions in some parts of the world, the decline in economic development in a number of important countries and gloomy business reports, a well-selected portfolio of stocks and shares with a good spread across geographical areas and business sectors can yet produce good investment results, even under these circumstances". In that particular year net asset value per share had risen by 25 per cent. The following year the theme of the well-diversified portfolio was further elaborated when the managing directors told shareholders that "there are always companies in a favourable position, because demand for their products continues steadily or even grows... moreover it is a fact that sometimes certain countries perform better than the world average and that is the time to concentrate a greater part of one's portfolio in these countries." In short Robeco aims at stable investment results, combining a growing cash dividend and appreciating assets.

Looking back over the past five years, the main changes in the geographical spread of the portfolio have been a decrease in European holdings from 36 per cent to 31 per cent at the same time that North American holdings have risen from 28.7 to 32.2 per cent of assets and Japanese shares have come to absorb 15.3 per cent of Robeco's resources compared with 9.7 per cent in 1978. One major reason for the switch has been the behaviour of currencies. On balance the dollar has been strong throughout the period. In the five years 1978-82 inclusive the dollar appreciated against the French franc by 46 per cent, against the Dutch guilder by 23.6 per cent, against the Deutschmark by 21 per cent and against the pound sterling by 9.8 per cent. As Robeco's managers observed in 1978: "ultimate investment results were more often than not determined by... selection of currencies rather than choice of stocks". Moreover the managers go further than simply trying to select right stock markets; they also from time to time hedge their currency positions. The 1982 accounts, for instance, show that as December 31, 1982, Robeco's DM50.5m had been sold forward against £8.964m. As for Japan's increasing claim on Robeco's resources, not only has the currency tended to perform well, but economic growth has remained positive virtually throughout the period and always superior to what has been achieved in North America or in Western Europe.

The most dramatic change in the type of shares held by Robeco during the past five years has been the rise and fall of the oil sector. Oil shares comprised 10.3 per cent of the 1978 portfolio; by 1980 they had grown to absorb 21.2 per cent of the fund's assets. But by mid 1983 their proportion was back down to 12.4 per cent. Marching up and then down with oil shares was a much smaller interest in mining shares - 2.9 per cent of the portfolio in 1980, 1.4 per cent in 1983. And naturally when oil was in, utilities and chemicals were less attractive; their combined proportion fell from 13.8 per cent in 1978 to 10.7 per cent in 1980 but has since recovered to 13.1 per cent in 1983. Three other changes are worthy of attention. The always large holding in financial institutions is not quite so large as it was -

coming down from 19.4 per cent in 1978 to 16.2 per cent by mid 1983. Holdings in commercial and transport companies have risen each year, from 5.4 per cent of the portfolio in 1978 to 9.15 per cent in 1983. And holdings in office equipment companies have tended to grow in importance, doubling their proportion over the five year period from 2.10 per cent to 4.35 per cent.

Finally there is one curiosity in Robeco's portfolio - an interest in a German anthracite mine, Sophia-Jacoba. This large, modern undertaking, employing thousands of workers, was acquired just before the first oil crisis of 1973-74 quite fortuitously when another Dutch investment company, Unitas, was absorbed into Robeco. It has since earned its keep.



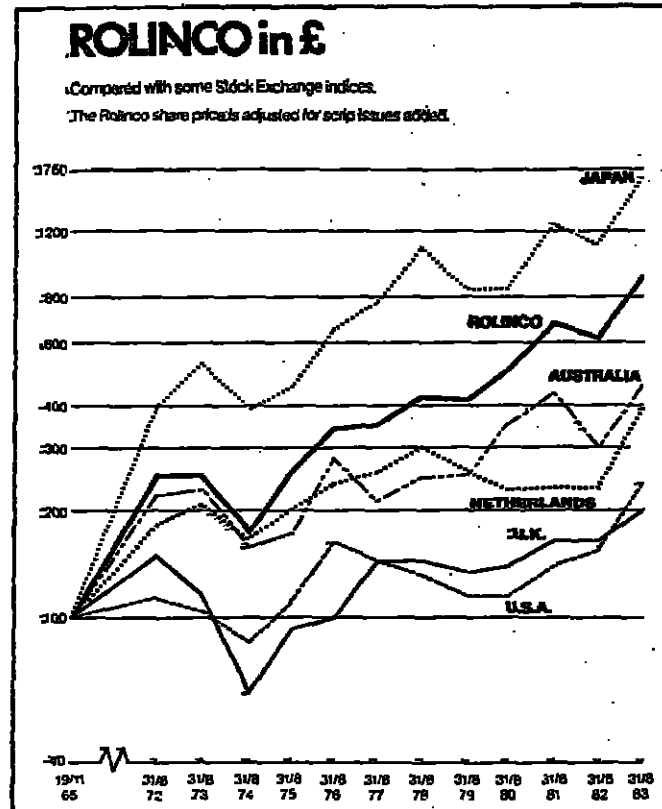
Rolinco is just over half the size of Robeco, though with £890m of assets it is still substantial. But Rolinco is more aggressively managed than Robeco, more inclined to sacrifice income for growth in the future. The nearest way of illustrating this is to look at the last balance sheets of the two funds: Rolinco earned 3.81 per cent on its assets whereas Robeco achieved a return of 5.26 per cent. But equally, Rolinco's asset value per share has grown more strongly than Robeco's during the past five years.

Another difference is that Rolinco seems prepared to go either more liquid or less liquid than Robeco at a given time. Indeed the proportion of Rolinco's assets comprising cash reached 13 per cent at moments during 1978-79 and has even been as high as 19.2 per cent. Rolinco has also paid more attention to the secondary stock markets than Robeco, investing on occasions more heavily in, say Hong Kong and Australia. In Rolinco's report for 1979-80, for instance, the largest single holding was Santos, Australia's leading on-shore oil and gas company. As

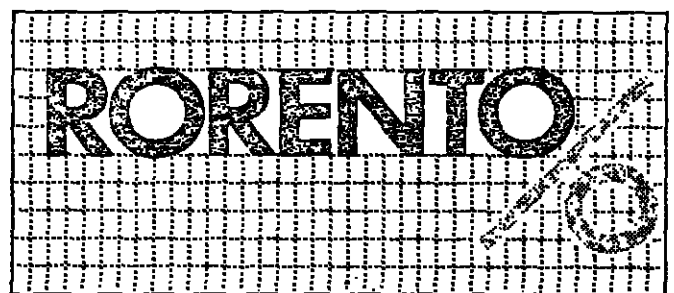
the managers have explained in recent reports: "growth manifests itself in many places

throughout the world but not in the uniform way of former years. Selection of the right companies is more important than ever". This was followed up a year later by the observation that "the higher risks involved at present will stimulate us to an even greater extent to spread our investments across countries and currencies".

Naturally the two funds follow roughly the same broad policies, shifting their emphasis between geographical regions



and between industrial and commercial sectors at much the same times and in much the same direction. But it is notable that Rolinco goes a little further on each occasion. Take the case of Japan: during the past five years Rolinco has pushed its proportion of assets invested in that country up to 18.88 whereas Robeco's highest percentage has been 13.8 per cent. Or there is the example of oil shares; while Robeco's proportion shot up from 10.3 per cent to 21.2 per cent between 1978 and 1980, Rolinco's proportion went from 12.40 to 26.75 per cent. Along with the energy sector, Rolinco has also given considerable emphasis to technology stocks. "Considerable" purchases of technology shares in the US were made in 1977-78 and then again in 1978-79, sometime before the sector became fashionable with investors.



Rorento, the bond fund in the group, has been a star performer since it was founded in July 1974. From that date the value of the shares has grown in every year except two, 1979 and 1980. It has also been immensely popular, steadily attracting new subscribers; the only period of shrinkage coincided not only with a decline in the share price but also with a period of uncertainty for Dutch investors because of changes in local tax laws. Recently Rorento has been particularly attractive to French investors. Thus in the nine years of its existence, Rorento has actually overtaken Rolinco in size and is not far behind Robeco. Worth today a little over £1bn, it may be the largest international bond fund in the world.

At the time of Rorento's launch the Robeco board of directors commented that as interest rates had showed greater and more rapid changes and as monetary unrest increased, the need for "this third investment company became ever more obvious". They added that "bonds no longer gather dust". Yield would be the aim and fixed interest securities the means. They

explained that anticipating changes in the level of interest rates, in times of rising interest rates, limit capital losses, whereas, when interest rates show a downward trend, a switch into long-term bonds will achieve capital gains without sacrificing too much yield. Less emphasis was then placed upon taking advantage of currency fluctuations than has been the case more recently. Curacao was chosen as the registered office of the company for tax reasons; moreover its law is closely allied to Dutch company law.

Rorento was made available first to Dutch investors before being quoted on other European stock exchanges and they were able to subscribe by surrendering Dutch government bonds or similar securities as well as by putting up cash. This suited the managers, because although the trust was to be run along the same international lines as its two sister companies, Dutch fixed interest securities were anyway viewed favourably. The only other country thought attractive for bond investors at that time was West Germany; the upshot was that by the end of the company's first financial period



Jan Donker, Rorento's Senior Portfolio Manager.

(February 1975), 95 per cent of the assets were in Dutch bonds and 5 per cent in German bonds.

A different style

But it quickly became evident that Rorento's style would be very different from the two equity funds. The Rorento managers were prepared to make dramatic changes in holdings in terms of countries, liquidity and maturities. In 1976-77, for instance, the proportion of the fund held in Dutch securities was halved and American bonds were bought on a large scale. As the managers told shareholders in the annual report: "we have made sweeping changes in our investment policy". A year later the managers re-stated their policy, noting that declining interest rates cause us to invest largely in long-term bonds but when interest rates go up, one measure is to keep money on deposit. But they added that "an investment policy like this can only be effective if it is pursued on a world wide scale".

"Moreover if the currency in an investment country of our choice tends to weaken, we try to guard against the risk of capital loss by effecting cover transactions on the forward exchange market". So we find that dollar bonds moved down from 34 per cent of the portfolio in February 1976 to zero between 1978 and 1980; during which time the dollar fell significantly. Then there was a turnaround and in February 1981 a currency position of over 50 per cent in dollar assets was re-established. Some countries have made only fleeting appearances in Rorento's portfolio. Japanese bonds were first purchased in 1977 and then held for about two years; they came back in 1981 only to disappear twelve months later. But the latest report shows that 18.5 per cent of the fund's assets are in Japan. There has been a similarly volatile pattern in holding of sterling securities. At times, too, Rorento can move heavily into cash; the highest cash proportion to date has been around 35 per cent.

The most recent reports mark a further step in the increasingly sophisticated management of Rorento. For a clear distinction is made between bonds and currencies. While 39.6 per cent of the fund was invested in dollar bonds at the end of August 1983, forward sales of dollars had reduced exposure in the American currency to 10.1 per cent. And since then, dollars have disappeared completely from Rorento's assets. The yen exposure of 29% at the end of August has meanwhile been reduced to a mere 2%. During 1982-83, part of Rorento's liquid assets had been invested in high yielding French franc deposits but not for so long that their value was reduced by devaluation. Rorento was also prepared to invest in a British novelty - government securities whose value is indexed to the real rate of inflation. In addition the fund took a stake in French government securities indexed to the price of gold.

Rorento's managers now consider currency movements even more important than interest rates trends, although the two are closely linked. This indeed is a fund that depends upon fast decisions simply because monetary conditions themselves fluctuate so sharply. The "equity" concept of a core holding or a long term view is less appropriate to a bond fund as assets have to be moved from country to country, between cash and bonds and up and down the maturity range in order to give a satisfactory performance. But the proof of the pudding is in the eating - 90 per cent appreciation in nine years in terms of Dutch currency, staying well ahead of the rate of inflation. In sterling and other weaker currencies, the gain has been even more spectacular.

Finally it must be mentioned that Rorento is an accumulator trust that does not distribute its income, which becomes part of net assets. This may have tax advantages for investors depending upon their country of residence.

Since 1979 Robeco has been applying its unique investment philosophy to property. It was in March of that year that the group launched Rodamco, a property investment trust. Typically its aim was to achieve "a combination of yield and capital appreciation" by means of investment in quality properties. As with the other three funds, "Rodamco will apply the principle of spreading the risk... this spread will be both international and will relate to the type of property". Other elements in the Robeco formula were also applied to the new fund; thus the shares would be quoted daily at close to net asset value and would be tradable on most European stock exchanges. One more shared characteristic can also be mentioned - the focus on investment in both Western Europe and in the United States.

Some 3.69 million shares were originally offered to the public at £8.100 each, but demand at the time of the launch was so good that in fact 4.05 million were allotted. Now there are some 7.5m shares in issue trading at around £12.7. So progress has been steady. The early 1980s have not been a particularly easy time for property investors; the recession has had an impact in this sector of the economy as elsewhere. The managers commented in the 1980-81 annual report that it is a fact that the developments which have occurred since the first oil crisis of 1973-74 "have affected the property markets to a large extent". A year later the managers revealed that trends in shops and shopping centres in the Netherlands had been adverse and that the Belgium property market continued to be weak. But as against that, the German market was stable and good progress continued to be made in the United States.

Indeed the proportion of total assets held in the United States and Germany has significantly increased over the past four years.

On the opening day, so to speak, 38 per cent of the fund's assets were situated in the United States; now that proportion is more than 12 points higher at over 50 per cent. The German assets, too, have risen from 6.1 per cent of the portfolio to 15.3 per cent during the same period. Travelling in the opposite direction have been the fund's holdings in the Netherlands itself (down from 45 per cent to 25 per cent) and in Belgium (today just over 5 per cent compared with 7.9 per cent). The proportion held

in France has gone up somewhat as well, from 2.9 to 4.3 per cent. Rodamco owns one major property there.

It is perhaps notable that no English real estate has been acquired. A start may be made soon, but indirectly by buying shares in British property companies rather than directly. In addition the managers are considering the case for property investment in territories such as Australia.

Unfortunately attractive investment opportunities may be offset by currency risks. Rodamco has two answers to this problem. It hedges some currency risks in the forward exchange markets, as do the other Robeco investment companies, and the annual reports reveal the extent of this at the balance sheet date. It may also vary the financing of certain properties so as to provide foreign exchange cover. There is a good deal of scope for this as typically gearing amounts to about 25 per cent, comparing loans with balance sheet totals, or 30 per cent, comparing loans with actual real estate values.

Property diversification

Diversification is also achieved by investing in different types of property. Rodamco has always refused to become involved in residential or agricultural holdings because the former is subject to government intervention and both types may be made unattractive for foreign investors. This leaves the traditional categories of shops and shopping centres, offices and industrial property (warehouses not factories) to be considered. The present proportions of 40.9 per cent in shops, 46.7 per cent in offices, 11.9 per cent in warehouses and 0.5 per cent miscellaneous, have not greatly shifted since the beginning.

It is a further principle that the fund is not involved in property development. It buys and holds only mature properties which are fully let, or nearly fully with a good chance of filling the remainder.

Rodamco holds its properties in two main ways. First a good part of its European assets are held directly, with in many cases a 100 per cent interest in individual properties. The second method applies to Rodamco's American interests: all of its US exposure comes from a 43% interest in Hestalon Real Estate, a real estate investment trust which is slightly bigger than Rodamco itself. The other partners in Hestalon are also Dutch institutional investors, but Rodamco is the

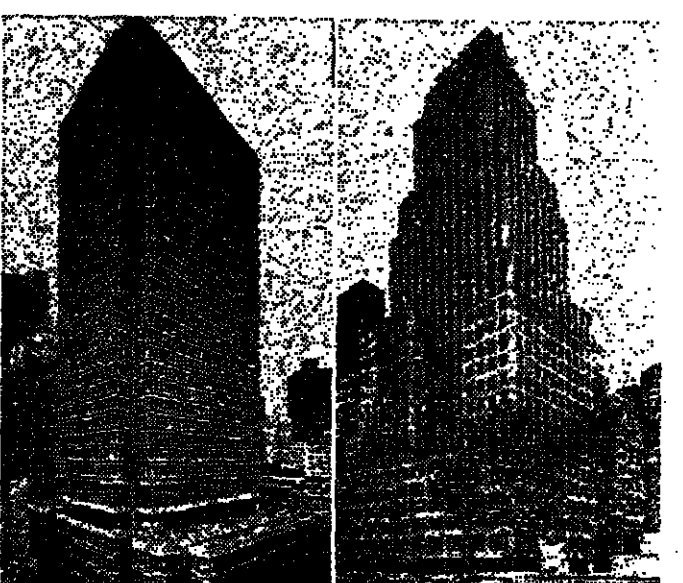
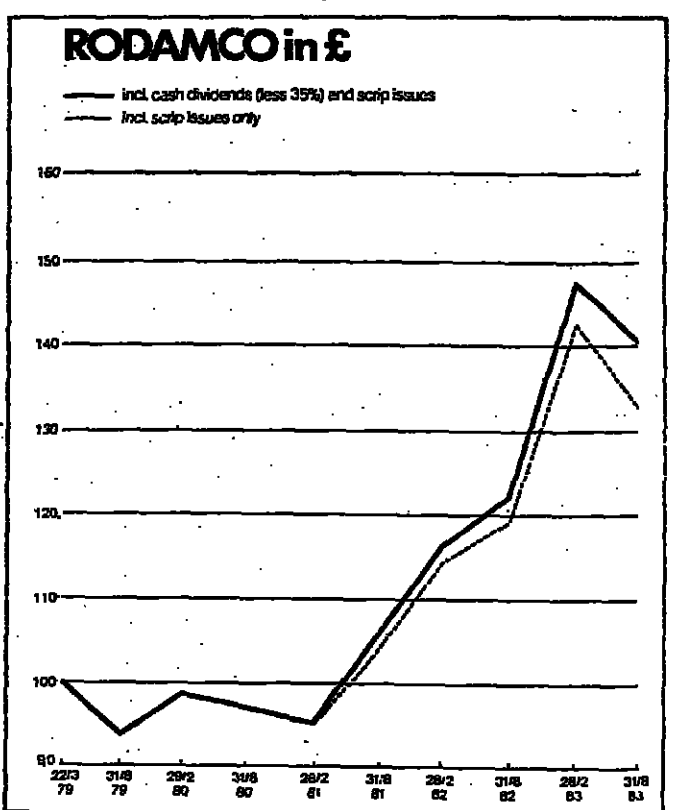
largest participant; Hestalon has an office in Atlanta and employs a predominantly American staff.

Rodamco itself only employs some 20 people - portfolio managers, expert administrators and secretarial. It contrasts out the day to day management of its properties to local agents, regarding highly, as it does, local knowledge. In this way the costs of running a substantial international portfolio are kept variable, thus enhancing the fund's capability of varying its investments.

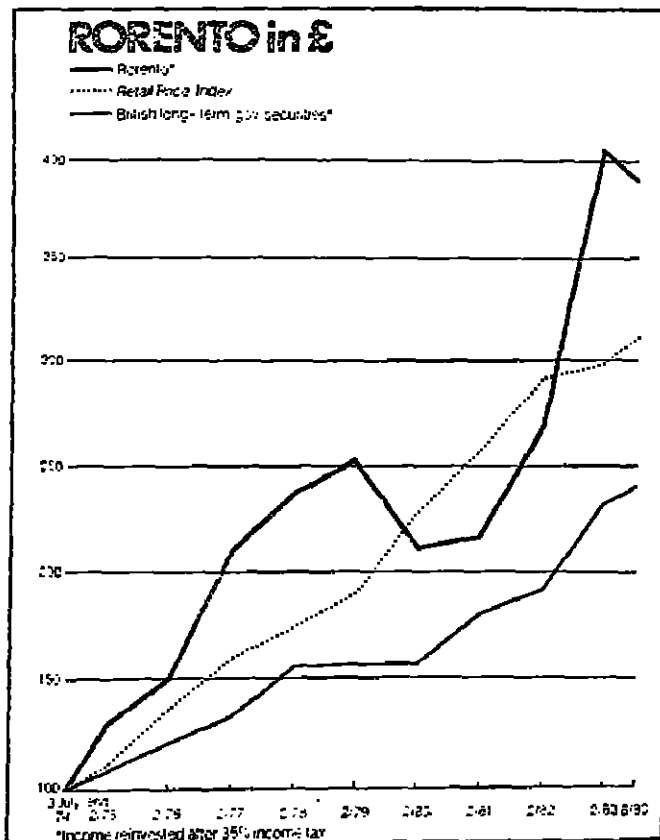
Finally there are the crucial questions of valuation and liquidity, both of which need most careful handling in the

case of a property investment company whose shares are traded daily at close to asset value. The whole portfolio is valued once a year on a rolling basis, which means that the values of one quarter of the portfolio are updated every three months. In addition the company's auditors examine the books twice a year and are able to question the valuers.

Liquidity is important because the managers may have to absorb excess sales of the shares in order to keep the stockmarket price close to net asset value. In fact there have not often been such redemptions but the eventuality always exists. Part of the answer is a stand-by credit facility of £1.150 million (or about £33m), arranged with one of the major Dutch banks. The low gearing, too, provides a safeguard because it could easily be increased to provide liquidity if necessary. In this cautious way this international property fund, now worth over £300 million, continues to make unspectacular progress producing a good return but mercifully free of controversy.



Two of the U.S. properties in the Rodamco portfolio, held through Hestalon Real Estate Inc. Left, State Street Bank Building, Boston. Right, 745 Fifth Avenue, New York.



Wednesday November 23, 1983

The largest of Spain's autonomous communities, Andalusia has a lively interest in its regional identity. Modernisation of farming to compete in the EEC is in prospect, but proposals for associated land reform are an area of deep conflict

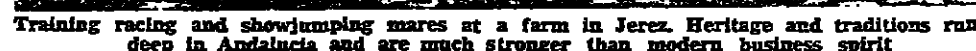
SURVEY BY DAVID WHITE AND TOM BURNS

It is a region where modern hothouse farming has boomed; and where anarchist traditions live on among landless peasants. The most Arab part of

Maria Ruiz-Mateos, the small sherry merchant's son who built up an immense empire—worth more on paper than in fact—and who has ended up being

industry is the keynote of the autonomous government's agrarian reform proposals. But the agrarian issue is the one that sparks most emotions and

will receive the largest proportion—more than a quarter—of the share of Government investment destined for the regions. But this share, distributed



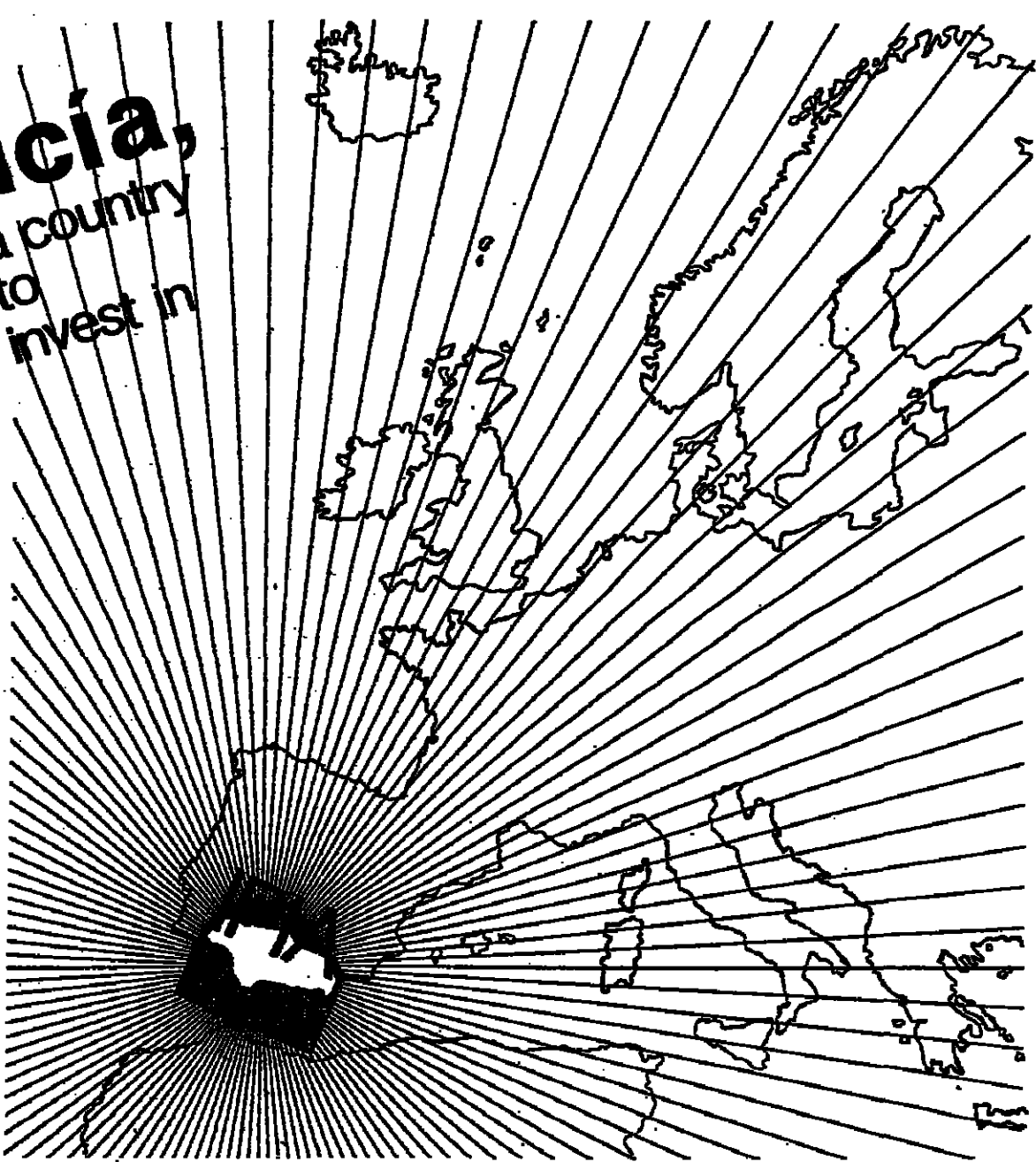
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 revered bullfighter
 Rafael Alberti, honoured
 poet of Andalusia

foreign investment. But apart from coastal property, this has tended to give preference to other regions — the prime example being when General Motors opted for Saragossa for its main Spanish car plant despite attempts to bring it to Andalucía.

Andalucía's fate has been to have to depend on the rest of Spain at the same time as being cut off from it. The geographical factors which have helped protect its character and culture have also been a major handicap. The Sierra Morena, sealing off western Andalucía to

DAVID WHITE

**Instituto de
Promoción Industrial
de Andalucía**
Junta de Andalucía



**Plaza de España-
Puerta de Navarra
Seville.
Tel: 23 26 15-23 25 84
Telex: 72716**

**AN INVESTMENT IN ANDALUCIA TODAY
IS AN INVESTMENT WITH A FUTURE**

ANDALUCIA II

Economic problems a shadow over promotion efforts

Industry

TOM BURNS

THE PROMOTION of industry in Andalusia is a daunting task. Economists both in the Junta and in the employers' association, the Confederación de Empresarios de Andalucía (CEA), talk in terms of a Third World, dependent economy and speak of the need for import substitution.

This sombre overview of the region's economic problems is highlighted by the situation of the labour market. With 22.5 per cent of its active population jobless, Andalusia's unemployment figure is five points higher than the national statistic. In medium-sized urban centres such as Antequera or Alcaida de Guadaira, with populations of 50,000, close on 50 per cent are jobless.

The actual labour population in Andalusia is 43 per cent which is five points lower than the national figure. The overwhelming labour activity is in the services sector, concentrated in small businesses, which accounts for close on 60 per cent of the labour force — every Andalusian town is teeming with boot blacks and lottery ticket sellers.

Indicator

The classic Third World indicator is the north-south migration statistic. Between 1951 and 1980 1.6m left the region — half of them in the 1970s.

Industry is a rare commodity in Andalusia. Franco's five-year plans in the 1950s and 1960s promoted two specific industrial development zones or "Polos de desarrollo" in Huelva and in the Campo de Gibraltar, around Algeciras and the Rock. The Huelva Zone concentrated heavily on petrochemicals while the Campo area, although more diversified, is primarily dependent on a refinery.

Twenty years later hopes for the two "polos" have dimmed. "They have failed to act as a pull for the surrounding area, they are isolated outposts," said Sr Julio Rodríguez, chief executive of the Junta's Economic and Planning Department. Other promotional ventures have fared worse, such as shipyards in Cadix or an ill-fated attempt to develop a textile industry in Málaga which centred on the curiously bankrupt Intershore plant.

The Junta is due, before the end of the year, to announce a three-year economic plan which Sr Rodríguez claimed will "belligerently tackle" the issues of industrialisation and the

creation of an adequate industrial infrastructure. Already the Junta has created its own financing agency, with a Pta 3bn (\$19.4m) annual budget, for industrial promotion and reconversion in Andalusia.

The agency Soprea, will complete initially with a similar regional development agency, Sodian, that is administered from Madrid and largely funded by the state holding institute, INI. By 1988 the two agencies are expected to merge with the Junta holding a majority shareholding.

In the meantime, a major concern of the Junta is that Andalusia will miss the investment opportunities under the Madrid administration's major industrial restructuring strategy. Total INI investment in Andalusia is under 10 per cent and the main reception areas for reconversion funds are the steel, shipbuilding and textile sectors, all located with the exception of the Cadiz yards, well away from the south.

"Since we don't have any industry to speak of, we are hardly going to be touched by the re-industrialisation investment," Santiago Herrera, executive director of the CEA summed up.

Both the regional employers association and the Junta's Economic Department claim they are battling against social inertia over industrialisation as well as facing considerable structural barriers. The prize acquisition in Andalusia is land. "Anyone who has a bit of money to spare immediately wants to buy his finca," said Sr Rodríguez, because that is what carries social distinction. Entrepreneurs are treated almost with an 18th century air of disdain. In addition, the employers are mistrustful of the Junta and cite the agrarian reform law as a positive inducement to look for investment

opportunities outside Andalusia.

The infrastructure, in turn, is still woefully deficient. It can take four hours by road to cover the 250 km from Seville to Granada and a further two hours to reach Almería. The Junta has set aside Pta 5bn for improving communications in what is the regional government's third-largest investment item out of the budget, to be received next year from the inter-regional compensation fund.

Andalusia will receive Pta 57.7bn from the fund's Pta 208bn budget for 1984, a substantial slice of the cake representing 27.6 per cent of the total.

Fund

Unfortunately, the fund's legislation bars direct industrial investment—a curious quirk in what is ostensibly a redistributive fund designed to correct regional imbalances and one which Sr Rodríguez, among others, would like to see changed. The major investment from the fund's allocation will be Pta 15.8bn promotion of low-cost housing while a further Pta 10bn has been set aside for agrarian reform.

The infrastructure issue needs Andalusia's employers' association. CEA's president, Sr Manuel Martín Almendros, recalls how General Motors drew up a detailed feasibility study on Andalusia when it began prospecting the location of its Spanish plant. "It was a well researched catalogue of deficiencies," said Sr Martín Almendros. "It documented the state of our roads and access points, the level of technical schooling, everything, and they were absolutely right."

CM finally established its gigantic assembly line near

Zaragoza, production started there last year, and a small component plant was opened in Cadiz to pacify local feelings and to deflect considerable government pressure.

The employers fear that under the three-year plan there will be an overt "ideological commitment" as one businessman put it, "to health and education" and that the "belligerence" to rationally promote industry, as Sr Rodríguez promises, will take a back seat.

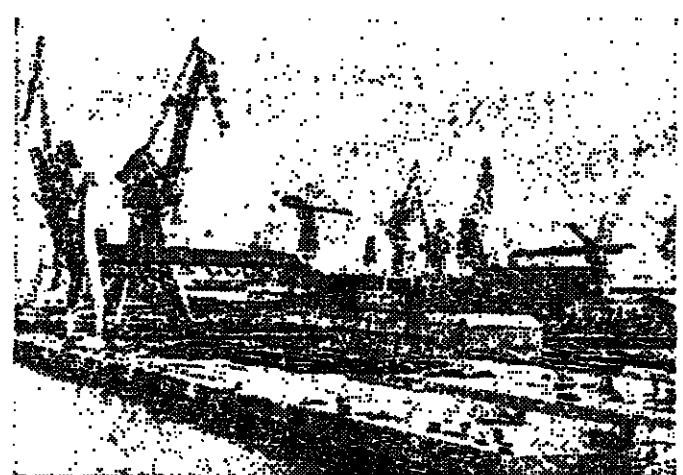
There are indeed signs that Andalusian business circles and at least some officials at the Junta may be talking at cross purposes. Thus Sr Ricardo Sánchez de la Morena, director-general of the Junta's industrial promotion think tank, IPJA, advocates a virtual arts and crafts, cottage industry solution for the region. IPJA is sponsoring, for example, a leather goods sector in the small town of Ubrique and a marble mining and design centre in the even smaller town of Macael.

Both are isolated spots, the former off the beaten track in the Sierra de Ronda and Macael hidden away in the Sierra de los Filabres, inland from Almería. The Ubrique project to make wallets and cigarette cases is costed at Pta 120m, half of which will be public money chiefly provided by Sodian, Soprea and the local town council. Sr Sánchez de la Morena claims it will employ up to 4,000 people, working from their homes, out of Ubrique's 17,000 population.

The director general of IPJA argues engagingly that if Andalusia is the Third World then it is best to wake up to the fact and not to wait for the "small is beautiful" if only because it need not necessarily be so small — the Macaela mines could employ up to 10,000 people and the marble is extracted with less than 100 workers.

In line with the dependent economy thinking among some economists, Sr Sánchez de la Morena wants to restart a collapsed canning industry in the fishing town of Barbate, south from Cadix, by importing the plum of the Jura schools passing through the Straits of Gibraltar. Barbate now sells its catch directly to the Japanese.

Another important substitution hobby horse concerns Andalusia's non-existent cork industry although it is a major producer of the primary product. Sr Sánchez de la Morena, who dismisses the Huelva petrochemical complex as "an ecological disaster" that provides very few jobs, would rather direct his efforts to preventing cork leaving the region for Catalonia to be processed and then returned to Andalusia to bottle the sherry.



The state-owned Cadiz shipyards, Spain's biggest and most modern. The shipyard group, Astilleros Españoles, hopes to return to profit in 1985



PROFILE: JULIO ANGUITA

Personal victory in Cordoba

THE NICKNAME "Red Caliph of Cordoba" has stuck—much to the distaste of its owner, Julio Anguita, communist mayor of the caliph's old capital.

In local elections in May he was swept back into office, this time with a working majority, a success that surprised even the party leaders who had come down to support him. With the main towns in all the other seven provinces of Andalusia conquered by socialists, Cordoba was left as a red island in a pink sea.

For the Communist Party, which has no other municipal base as important as this one on which to build its recovery, Cordoba has become a flagship town, a Spanish Bologna.

But Sr Anguita's victory was more a personal than a party one. The engaging former schoolteacher, who professes to dislike Madrid and to hate elections "too many lies," drew votes not only from the worker outskirts but also from the old city centre. Even extreme rightists are said to have backed him—ironic for an army sergeant's son who narrowly missed going to the Saragossa Military Academy.

Sr Anguita, 42, describes himself as his own kind of Leninist, an admirer of the spirit of Lenin more than the letter. Remarks such as "there are some things in Karl Marx that are valid and others that are not good" are unlikely to win him standing ovations in Moscow.

A collection of texts and speeches—inevitably, a little red book—is a local bestseller. It includes a famous confrontation with the Roman Catholic establishment over the restoration of Cordoba's disused Santa Clara Church to its original identity as the Abou Outman Mosque.

Never has the bishop been addressed before in an official letter as "citizen."

DAVID WHITE

PROFILE: RAFAEL ESCUREDO

Pragmatic socialist

AN IDENTIKIT prototype for the "Sevillian school" of Spanish socialist politicians would be good-looking, charming, pragmatic, hard-working, 40-ish and preferably an expert in labour law. The picture fits not only Sr Felipe González, the Prime Minister, but also Sr Rafael Escuredo, president of the Andalusian Junta, the region's autonomous government.

Sr Escuredo, 39, has established a virtually unassailable position from being so closely identified with the battle for autonomy, even though this often brought him into conflict with the party apparatus. He describes himself as "a radical Socialist-Democrat and convinced Andalusist."

A lecturer at Seville University, he was part of the first multi-party Andalusian government set up in 1978 and became its second president.

Insisting that Andalusia should not keep being left behind, he pushed for the "quick route" to autonomy, which had been granted under the constitution to the "historical" territories of Catalonia, the Basque country and Galicia.

The crucial point came in

early 1980 when, without waiting for the party's go-ahead, the Junta president staged a three-day hunger strike in protest against the way the Madrid Government was handling the referendum on Andalusian autonomy—including a ballot paper which was reckoned to be perfectly unimpeachable.

The referendum, despite a recount in Jean, left one other province—Almería—without the required outright majority of "yes" votes. It was thought that failure would ruin Sr Escuredo, but it turned into a moral victory. After long negotiations, a pact with the power at the time, and a fresh referendum in October 1981, the socialists triumphed spectacularly in elections to the new Andalusian assembly the following spring.

Majority

Heralding the general election result of October 1982, it was the first time an absolute majority had been won in democratic Spain. The rival Andalusian party, the PSA, which threatened to become a major force in the late 1970s but which, unlike the Basque



or Catalan Nationalist parties chose to fight along class lines, was eclipsed. Sr Escuredo's relations with the Socialist Party and with its regional boss in Andalusia, Sr Jose "Pepete" Rodríguez de la Borbolla, who is number two in the Junta, are now said to have improved greatly. As the latter admitted before last year's ballot: "Rafael Escuredo is the person who has known how to connect with our people."

DAVID WHITE

Poor harvest brings relief to growers

Sherry

DAVID WHITE

IN THE white-earthen western part of Cadiz province, where Spain's best-known product, sherry, is grown and made, a poor harvest this year was probably the best thing that could have happened, given the circumstances.

The effect of repeated drought was to reduce this year's yield from the sherry vineyards to two-thirds of what could be considered normal. The harvest of about 1.1m hectolitres was a fifth down on last year's, which was already below par. But instead of being a disaster the result has brought some relief to the sherry growers' most pressing problem: too much wine on their hands.

It coincides with a government-backed plan to cut stocks and adjust supply to demand, cutting down the vine area and disallowing the unrequired intake, and the assembly of what is amusingly called "British sherry."

One of the hopes vested in Spanish membership of the EEC is that it will help Jerez to protect its trade mark. Exports have sagged after reaching a peak of 1.5m hectolitres in 1979. The latest shipment, for the 12 months to August, shows a second-highest ever total of close to 1.4m hectolitres, but this was partly influenced by impending price adjustments.

The home market is growing year by year, but very slowly. Spaniards still drink less sherry than before the British. The rapidly growing evidence of a sherry crisis brought the first plans two years for absorbing excess quantities of unmatured wine. The three-year scheme now approved by the Government, which includes compensation for the financial costs of reconversion and support for promotion, responds in part to the demands of the trade.

No new vine plantings are to be authorised, and some of the older vines will be uprooted, to a maximum of 1,500 hectares or about 7 per cent of the total area. Official ceilings on yields—which are among the highest in Europe—are to be strictly enforced.

During the duration of the plan new wine taken in for fermentation and maturing will be limited to the amount needed to replace the volume of finished wine that is sold. This means that if the year's harvest is bigger than the same year's sales, there will be a surplus of wine to be distilled. If sales exceed the harvest, then companies will just reduce their stocks.

One question-mark that still looms over the sherry business is in the future of the Rumasa holdings. Rumasa, which apart from taking over the highly respectable Williams and Humbert, built up a web of indirect holdings, made itself the biggest power in the land and is accused by its rivals of having engaged in "illicit competition."

But J. Rumasa's forceful approach was not felt to be "good for sherry," neither is the fact that the whole group is now a state affair. The traditional sherry houses are uncomfortable with such a large state role and so, some of them claim, are their clients.

A series of meetings already held with government representatives underline the difficulties in the way of rapid reprivatization. Among other problems is a labour issue, stemming from the relative overmanning of many of the vineyards taken over by Rumasa's founder, Sr Jose Maria Ruiz-Mateos.

The Government, for its part, appears set on a mixed solution involving both foreign and local interests—including but not exclusively, some of the big bodegas—in the reprivatization. But it will take some time before the new distribution of territory is settled.

PROFILE: ENRIQUE OSBORNE

Gracious life of wine

ENRIQUE Osborne MacPherson has been two-thirds of his name. He claims to speak only four words of English.

Although the old sherry families have tended to be less unyieldingly British than their counterparts in Oporto, the normal lot for a future chairman of Osborne y Cia would have been to attend an English school. He missed out, and became an Air Force Pilot.

The Osbornes were among the English, Scots and Irish merchants who started moving down to the Jerez region in the late 18th century, and whose names still predominate in the Jerez wine world. The Osborne group, Williams and Humbert, whose bodega used to house the British Consul in Jerez, Carver, Terry, the Byssons and Gonzalez Byass. Even the isolated French name Domecq had English connections.

The 190m a year Osborne business has 37 shareholders all members of the family. At Puerto de Santa Maria, the other sherry town after Jerez de la Frontera, the name and famous bull symbol are all over the place. Enrique Osborne has his own family residence on the company premises themselves, surrounded by gracious patios and semicircular vine-vaits.

He expresses less concern about profits, which are sagging, than about price-cutting.



Better to sell less, he argues, adding that quality in the sherry business, despite strict bans on bringing in wine from outside, "is not what it should be."

He has an idea that one reason sales have been disappointing in recent years is that competition has brought prices down too low. Result: people no longer consider sherry a special drink. Like its competitors, Osborne has had to restructure and broaden its interests beyond sherry and brandy. It is one of several to be active in both sherry and port, although its chairman insists that between an aperitif "fino" sherry and a white port "there is no comparison."

The latest move takes Osborne outside the drinks business into another speciality of proven Spanish excellence—cured ham. But Enrique Osborne is not about to commit the same heresy as another branch of the family: it went to Seville to run a brewery.

DAVID WHITE

Drought and land reform dominate

Agriculture

DAVID WHITE

DROUGHT and land reform occupied this summer's headlines. They convey an image of southern Spain's interior, the sun-baked latifundio, the absentee landowner, the ill-paid and insecure day-labourer: these are all part of Andalusia. But the region, similar in size and population to the north, is too large and disparate for it all to conform to the same image.

There are not only the great estates, although that is virtually all one sees when travelling through Huelva, Cadiz, Seville, and Cordoba, but also the smallholdings: from the backward and inefficient minifundios typical of the depressed areas of the eastern Andalusian highlands to the rich plastic-covered vegetable patches along the protected coastal belt of the south-east.

The land is not as poor as its reputation. It is more productive than the rest of Spain, and a bigger proportion of it—more than half—is cultivated. The wealth, present and potential, is concentrated in the triangle of the Guadalquivir Valley, where irrigation evolved enormously during the Franco era, on the coast and around Granada, an area irrigated 500 years ago by the Arabs.

In a normal year Andalusia, which comprises 17 per cent of Spain's territory, contributes between 18 and 20 per cent of its agrarian output and some 24 per cent of its more narrowly defined farming income. It produces a third of the country's cereals for human consumption, almost 60 per cent of its oil-seeds, more than 90 per cent of its natural textile fibres and three-quarters of its olive oil.

This year's drought, the third consecutive one in this region as in most of Spain, brought heavy losses—in an early estimate by a senior official as much as Pta 100bn or a third of production—compounded by subsequent torrential rains in the western areas. A new tobacco plan was prevented from being implemented, winter cereals, sunflowers and sugar beet suffered badly and the rice crop

was wiped out by the drought. It was in this unpropitious situation that the head of the Andalusia Junta (autonomous government), Sr Rafael Escuredo, announced the preparation of a Bill to tackle the issue that has been fought over in the south for a century: land reform.

In pushing through its proposed legislation the Junta faces vociferous opposition both from the Left, including the well-organized Communist trade union, Comisiones Obreras—which staged a six-week march around Andalusia to press for widespread land take-overs—and from the traditional Right. Typical in this respect was the conservative Nationalist daily ABC, which described the law as "a covert declaration of war, not only on farming business, but on business generally."

However, the plan stops far short of proposing a mass share-out. The kind of collectivisation sought at the

Formula

In a certain number of other cases, a new formula is foreseen whereby the government would expropriate not the land itself but the use of it, meaning that the owner will have to rent it out on a long-term basis. Co-operatives would be installed to run these farms.

But the emphasis of the plan, which is linked to training and the setting up of processing industries, is not on redistribution but on modernisation of what after EEC enlargement, is potentially one of the most

important agricultural regions in the community.

The traditionally products of the unirrigated secano, based on the inevitable Mediterranean triad of olives (which take up as much as 30 per cent of the land), vines and cereals, are still fundamental to the region, but are progressively losing their weight.

Government agronomists deny that many estates are as inefficient and irresponsibly farmed as the Left-wing rural unions claim. But the estates—only 1.5 per cent of Andalusian farm holdings cover more than 200 hectares, but they account for 55.5 per cent of all the farmland—are devoted largely to extensive farming even on the richer land.

This is not necessarily the farmers' fault, but the result of high protected prices to cereal growers and of the capital cost of converting.

An indication is that Andalusian accounts for a third of all the seeds used in Spain but only

7.5 per cent of animal feedstuffs.

The Government's plan is to promote more intensive farming, especially livestock and horticulture (products such as artichokes and asparagus, not taken up by farmers up to now because of the absence of the same kind of price protection and because of the big irrigation factor), and to try to remedy shortfalls in processing and marketing.

The example of where intensive farming has succeeded—spectacularly—is the development of hothouse vegetable and fruit production on the coast, where one hectare of irrigated land is reckoned to be worth more than 50 of the dry land in the interior.

The "Almería economic miracle" began in that province in the 1960s, and is reckoned to have multiplied its farm revenue in that time by a factor of five. Whole stretches there and in the province of Granada and Málaga are under plastic. Sheltered by mountains from northerly winds, these areas provide almost sub-tropical conditions.

The farms, usually very small family holdings although there are some co-operatives, are able to grow some products exclusively and others early: tomatoes, peppers, green beans, cucumbers, water melons, melons. These are exported to the French and northern European markets in competition with North Africa and in some cases Italy and Greece.

Lesser-known fruits such as the custard-apple and medlar are being developed. Avocado pears, a market dominated by Israel, were being grown by only a few Spanish farms 20 years ago but now some 2,500 hectares are planted in Granada and Málaga.

These new sectors are reckoned to account for about a third of today's farm employment in the three south-eastern provinces and 16 per cent of Andalusia.

Experts point to the need for improvements—better heating systems, for instance and more particularly better selection and presentation for the EEC market. But the hothouse experiment has already established itself as one of the most dynamic economic sectors in Spain, and points to what the south as a whole stands to gain as part of the Community.

DAVID WHITE

Fighting ownership structure

PACO CASERO heads the rural workers' union (SOC), Andalusia's radical peasant movement. The union, of which he was one of three founders in 1974, inherited a long tradition of anarchism in the south. Its campaign against the big landowners is favoured with local nationalism and something long-forgotten in other parts of Europe: Luddism.

Though non-violent, it has been determined to stop the process of mechanisation in labour-intensive activities such as cotton-picking. "When we have the land," says Casero, "We'll look into what kind of mechanisation is needed."

Arguing for a thorough land reform, aimed at breaking not only the ownership structure but also Andalusia's economic dependence, the SOC exerts a powerful romantic appeal. It holds sway in a handful of villages, including one, Marinaleda, where it forms the whole of the local council. Its leaders include a parish priest.



Farm occupations have become a regular occurrence, the union's latest campaign being against the reprivatization of estates belonging to the Rumasa group, currently in

government hands. Among the unemployed day-labourers, whose cause it upholds, it still appears to have more pull than the big communist union, the Workers' Commissions, which has started campaigning on the same pitch.

But then it is not like other unions. It has no bureaucracy, no paid officials, and draws its funds from private donations and collections at meetings. The 35-year-old Casero, who has dropped the title of secretary-general, has no car, relying on lifts to places where supporters provide food and a bed. His wife, a nurse, supplies the family income.

Within its ranks are several divergent currents, one more fiercely anarchist, another closer to the communists. Casero represents the faction closer to the ruling socialists. He says he has received indirect approaches for a government job, but "would rather go back to village life than accept a post."

DAVID WHITE

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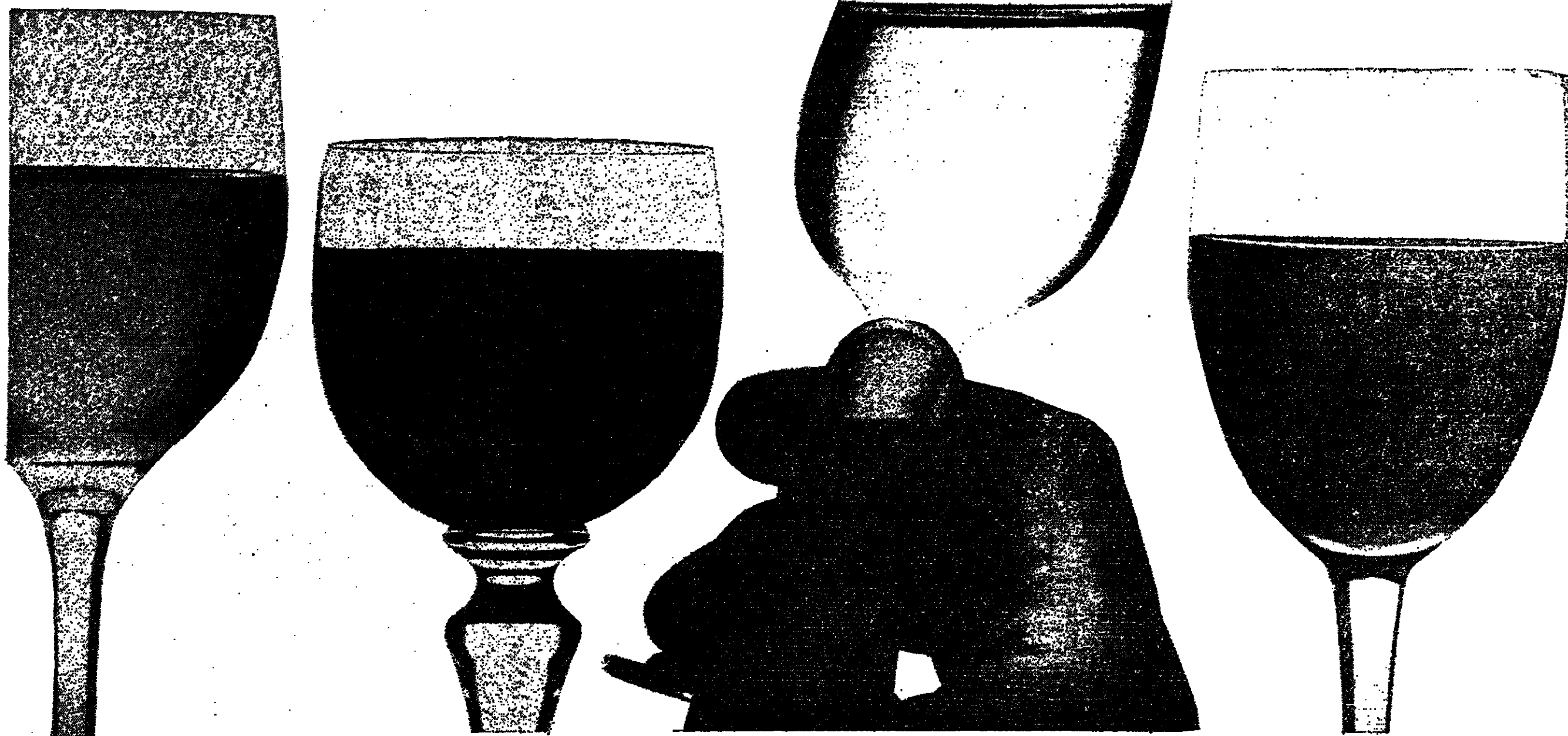
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ANDALUCIA IV

Investment plan to bring more visitors to region

Tourism

TOM BURNS

TOURISM WAS one of the first of the bureaucratic, legislative and executive packages to be handed over to the Junta de Andalucía under the decentralising process of Spain's newly inaugurated framework of autonomous regions.

With most of the necessary data in their hands, the Junta's tourism team woke up to an uncomfortable, disconcerting paradox. Perhaps 70 to 80 per cent of the image that Spain sells to the world is Andalucía - sun, flamenco, bulls and sherry, and the smouldering Carmen with a red carnation between her lips. And yet the statistics tell a different story. Andalucía's share of the national tourist market is hardly commensurate with such global projection.

Nationally there are 26.8 hotel beds per 1,000 population while in Andalucía there are only 15.7 beds per 1,000. This not very auspicious figure is in any case deceptive as the greatest share of the region's tourist business is in Málaga province (the Costa del Sol) where there are 52.8 beds per 1,000. The rest of Andalucía is underexploited and, in extreme cases such as the province of Huelva or of Córdoba, frankly barren.

Only 13 per cent of the tourists entering Spain spend a night in Andalucía, and it is not because there is nothing to see in the region: almost 60 per cent of what the Madrid administration deems to be "centres of national tourist interest" whether cathedral or castle, Roman ruins or nature reserves, are in Andalucía. But as a study paper prepared by the Junta's Tourism Department concluded, only 15 per cent of the region's "interest" points have been properly developed for visitors.

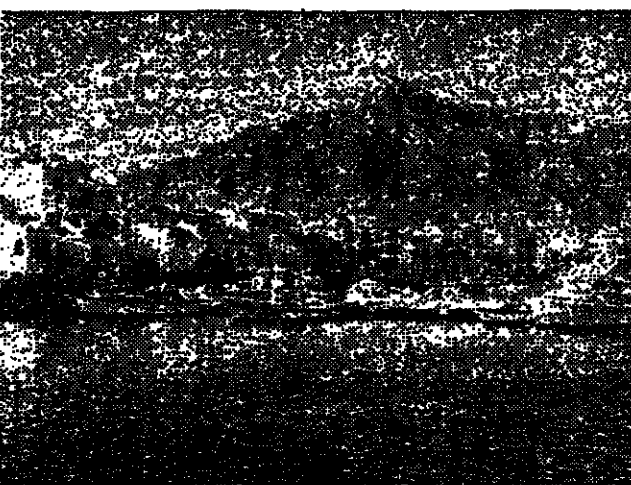
Enthusiasm

It is small wonder that the Junta's Tourism Department is buzzing with ideas and enthusiasm. At entry points to the region from the west from Portugal, from the north, down the main highway from Madrid, or from the east, along the Levant coast, there will be major service areas under the slogan of "Andalucía starts here".

Near Málaga, the Andalucía Tourist Board is setting up a data bank which agents and individual tourists will be able to consult on apparently anything from the availability of beds in a far-flung village pension to what matador is bullfighting where and when.

The largest single item, rising to Pta 728m (\$4.7m), on the Tourism Department's investment programme over the next three years is, curiously, devoted to modernising largely run-down thermal water spas, once popular with the Romans. More in keeping with the times, the department has earmarked Pta 250m for a share in projected conference centres in Seville and Granada.

A touch of glamour and



Yachting harbour at Puerto José Bana, Costa del Sol

romance is evidenced by the decision to spend Pta 100m on building up a "school of Andalusian equestrian art" in Jerez. Andalucía has always rightly prided itself on its knowledgeable love of horses and the Vienna "Spanish" riding school touches a raw nerve. "Would the Jerez venture attract British pony clubs?" asked one Junta official somewhat ingenuously.

An ambitious investment programme concerns the establishment of "tourist villages" with 200 beds apiece and with an initial investment of Pta 150m, in two of the least-known areas of Spain, left alone Andalucía: the Alpujarra Sierra, south from Granada, where the Bloomsbury group expatriate Gerald Brenan successfully isolated himself between the wars, and the Sierra de Cazorla, in Pam Province, which is at present visited solely by the hardiest of hunters.

Both "villages" will be run by a public tourism company formed by the Junta. This company will also sponsor four camping sites in Huelva and Cádiz provinces, two inland and two on the coast. The underlying philosophy of the public venture is much as the budget allocations for the spas and the riding schools is to correct the present Málaga province/Costa del Sol imbalance of Andalucía's tourism and, more generally, to diversify the tourist industry.

A new project in the blueprint stage at the Tourism Department involves extending the irrigation of the Costa del Sol

golf course (Málaga boasts the highest concentration of links in Spain) to create bowling greens (unheard of at present in Spain) that would be an incentive for the winter, senior citizen market from Northern Europe.

The already declared ventures as well as the guiding principles of the Junta's tourism department are under fire from Andalucía's entrenched and well-versed hotelier sector. Sr Manuel Otero, the

third generation of his family to own and run Seville's Hotel Inglaterra and a former executive of Spain's Hoteliers Association, says that the planned "tourist villages" in the faraway sierras will become white elephants.

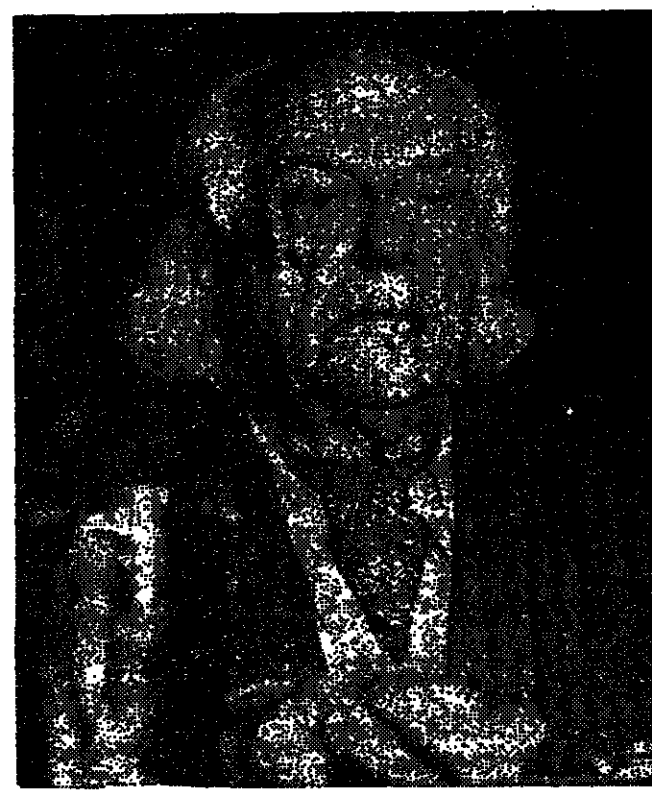
The underlying accusation is that the public tourism company will provide publicly-funded "distasteful competition" to the private sector. This charge echoes one widely expressed by hoteliers at a Spanish national level when viewing the "parador" hotel network run by Madrid national tourist agency and the more exclusive hotels owned by the state holding company Instituto Nacional de Industria (INI). "If the paradores and the INI lose money, how is the Junta going to make out with its ventures?" asks Sr Otero.

The private sector is further concerned at the prospect of having the Junta establish regional regulations, prices and labour legislation for the hotel industry.

Sharing a general lack of confidence in the Socialist-dominated Andalucía Junta with the region's business class as a whole, the hoteliers feel that the more fundamental problems facing the tourism sector, such as a good road communications, are being ignored. Just as disconcerting is the brochure put out by the local Seville Tourism Board that hopes to entice English-speaking visitors with the slogan "put a myth in your holidays" (sic). It informs the prospective tourist that "many a time did Columbus dream by the river Guadalquivir of his enterprise across (sic) the sea". With Pta 455m set aside by the Tourism Department for the promotion of Andalucía abroad, aficionados of pifia English are likely to have a field day.

At least one irony is that the Convent of la Rabida, near Huelva, where Columbus plotted his discovery course, levied his ships and crew and finally set off for the New World does not boast a single English-speaking guide, much less a guide book.

PROFILE: RAFAEL ALBERTI



Passionate poet who speaks for Andalucía

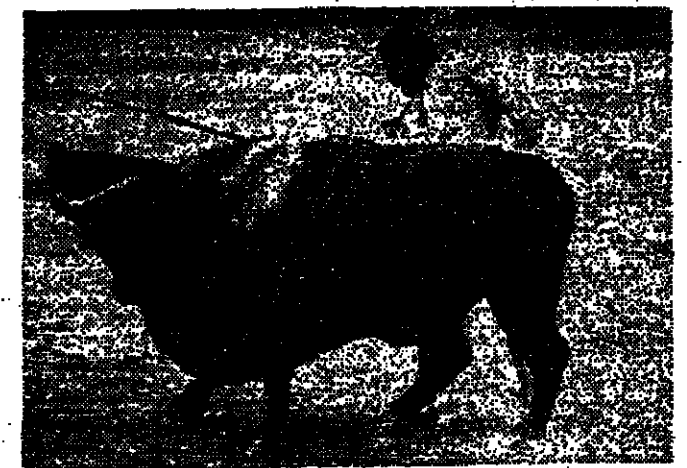
RAFAEL ALBERTI, who will be 82 in December, with his now grey straggly hair and piercing piercing eyes, looks every inch the poet about whom people say "beware, beware." In fact, Sr Alberti, a Communist Party member, was under wraps throughout the Franco years and lived mostly in Rome where his home was an obligatory rendezvous for Spaniards stifled by the regime.

In November, in the extravagantly pompous language which is normal on such occasions, the Junta honoured him with the title "favoured Son of Andalucía." The award, the citation read, was in recognition of the poet's "universally recognised merits, having spoken with the voice of the people of his land in his pilgrimages and in his exile and having borne an unflinching witness at all times to a commitment and to a dedication that went beyond the confines of Andalucía."

Popular

Sr Alberti is a popular, public, professional artist and, with Salvador Dalí, is a residual link with the crop of giants that Spain produced at the turn of the century - Picasso, the film maker Luis Buñuel and García Lorca. With Lorca he shared a poetic passion for Andalucía drawing from the flamenco "coplas" for his rhythms and taking his imagery from the region's colours, smells and sounds.

Sr Alberti was born in Cádiz, into an enlightened and prosperous wine business family. Cádiz and its bay, the shimmering Atlantic antechamber of



PROFILE: CURRO ROMERO

Rare bullfighter with an angel's grace

ON ARRIVING at the Maestranza bullring for the afternoon fight in Seville's April Feria, Curro Romero steps out of his lineas and the crowd holds back as he makes his way to the ring's chapel, a ritual visit before entering the arena. "Did you see how he stepped out of the cap?" says a woman onlooker. "Did you see what 'gracia'?"

"Gracia," loosely, means "grace" or "natural elegance." It is something which the people of Andalucía say they alone possess and that the bullfighter Curro Romero personifies. García Lorca gave considerable currency to the word, literally "ghost," understood to mean the mystery and other-worldliness of the people of the south, especially gypsies. In Andalucía they also talk of somebody having "angel," which is a variation of graceful spirituality.

Romero, 27, is recognised as having "duende" and "angel" by the shoreward. He is not to be compared by ordinary bullfighting standards much less by those of normal mortals.

This is just as well because Romero puts on a disastrous, cowardly performance nine times out of ten. And yet, in the hope of seeing "Curro," as he is known through the bullfighting world, on one of his rare, inspired days, aficionados have been flocking to see him ever since he took his alternativa to become a fully-fledged matador in 1983.

So disastrous was Romero in Madrid during the 1982 San Isidro Feria, the main feria in the bullfighting calendar, and such was the storm of protest he provoked (beer cans, seat cushions and everything else at hand was pelleted at him) that the Madrid bullring refused to host him for the 1983 San Isidro event fearing that there could be serious public disorders.

Romero was apparently unconcerned at this setback and announced that in the future he would fight only in Andalucía where his art could be appreciated. In Seville's feria, he commands the top price for a matador, about \$25,000 for a fight and is billed up to five afternoons during the 16-day festa.

"Curro" has to have "his" bull, an adversary that complements his style, mood and inspiration, in order to perform. If it isn't his bull, he does not bother to try. Elsewhere in Spain this is branded as dishonesty and cowardice. In Andalucía, where Romero is revered, such an attitude is understood and respected.

His hometown fans find aesthetic satisfaction just in seeing him step out of his car, strut across the arena and then unfurl his cape by the wooden barrier. What does it matter if, subsequently, he is incapable of standing still in front of the bull?

TOM BURNS

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ALMERIA

Almería's beauty lies in its very arid landscape, compared by some to the surface of the moon. But Almería also has fertile areas, where orchards of orange and lemon trees are to be found. And where, in a near-subtropical climate, small-scale market gardens grow early vegetables and fruits for export throughout Europe. Almería offers a different style in the common architecture of its towns, of Moorish influence, with an interesting fort and cathedral in the capital.

CADIZ

With its history, art and landscape, and the evolution of its towns and cities, Cadiz, a land between two seas, is a challenge to the visitor's imagination. Built by the Phoenicians around 1100 B.C., Cadiz is the oldest city in the Western world, and its lands are the southernmost lands of Spain and the continent of Europe. A mosaic landscape of astonishing diversity. A place of symbols, of ideas, of dreams. . . . Not forgetting Jerez, the birthplace of sherry.

CORDOBA

There was a time when "Córdoba was the heart of the world, and its mosque the heart of Córdoba." Here, the Christian, Arab and Jewish traditions developed side by side over a period of many centuries, and much of the Greek culture rediscovered by the studious Cordovan Arabs spread outwards into Europe from this centre. The gently rolling hills of the Cordovan landscape form a vast horizon, and at the same time the province offers a wild and rugged ridge of mountains and the plains of the valley of the Guadalquivir. Ideal hunting and shooting country.

GRANADA

In Granada, you will find yourself dreaming, wishing that time could stand still for you to wander through the fertile plains. The sight of the highest peak in the Iberian peninsula will take your breath away. And less than three hours by car will take you to the coast (Málaga, Almería. . .) with the gentlest climate in Europe and to the Sierra Nevada with its Alpine micro-climate where the conditions for winter sports are simply unbeatable. Granada's cultural, artistic and historical heritage is probably unparalleled in any city in Spain or elsewhere in Europe.

ANDALUCIA

(Southern Spain)



Regional Government of Andalucía (Spain)
Department of Tourism, Commerce and Transport
Andalusian Tourist Authority

HUELVA

In Huelva you will inevitably be taken back 500 years to the dawn of the Discovery of America. Clean beaches of olive groves and mines. Landscapes of incomparable beauty. The mountain ridges of Cazorla, el Segura. . . . Defensa, by its very size and the richness of animal species contained, is a natural reserve. A place of symbols, of ideas, of dreams. . . . Not forgetting Jerez, the birthplace of sherry.

JAEEN

Jaeen is Andalucía at its best. A silver sea on the Northern approaches to the region of Andalucía. A land of olive groves and mines. Landscapes of incomparable beauty. The mountain ridges of Cazorla, el Segura. . . . Defensa, by its very size and the richness of animal species contained, is a natural reserve. A place of symbols, of ideas, of dreams. . . . Not forgetting Jerez, the birthplace of sherry.

MÁLAGA

The names of Málaga and the Costa del Sol are known worldwide. The entire province is a land of contrasts. From the province of Málaga, the Costa del Sol, on either side of the capital, is a place to dream of incredible adventures; surrounded by the Archipelago, the world's "jet-setters" and the hospitality of a crop in one of the loveliest locations in Andalucía. By the side of magnificent hotels, places of entertainment, marinas, magnificent shops, are dozens of small white towns, barely touched by tourism, offering a timeless image of an old and pleasant way of life.

SEVILLA

Seville is the largest city in Andalucía, the capital of this autonomous community. In the province of Sevilla, the various changes in the landscape -and climate- are attributable to the river Guadalquivir. Whichever road you choose, your travels will be enriched by olive groves, wheatfields and vineyards. Following the discovery of America, Sevilla was the capital of the world for more than a century; some say that it still is, personifying the universal spirit of all that is Spanish. Stories such as those of Don Juan and Carmen have contributed to its rich historical and artistic treasure. Many of the towns and cities in the province of Sevilla are well worthy of a visit.

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WALL STREET

Busy tone
set by
new AT&T

LEADING shares on Wall Street chalked up a fresh round of gains yesterday and stock in the new AT&T parent moved higher in busy trading, writes Terry Byland in New York.

A modest downward revision of gross national product figures for the third quarter sustained Wall Street's belief that the economy has moved to a more sustainable growth pattern. The bond market held on to the better levels achieved at the end of last week, while turnover on the NYSE remained at the higher end of recent average levels. But the advance was slow to spread beyond the market leaders and several analysts sounded a note of caution.

Both sectors of the market turned sharply higher after the Federal Reserve announced \$1.5bn in customer repurchases, which was followed by a fresh fall in the Federal funds rate to 8% per cent. This reduction in the cost of overnight borrowing buoyed confidence, but the Treasury's hefty pre-Christmas funding programme can be met without an upturn in short-term rates.

The long bond gained a further 5/8 to 110.3, to yield 11.75 per cent. In the stock market, the Dow Jones industrial aver-

age gained ground but slipped back from its best levels to close 7.01 higher at 1,275.81, within 10 points of the year's peak established in mid-October.

Turnover was heavy at 117.8m shares traded, but the total included the new AT&T stocks. Stocks with gains were 977 compared with 856 with falls.

The new AT&T stock quickly moved to the top of the list of active stocks, gaining 5/8 to \$184 on 3m shares, and pushing into second place the old AT & T which added \$1 to \$64 1/2 on turnover of 4.1m shares.

Trading in the Bell operating companies remained moderate, with Bell Atlantic the most active, falling 5/8 to \$70 on 167,000 shares and Southwestern Bell least active, easing by 5/8 to \$61 1/2 on 86,500 shares.

Price changes in the other Bell companies were small, with Bell South a dull spot at \$59, a fall of 1/8.

International Telephone and Telegraph (ITT) traded uncertainly after the announcement of a new small computer, priced just below its IBM rival, but closed unchanged at \$43.

IBM was sold down by 3/4 to \$123, with investors not impressed by the increase of the group's stake in Intel, which makes the microprocessors and chips for IBM's desk top computers.

But there were some firm spots among the leaders. Honeywell jumped 1 1/4 to \$134 1/4 and a large block trade boosted International Paper 5/8 to \$56 1/4.

The pharmaceuticals sector was unsettled by the court award against Eli Lilly, which fell \$2 to \$83. At \$38 1/4, Pfizer lost 3/4.

Features elsewhere included Long Island Lighting (Lilco), which plunged 5 1/4 to \$12 1/4 after reports that the New York State governor will not play any role in opening Lilco's nuclear powered plant at Shoreham, near Manhattan. Lilco has had difficulty gaining official approval for the plant.

Superior Oil edged up 5/8 to \$37 1/4 after the former Chairman told the SEC that his stake is for sale, thus resurrecting hopes of a bid.

News that Mr Boone Pickens and his investors' group have been granted early release from the share-buying ban put Gulf Oil up 1 1/4 to \$43 1/4.

Boosted by block trades, stock in Xerox put on 5/8 to \$47 1/4. Union Carbide added 1 1/4 to \$57 1/4 on further consideration of the dividend increase, while Merck, another to lift its payout, put on 5/8 to \$88 1/4.

With the Brazilian debt situation believed to be under control, bank stocks looked firmer. Chase edged up 5/8 to \$48 1/4 while manufacturers Hanover, at \$38 1/4, gained 5/8.

Retail stocks continued to respond to higher retail sales. Toys R Us shed 5/8 to \$42 1/4 after disclosing third-quarter results within the market's range of forecasts. J. C. Penney was 5/8 better at \$61.

LONDON

Groundwork
laid for
solid gains

GILTS and leading equities consolidated early gains in London yesterday with the FT Industrial Ordinary index closing 6.9 higher at 725.7.

Government stocks secured advances of up to 7/8 on renewed demand, while blue chip industrials found late direction in Wall Street's opening firmness and better than expected interim results from Metal Box, up 8p at 288p.

Mercury Securities put on 15p to 490p, although Akroyd & Smithers dropped further after the agreed £40.5m stake in the stockjobber.

Mining financials staged a good rally, boosted by firmer copper, up for the third consecutive trading session on the metal exchanges.

Details, Page 35; Share information service, Pages 36-37.

TOKYO

Hitachi's
headaches
halt rise

HITACHI'S new decline threw cold water on initial active buying of blue chip semiconductor shares in Tokyo yesterday, while investor interest gradually shifted from high-earning to speculative issues in moderately busy trading, writes Shigen Nishizaki of Jiji Press.

The Nikkei-Dow average had advanced more than 40 points within 15 minutes of the opening, but then edged down for the rest of the day to finish at 9,416.56, a small gain of 6.78, ahead of a market closure for a public holiday today.

But volume expanded to 282.36m shares from Monday's 183.42m. Declines slightly outnumbered advances 326 to 304, with 228 issues unchanged.

Buoyed by an overnight rise on Wall Street, semiconductor makers like NEC, Fujitsu and Oki Electric rose sharply on active buying in early trading. But persistent light selling of Hitachi, again hit by reports on its agreement with IBM to settle their computer secrets suit, quickly eroded bullish sentiment.

Newspaper reports said that in the agreement Hitachi had admitted that its operating system for large Hitachi computers infringed IBM's software copyright, and pledged to ask its users to conclude independent software contracts with IBM or to use less advanced Hitachi-developed software.

Hitachi, the day's volume leader with 9.5m shares changing hands, finished off Y32 at Y810 after declining Y37 at one point. NEC, which gained Y50 initially, closed only Y20 higher at Y1,330, and Oki Electric was up Y3 at Y785. Fujitsu lost Y30 to Y1,270 on increased selling after a morning advance of Y40.

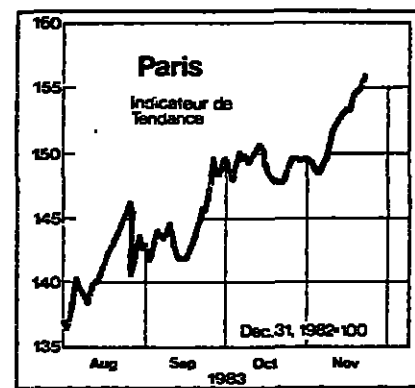
Bolstered by renewed interest in speculative issues, Aoki Construction rose Y9 to Y547. Among other gainers was Iseki, a leading agricultural machinery maker, which climbed Y12 to the year's new high of Y373 on good earnings reports.

Matsushita group shares also continued to attract buyers, with Matsushita Electric Industrial advancing Y20 to

Y1,770 and Matsushita Communication Y50 to Y3,780.

The Tokyo Stock Exchange announced after the close that margin buying positions on the Tokyo, Osaka and Nagoya markets had dropped by Y25.5bn to Y2,279.9bn at the end of last week, registering the fifth consecutive weekly decline. Margin selling increased Y2.3bn to Y223bn.

There was little activity on the bond market. The yield on the barometer 7.5 per cent government bonds, due in January 1993, edged down one basis point from the previous session to close at 7.60 per cent.



EUROPE

Frankfurt
unmarked
by VW skid

WALL STREET'S firmer tone and encouraging corporate news from several centres yesterday inspired renewed confidence on the European bourses. Although still restrained, the buying pressure left most key indicators higher.

Volkswagen (VW) was the one bleak spot for Frankfurt, but news of its nine-month loss was counterbalanced by several other strong company results.

VW also failed to steer investors away from the automotive sector as a whole. While VW shares fell DM 11.20 to DM 205, BMW was up DM 1.70 to DM 420.50 and Daimler DM 2 to DM 685.

Chemicals were sought-after on news of BASF's nine-month profits. BASF rose DM 2.80 to DM 167.30 and was followed forward by Bayer, which firmed DM 2.40 to DM 186.90, and Hoechst, DM 1 to DM 179.50. Bayer is due to report next week and the market anticipates a strong performance.

The Commerzbank index climbed back through the 1,000 barrier with a 3.8 point advance to 1,003.3.

West German bond prices closed generally lower after a firm opening. Bond prices were down by as much as 1/4 point and the Bundesbank sold DM 4.1m worth of paper.

Activity in Paris picked up from the lethargic tone which has characterised trading during the past week. All major sectors improved.

Dealers attributed the brighter tone to a 1/4 point decline in the local call money rate as well as Wall Street's overnight performance.

Insurance groups dominated Amsterdam attention following news of the proposed offer by Nat-Ned to increase its holding in fellow insurer Amfias.

The exchange lifted the suspension on trading in Amfias shares imposed on Friday, and they quickly rose to close FI 36 higher at FI 155, still well below Nat-Ned's considered offer of FI 170 per share. Nat-Ned eased 50 cents to FI 177.

Brussels activity also stepped up, although gains were modest and turnover thin.

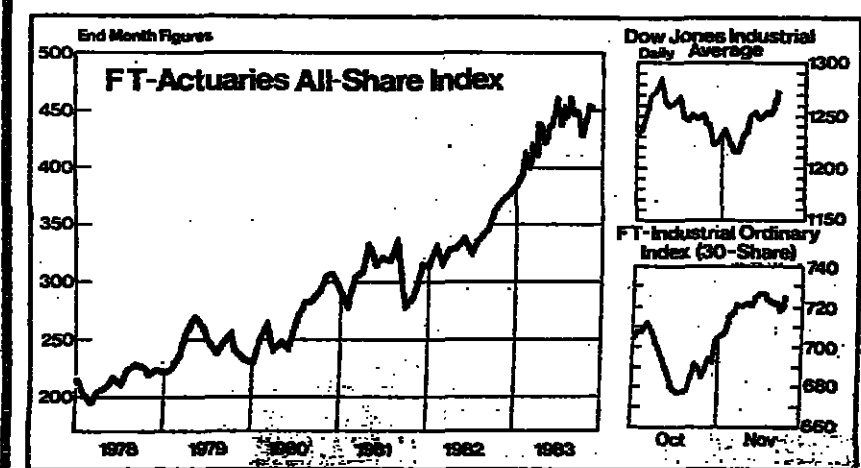
Some trading companies were sheltered from the heightened activity by the start of trading in their new rights issues. Groupe Bruxelles Lambert, for example, fell Bfr 250 to Bfr 1,965, while among the electrical holding companies engaged in new rights issues, Electrifica fell Bfr 225 to Bfr 3,085 and Electrol Bfr 230 to Bfr 6,180.

Support for the Italian coalition provided by results from local elections underwrote a generally stronger Milan session. Support moderated during the afternoon, though, and most leading issues closed below their peaks.

Montedison, the diversified industrial group, was the subject of intense buying interest and closed up L3.75 at L213.75, although after-bourse dealing pushed it to L218.

Stockholm continued Monday's trend and finished higher on reduced turnover. Ericsson shares were out back, erasing some of Monday's gain made on news of a substantially higher nine-month profit. The stock closed down SKr 6 at SKr 430.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK	Nov 22	Previous	Year ago
DJ Industrials	1275.81	1268.80	1000.00
DJ Transport	612.57	608.40	420.84
DJ Utilities	138.25	136.71	117.94
S&P Composite	166.84	166.05	134.22

LONDON	Nov 22	Previous	Year ago
FT Ind Ord	725.7	718.8	614.1
FT-A All-share	453.36	451.55	382.29
FT-A 500	487.29	484.76	425.3
FT-A Ind	446.06	444.55	400.73
FT Gold mines	479.8	477.8	400.4
FT Govt secs	83.46	83.25	81.08

TOKYO	Nov 22	Previous	Year ago
Nikkei-Dow	9416.56	9408.78	7901.65
Tokyo SE	689.76	690.27	579.83

AUSTRALIA	Nov 22	Previous	Year ago
All Ord.	717.3	718.1	500.9
Metals & Mfrs.	510.1	511.0	414.9

AUSTRIA	Nov 22	Previous	Year ago
Credit Aktien	54.27	54.27	47.61

BELGIUM	Nov 22	Previous	Year ago
Belgen SE	126.73	126.38	98.3

CANADA	Nov 22	Previous	Year ago
Toronto Composite	2470.8	2451.8	1812.3
Montreal Industrials	435.48	433.46	319.17
Combined	419.8	417.38	308.51

DENMARK	Nov 22	Previous	Year ago
Copenhagen SE	195.08	197.61	90.42

FRANCE	Nov 22	Previous	Year ago
CAC Gen	145.5	144.8	98.9
Ind. Tendance	155.9	154.9	120.9

WEST GERMANY	Nov 22	Previous	Year ago
FAZ-Aktien	338.03	336.8	241.02
Commerzbank	1003.3	999.5	731.0

HONG KONG	Nov 22	Previous	Year ago
Hang Seng	835.97	837.18	801.7

ITALY	Nov 22	Previous	Year ago
Banca Com.	192.46	190.91	164.08

NETHERLANDS	Nov 22	Previous	Year ago
ANP-CBS Gen	140.8	139.2	97.7
ANP-CBS Ind	113.2	112.5	78.0

NORWAY	Nov 22	Previous	Year ago
Oslo SE	194.85	192.89	101.15

SINGAPORE	Nov 22	Previous	Year ago
Straits Times	855.81	855.88	748.54

SOUTH AFRICA	Nov 22	Previous	Year ago
Gold	726.8	719.3	697.1
Industrials	693.5	694.9	696.5

SPAIN	Nov 22	Previous	Year ago
Madrid SE	125.5	127.17	104.24

SWEDEN	Nov 22	Previous	Year ago
J & P	1476.79	1473.23	827.76

SWITZERLAND	Nov 22	Previous	Year ago
Swiss Bank Ind	355.1	353.9	288.0

WORLD	Nov 21	Prev	Yr ago
Capital Int'l	180.2	179.6	147.8

GOLD (per ounce)	Nov 22	Prev	Yr ago
London	\$376.375	\$374.625	\$374.625
Frankfurt	\$376.50	\$374.25	\$374.25
Zürich	\$376.50	\$374.50	\$374.50
Paris (fixing)	\$376.74	\$374.28	\$374.28
Luxembourg (fixing)	\$376.00	\$375.25	\$375.25
New York (Nov)	\$376.70	\$376.10	\$376.10

* Indicates latest pre-close figure

CURRENCIES

U.S. DOLLAR	Nov 22	Previous	Nov 22	Previous
(London)	Nov 22	Previous	Nov 22	Previous
\$	2.69	2.7045	3.965	3.96
DM	234.5	235.5	346	344.75
Yen	8.205	8.2275	12.075	12.0875
Sfr	2.171	2.187	3.20	3.2025
Quintar	3.0195	3.031	4.4525	4.4375
Lira	1632	1636	2401.5	2394
Bfr	54.85	54.94	80.75	80.4
C\$	1.23675	1.23825	1.822	1.8125

INTEREST RATES	Nov 22	Prev
Bare-currency rates (offered rate)	Nov 22	Prev
£	9 1/4	9 1/4
Sfr	4 1/4	4 1/4
DM	6 1/4	6 1/4
FFr	13 1/4	13 1/4

FT London Interbank fixing (offered rate)	Nov 22	Prev
3-month U.S.\$	9 1/4	9 1/4
6-month U.S.\$	10 1/4	10 1/4
U.S. Fed Funds	8 1/4	8 1/4
U.S. 3-month CDs	9.45	9.55
U.S. 3-month T-bills	8.75	8.75

INTEREST RATES		
Euro-currencies	Nov 22	Prev
(offered rates)		

(offered rate)			
E	9%	9%	
SwFr	4%	4%	
DM	6%	6%	

FFr	137 1/2	13%
FT London interbank fixing		
(offered rate)		

3-month U.S.\$	9%	9 ¹³ / ₁₆
6-month U.S.\$	10 ¹ / ₈	10%
U.S. Fed Funds	8⁷/₈ *	9%

U.S. 3-month CDs	9.45	9.55
U.S. 3-month T-bills	8.75	8.785

U.S. BONDS				
Treasury	Nov 22		Prev	
	Price	Yield	Price	Yield

10½	1985	99 ³⁰ / ₃₂	10.51	99 ²⁵ / ₃₂	10.56
11½	1990	100 ⁰ / ₃₂	11.45	99 ²⁰ / ₃₂	11.57
11.75	1993	101 ⁷ / ₃₂	11.53	100 ¹⁷ / ₃₂	11.65
12	2012	102 ⁰ / ₃₂	11.95	100 ¹⁸ / ₃₂	11.73

12	2013	103	11.65	102 3/4	11.70
Corporate		Nov 22		Prev	
AT & T		Price	Yield	Price	Yield
10%	June 1990	93 1/2	11.80*	93 1/2	11.75

3% July 1990	67%*	10.85*	68	10.80
8% May 2000	75%*	12.15*	76%	12.10

Xerox

10% March 1993	91%*	12.10*	92%	12.00
Diamond Shamrock				
10% May 1993	90%*	12.35*	91%	12.25

Federated Dept Stores				
10% May 2013	86%*	12.35*	87%	12.25
Abbot Lab				

11.80 Feb 2013	95%*	12.35*	96.40	12.25
Alcoa				
12% Dec 2012	95%*	12.85*	95.18	12.75

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 33

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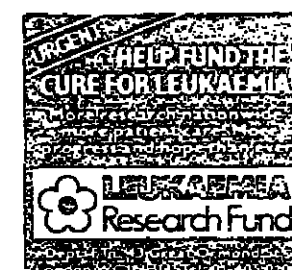
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Sales figures are unaudited. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 2 percent or more has been paid the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

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WORLD STOCK MARKETS

AMERICAN STOCK EXCHANGE CLOSING PRICES

[illegible]**CANADA**

(Stock Price)	Nov 22	Ver.
AMBA Inc.	22 1/4	-3%
Amalgamated	23	+1%
Anglo English	157 1/2	+
Algonia Energy	157 1/2	+
Algonia Energy	47 1/2	+1%
Algonia Steel	28 1/4	+
Algonia Steel	11 1/4	+
Algonia Steel	27 1/2	+1%
B. N. New South	43 1/4	+1%
B. N. New South	31 1/4	+1%
B. N. New South	10 1/4	+
B. N. New South	25 1/4	+
B. N. New South	30 1/4	+1%
B. N. New South	12 1/2	+
C. Inc.	20 1/4	+1%
Collier, Fair	8 1/4	+
Can Packers	27 1/2	+1%
Can Packers	28 1/2	+
Can Packers	47 1/4	+
Can Packers	27 1/2	+
Can Packers	48 1/4	+1%
Can Packers	21 1/4	+1%
Can Packers	50 1/4	+
Can Packers	16 1/4	+
Can Packers	58 1/4	+
Can Packers	5.65	+0.05
Can Packers	5 1/4	+
Can Packers	47 1/4	+1%
Can Packers	14 1/2	+
Can Packers	4.3	-0.1
Can Packers	18	+
Can Packers	68	+1
Can Packers	20 1/4	+
Can Packers	12 1/2	+
Can Packers	17 1/2	+
Can Packers	18 1/2	+
Can Packers	24 1/2	+
Can Packers	10 1/4	+
Can Packers	10 1/4	+
Can Packers	20 1/4	+1%
Can Packers	16 1/4	+1%
Can Packers	12 1/2	+
Can Packers	32 1/2	+
Can Packers	20 1/4	+
Can Packers	20 1/4	+
Can Packers	8 1/4	+
Can Packers	38 1/4	+1%
Can Packers	55 1/4	+
Can Packers	7 1/4	+
Can Packers	20 1/4	+
Can Packers	20 1/4	+
Can Packers	5 1/4	+
Can Packers	5 1/4	+
Can Packers	22 1/4	+
Can Packers	30 1/4	+1%
Can Packers	9 1/4	+
Can Packers	17 1/4	+
Can Packers	6 1/4	+
Can Packers	12 1/4	+
Can Packers	10 1/4	+
Can Packers	16 1/4	+
Can Packers	22 1/4	+
Can Packers	27 1/4	+
Can Packers	5 1/4	+
Can Packers	48 1/4	+
Can Packers	22 1/4	+
Can Packers	22 1/4	+
Can Packers	10 1/4	+
Can Packers	30 1/4	+
Can Packers	31 1/4	+
Can Packers	17 1/4	+
Can Packers	20 1/4	+
Can Packers	20 1/4	+
Can Packers	20 1/4	+

DENMARK

[illegible]**NETHERLANDS**

Nov. 22	Price	+ or -
ACF Holding.....	169	0
Adco.....	165	+2.0
Adco.....	92.5	0
ADM.....	253.0	+2.5
AMEV.....	161.7	+2.0
Amstar.....	161.0	+2.0
Brodersen Corp.....	175.0	0
Brooks Westn.....	175.0	-0.5
Chemical Waste.....	175.0	0
Caldwell Ind.....	281.0	-0.5
Cargill Hydr.....	288.0	0
Cargill Hydr.....	165	+2
Ennis.....	160	0
East-Brookers.....	140.0	+0.5
Heinen.....	124.0	+1.5
Hogewegen.....	26.0	0
Home Desig.....	175.0	+0.5
Int-Muller.....	175.0	+0.5
KLM.....	39.5	+2.0
Nat Ind Int.....	175.0	+0.5
Nat Ind Bank.....	171.0	-0.5
Nat. Credit Corp.....	27.0	0
Nor Ind Int.....	175.0	+0.5
Nor Ind Bank.....	175.0	+0.5
Nor Ind Bank.....	101.5	+1.5
Ona Grin.....	80.0	0
Overland Park.....	22.0	0
Packard.....	58.0	-0.1
Phillips.....	42.0	0
Rijp-Schelde.....	4.0	+0.0
Rijp-Schelde.....	39.0	+1.0
Rodisco.....	139.0	+1.0
Rovinc.....	810.0	+0.5
Rovinc.....	19.0	0
Royal Dutch.....	335.0	+5.0
Unilever.....	320.0	+5.0
Unilever.....	21.0	0
VNU.....	111.0	+0.5
West Ur Bank.....	85	0

NORWAY		
Nov. 22	Price	+ or -
Bergens Bank.....	128	+1
Borjorund.....	168	0
Borjorund.....	32.0	+1.0
Dan Merak Credit.....	145.0	+2
Ekfisk.....	247.5	+5
Ekfisk.....	247.5	+5
Norsk Hydro.....	470	+14
Sveinrud.....	165	0

SPAIN		
Nov. 22	Price	+ or -
Banco Bilbao.....	280	0
Banco Central.....	281	0
Banco Exterior.....	217	0
Banco Hispano.....	217	0
Banco Santander.....	259	-1
Banco Vizcaya.....	259	0
Caixa de P.....	190	0
Hisorta.....	46.7	-1.0
Industria.....	103.5	+0.7
Industria.....	103.5	+0.7
Telefonica.....	87.5	-0.5

SWEDEN		
Nov. 22	Price	+ or -
AGA.....	245	0
Alfa Laval.....	288	+10
Alfa (Free).....	400	0
Alfa (Free).....	152	+5
Alfa (Free).....	115	+1
Boliden.....	219	0
Boliden.....	110	0
Cellulosa (Free).....	167.0	0
Electrolux B.....	175	0
Electrolux B.....	175	-9

AUSTRALIA

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JAPAN (cont)

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Are you a once-a-week man?

Do you take the FT on, say, a Thursday for the Marketing page, or a Friday for the Property feature, and ignore the rest of the week?

If so, you could be suffering from that over-specialisation which leads to not being able to see the wood for the trees.

No man is an island.

John Donne said it, and he could have been talking about businessmen. As you know, in business everything is related to everything else.

And you can't rely upon all the important issues which effect your business cropping up on one specific day of the week.

To be a really efficient business tool, the FT has to go on working on all business (including yours) every working day.

Sorry we can't manage it differently.

But a week's FT wouldn't cost you or your company much more than a gallon of petrol.

**No FT...
no comment.**

Indices

NEW YORK-JUNE JONES

	Nov 22	Nov 21	Nov 18	Nov 17	Nov 16	Nov 15	1983		Since Completed			
							High	Low	High	Low		
Industrials	1275.81	1288.6	1281.62	1254.87	1251.32	1247.97	1272.15 (9/1)	174.38 (9/1)	1272.15 (9/1)	41.22 (9/1)		
Transport	612.57	608.4	606.84	609.95	598.28	598.1	608.4 (9/1)	434.24 (9/1)	608.4 (9/1)	12.22 (9/1)		
Utilities	138.26	136.71	137.33	138.1	138.48	138.85	148.7 (9/1)	178.48 (9/1)	163.32 (9/1)	18.85 (9/1)		
Trading Vol 10000 xT	11755	9774	8028	8074	8338	7784	-	-	-	-		
							Nov 11	Nov 4	Oct 23	(Year Ago Approx)		
Ind. Ind. Yield %							4.49	4.58	4.55	5.21		

STANDARD AND POORS

	Nov 22	Nov 21	Nov 18	Nov 17	Nov 16	Nov 15	1983		Since Completed			
							High	Low	High	Low		
Industrials	187.46	188.72	188.58	188.97	186.87	188.17	193.22 (9/1)	194.05 (9/1)	193.22 (9/1)	3.52 (9/1)		
Composite	166.84	168.05	168.09	168.12	168.50	168.38	178.59 (9/1)	178.59 (9/1)	178.59 (9/1)	4.4 (9/1)		
							Nov 16	Nov 9	Nov 2	Year Ago Approx		
Ind. Ind. Yield %							3.97	4.81	3.98	4.83		
Ind. P/E Ratio							14.37	14.18	14.38	15.12		
Long Gov Bond Yield							11.81	11.78	11.68	10.41		

N.Y.S.E ALL COMMON

	Nov 22	Nov 21	Nov 18	Nov 17	1983		Nov 22		Nov 21		1982	
					High	Low	Volume traded	1987	1987	1987	1982	1982
-	-	-	-	-	442.82 (9/1)	75.73 (9/1)	1893	898	746	823	823	823
							982	898	823	823	823	823
							352	411	415	415	415	415

RISKS AND FALLS

	Nov 22	Nov 21	Nov 18	Nov 17	1983		Nov 22		Nov 21		1982	
					High	Low	Volume traded	1987	1987	1987	1982	1982
-	-	-	-	-	442.82 (9/1)	75.73 (9/1)	1893	898	746	823	823	823
							982	898	823	823	823	823
							352	411	415	415	415	415

MONTREAL

	Nov 22	Nov 21	Nov 18	Nov 17	1983		Nov 22		Nov 21		1982	
					High	Low	Volume traded	1987	1987	1987	1982	1982
Industrials	638.48	633.46	632.23	638.7	651.885(9/1)	253.09(1)						
Composite	419.8	417.8	417.1	418.8	441.25(9/1)	318.56(1)						
TORONTO	2493.6	2610.8	2617.1	2618.1	2588.2(9/1)	198.96(1)						

ALBERTA

	Nov 22	Nov 21	Nov 18	Nov 17	Nov 16	Nov 15	1983		Since Completed			
							High	Low	High	Low		
Al. Ord. (1/160)	719.7	718.1	714.2	710.1	708.7 (15/8)	407.6 (1/16)						
Metals & Minis. (1/160)	517.5	517.8	518.2	512.7	514.2 (15/8)	414.2 (1/16)						
ALSTRIA												
Credit Advances(2/1/60)	54.57	54.57	54.31	54.31	58.5 (5/8)	48.48 (1/16)						
BELGIUM												
Belgian SE (5/15/60)	128.75	128.26	127.11	127.35	134.45 (1/16)	100.55 (1/16)						
DENMARK												
Copenhagen SE (2/1/60)	168.80	167.61	166.15	166.58	204.82 (15/8)	160.88 (1/16)						
FRANCE												
CAC General (5/15/60)	145.5	144.9	144.4	144.2	145.5 (25/11)	93.7 (5/16)						
Ind Tendence (5/15/60)	145.5	144.9	144.4	144.2	145.5 (25/11)	93.7 (5/16)						
GERMANY												
FAZ-Index (1/15/60)	538.55	538.55	538.55	545.35	545.35 (17/11)	541.88 (25/11)						
Commerzbank (Dec 1959)	105.8	105.8	105.8	102.1	102.1 (17/11)	79.7 (5/16)						
HONG KONG												
Hong Sang Bank (5/17/60)	828.57	827.75	828.48	822.39	1102.94 (21/7)	680.05 (5/16)						

ITALY

	Nov 22	Nov 21	Nov 18	Nov 17	Nov 16	Nov 15	1983		Since Completed			
							High	Low	High	Low		
Banca Comis Ital. (1872)	108.46	108.91	107.78	108.47	514.35 (21/6)	108.46 (1/16)						
JAPAN												
Nikkei Dow (4/15/60)	9416.58	9416.78	9416.58	9416.58	9562.25 (12/10)	8745.17 (25/11)						
Tokyo SE Dow (10/15/60)	888.76	889.27	889.27	888.76	900.00 (9/1)	874.51 (25/11)						
NETHERLANDS												
ANP-OBS General (1876)	148.8	148.8	148.2	148.1	144.8 (11/10)	109.1 (4/16)						
ANP-OBS Index (1876)	114.5	114.5	112.1	112.1	114.5 (10/10)	82.5 (4/16)						
NORWAY												
Osto SE (4/15/60)	104.65	102.85	105.85	105.85	272.80 (10/10)	88.91 (4/16)						
SINGAPORE												
Strait Times (1880)	556.51	556.51	554.54	554.14	552.89 (10/10)	512.89 (5/16)						
SOUTH AFRICA												
Gold (1954)	(0)	713.5	-	-	1085.5 (1/15)	691.4 (1/16)						
Industrial (1955)	(0)	594.5	-	-	593.5 (10/10)	704.5 (1/16)						

SPAIN

	Nov 22	Nov 21	Nov 18	Nov 17	Nov 16	Nov 15	1983		Since Completed			
							High	Low	High	Low		
Madrid SE (5/15/60)	138.50	(0)	157.17	127.85	128.14 (10/11)	88.82 (1/16)						
SWEDEN												
Jacobson & P. (1/1/60)	1478.78	1478.78	1455.55	1458.47	1428.55 (5/16)	896.15 (5/16)						
SWITZERLAND												
Swiss BankCorp. (5/15/60)	555.1	555.9	555.5	555.1	555.5 (11/11)	294.4 (1/16)						
WORLD												
Capital Int. (1/1/70)	-	100.2	128.8	109.5	105.5 (10/10)	64.5 (4/16)						

(**) Saturday Nov 18, 1983. Nikkei-Dow 9,387.83. TSE 688.78.
Base values of all indices are 100 except Australia All Ordinary and Market
500, NYSE All Common-50, Standard and Poors-10, and Toronto-1,000.
1/16 = 1/16 of 1000 = 62.50. 1/160 = 6.25. 1/1600 = 0.625.

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**hold
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one question.**

Every holder of 15% Treasury 1985 could improve their net return, depending on their tax rate, by anything from 3% to 55% – simply by switching to another, equally secure, government stock.

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438	Reeders	592	14.0	1.0	11.0	147	26
357	Vicinity (Vine)	52	41.5	3.1	3.0	24.2	24
130	Ward	158	11.0	2.0	4.0	19.1	13
130	Ward P. 10c	132	16.12	2.4	2.0	13.2	13
86	Peak Feed 10c	89	13.0	2.0	1.0	11.5	7
86	Paterson Jews.	177	12.0	3.7	2.3	14.4	14
150	Partners Dev.	200	15				220
57	Price Midge. 10c	113	13.0	3.9	3.2	10.4	208
27	P.H.M.	73	3.86	2.1	7.7	7.72	39
150	Quincy 50c	100	2.0	6.0	6.0	6.0	160
357	Safety 10c	1154	151.50				52
132	Sainsbury (J.)	-2	15.85	3.8	1.9	17.14	74
42	Simple 10c	48	10.32	2.6	4.0	17.7	340

Which Way? 117	1945	4.6	3.2	6.7
Myan (T.M.) 53	19	0.1	0.0	—
I.C. Industries 529	102.36	—	5.4	—
Angell Inds. 10p	3.03	1.9	6.4	18.4
Primal 47	112.75	2.3	43	13.3
Letter 200	4.5	2.2	2.7	2.2
Inds. 200	4.5	2.2	2.7	2.2
Jackson: Bourne 290	5.0	1.2	3.6	28.0
James Inds. 100	91.25	1.5	5.3	18.3
Wardlaw M.H. 50	\$380.00	2.1	8	6.6
Jewels & Cartell 93	71.06	0.5	30	44.4
Johnson Inds. 31.8	110.8	2.0	4.9	7.5
Johnson Mitty. 11	10.0	2.0	6.9	7.7

If you hold 15% Treasury 1985 ask yourself one question:

Why?

Every holder of 15% Treasury 1985 could improve their net return, depending on their tax rate, by anything from 3% to 15% — simply by switching to another, equally secure, government stock.

This information comes from the Barlow Clowes Gilt Monitor, a service which covers all 40 or so government stocks in issue today. To receive full details — without any obligation — please return the coupon below, or telephone 01-588 0838 (24-hour answering service).

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INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

OIL AND GAS—Continued

DAIWA SECURITIES logo and text.

MINES—continued

Table of mining stocks including companies like Anglo American, De Beers, and others, with columns for stock price, dividends, and other financial metrics.

Tins

Table of tin stocks with company names and financial data.

Miscellaneous

Table of miscellaneous stocks including various international and domestic companies.

NOTES

Notes section providing additional information and disclaimers regarding the data presented.

PLANTATIONS

Table of plantation stocks with company names and financial data.

Rubbers, Palm Oil

Table of rubber and palm oil stocks with company names and financial data.

TEAS

Table of tea stocks with company names and financial data.

MINES

Table of mining stocks with company names and financial data.

Central Rand

Table of Central Rand mining stocks with company names and financial data.

Eastern Rand

Table of Eastern Rand mining stocks with company names and financial data.

Far West Rand

Table of Far West Rand mining stocks with company names and financial data.

O.F.S.

Table of O.F.S. (Other Financial Stocks) with company names and financial data.

Finance

Table of finance stocks with company names and financial data.

Oil and Gas

Table of oil and gas stocks with company names and financial data.

Diamond and Platinum

Table of diamond and platinum stocks with company names and financial data.

Central African

Table of Central African stocks with company names and financial data.

Regional and Irish Stocks

Table of regional and Irish stocks with company names and financial data.

Options

Table of options with company names and financial data.

Additional notes and information at the bottom of the page.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar eases on profit taking

The dollar lost ground in currency markets yesterday as profit-taking eased its recent gains. A lower Federal funds rate was also a contributory factor. However, the dollar remained underpinned by continued Middle East tension and fears of higher U.S. interest rates.

Sterling was a little firmer overall although there were no new factors in the market to influence trading.

DOLLAR — Trade-weighted index (Bank of England) 122.4 against 122.7 at noon. The dollar has been appreciating steadily recently and is once again threatening levels touched in August. Growing tensions around the world are supporting the currency but an equal factor is speculation that a surge in money supply will combine with heavy Government borrowing and inflationary pressures to prevent a further easing in Federal Reserve monetary policy.

The dollar closed at DM 2.800 from DM 2.745 and SwFr 2.170 from DM 2.170. It was also lower against the yen at ¥224.50 from ¥225.50 and SFr 2.050 from SFr 2.025.

STERLING — Trading range against the dollar in 1983 is 1.6245 to 1.6540. October average 1.6077. Trade-weighted index

83.5 against 83.6 at noon and 83.4 in the morning and compared with 83.6 on Monday and 84.1 six months ago. The pound has drifted lower against the dollar but remains very firm in terms of Continental currencies. This trend has been encouraged by unsettled conditions in the Middle East and the threat to Western oil supplies plus indications that London interest rates are likely to stay firm.

Sterling traded between \$1.6475 and \$1.6475 against the dollar before closing at \$1.6470, a rise of 66 points. Against the Deutsche Mark it rose to DM 2.800 from DM 2.745 and SFr 2.170 from DM 2.170.

The Bundesbank did not intervene when the dollar fell to DM 2.800 from DM 2.745, but the U.S. currency maintained a firm undertone on speculation

range against the dollar in 1983 is 2.7315 to 2.8330. October average 2.8023. Trade-weighted index 125.2 against 125.9 six months ago. The Deutsche Mark is today ground against the dollar once again, could threaten the 10-year low touched in August. Although German interest rates are relatively firm, partly reflecting concern about money supply growth, expectations that U.S. interest rates will remain high, coupled with Middle East tension have returned the dollar to favour, while political and financial worries have tended to depress the Deutsche Mark.

The Deutsche Mark showed mixed changes at the Frankfurt closing. The Bundesbank did not intervene when the dollar fell to DM 2.800 from DM 2.745, but the U.S. currency maintained a firm undertone on speculation

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Current rate	% change from 1982	% change from 1981	Divergence
Belgian Franc	40.336	40.336	+2.47	+1.77	+1.44
French Franc	6.5596	6.5596	+0.28	+0.22	+0.06
German Mark	2.3636	2.3636	+0.19	+0.19	+0.00
Italian Lira	1,936.27	1,936.27	+0.19	+0.19	+0.00
Spanish Peseta	166.639	166.639	+0.19	+0.19	+0.00
Portuguese Escudo	200.484	200.484	+0.19	+0.19	+0.00
Irish Punt	0.787564	0.787564	+0.19	+0.19	+0.00
Greek Drachma	340.750	340.750	+0.19	+0.19	+0.00
Spanish Peseta	166.639	166.639	+0.19	+0.19	+0.00
Portuguese Escudo	200.484	200.484	+0.19	+0.19	+0.00
Irish Punt	0.787564	0.787564	+0.19	+0.19	+0.00
Greek Drachma	340.750	340.750	+0.19	+0.19	+0.00

Changes are for ECU, therefore positive change denotes a weak currency. Adjustments calculated by Financial Times.

FINANCIAL FUTURES

Prices firm

Glits contracts were very firm on the London International Financial Futures Exchange yesterday, encouraged by the upward trend in the cash market. Traders reported an appetite in the market nourished by the weight of new money through payment of gilt dividends. This was also a major factor behind the large surplus of credit in the London money market. December delivery opened at 110.14, and moved up to the first chart resistance point of 110.24, continuing on to another chart point of 111.00, before peaking at 111.03, and closing at 110.17, compared with 110.06 on Monday.

Sentiment was also helped by a better tone in the U.S. bond market following the intervention by the Federal Reserve adding funds to the New York

Prices firm

banking system. On Monday Federal funds fell to 9.75 per cent after the Fed injected \$2bn by customer repurchases, at 9.75 per cent, and yesterday the U.S. authorities added another \$1.5bn at 9 per cent. Short sterling also opened firm at 90.91 for December delivery but this was the highest level of the day, as prices moved back into line with the cash market, partly on speculation that the December money supply figures are unlikely to herald any decline in London interest rates. It fell to a low of 90.85, and closed only slightly higher at 90.89, compared with 90.87 previously. The March contract was more active, opening at 90.57, and finishing near the day's high at 90.59, against 90.53 on Monday.

LONDON

	Close	High	Low	Prev
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87

CHICAGO

	Close	High	Low	Prev
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87

STERLING

	Close	High	Low	Prev
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87

DEUTSCHE MARK

	Close	High	Low	Prev
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87

JAPANESE YEN

	Close	High	Low	Prev
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87

MORGAN GUARANTY

	Close	High	Low	Prev
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87

PREVIOUS DAY'S OPEN

	Close	High	Low	Prev
Dec 83	110.17	111.03	110.06	110.06
March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87
Dec 83	110.17	111.03	110.06	110.06
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	Close	High	Low	Prev
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Sept 84	90.89	90.91	90.85	90.87
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March 84	90.89	90.91	90.85	90.87
June 84	90.89	90.91	90.85	90.87
Sept 84	90.89	90.91	90.85	90.87

MORGAN GUARANTY

	Close	High	Low	Prev
Dec 83	110.1			



November 22, 1983

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Union Bank of Switzerland

and

UBS Finance (Delaware) Inc.

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INTERNATIONAL CAPITAL MARKETS

Mixed fortunes for bank borrowers in Eurodollar sector

BY MARY ANN SIEGHART IN LONDON

TWO BANKS tapped the Eurodollar bond market yesterday, one with a floating rate note and the other a fixed-rate issue.

Bank of Tokyo is raising \$100m through a seven-year, 11 1/2 per cent bond at par, which, like other recent Japanese fixed-rate bank issues, involves an interest rate swap. Credit Suisse First Boston is leading the deal with Morgan Guaranty, S.G. Warburg and Bank of Tokyo.

Reflecting the current overhang of new issues in the fixed-rate market, the bond traded at a discount of around 1 1/2 per cent, outside its selling concession.

The Bank of New York met a better reception in a much healthier market sector. Its 12-year \$75m floating rate note was sold at a discount of three months' London interbank bid and offered rates at par and is led by Goldman Sachs. This is the first time Goldman has been lead manager of an FRN.

The front-end fees are 1 1/4 per cent, giving an all-in cost to the borrower of just 0.156 per cent over the London interbank offered rate (Libor). This makes it the tightest priced FRN this year. Nevertheless, it traded around its selling concession, at a discount of about 0.60 per cent.

Computer Products has postponed its \$20m convertible launched last week through Shearson/American Express. The issue will probably resurface in the New Year.

The dollar secondary market was again very quiet, with limited selec-

tive short-covering by dealers pushing prices up by about 1/2 point. International Standard Electric Corporation, a subsidiary of I.T.T., is raising DM 100m through a seven-year bond paying 7 1/2 per cent at par. Led by Deutsche Bank, the

bond was well received, trading at a small discount of about 1/2 point. Swiss investors were reported to be showing considerable interest.

In the Swiss franc market, Achilles Corporation, the Japanese rubber, plastic and shoe manufacturer, is raising SwFr 30m through a 3 1/2 year convertible private placement with an indicated 3 per cent coupon at par. UBS is lead manager.

Sweden's SwFr 100m 10-year public issue had been given a coupon of 6 per cent at a price of 100 1/4 by lead manager, Handelsbank. This makes the yield slightly lower than its indicated 6 per cent.

Secondary market prices in both Germany and Switzerland were little changed yesterday.

The European Economic Community issued its third Samurail bond yesterday. It is raising \$200m through a 10-year bond paying 7 1/2 per cent at a price of 99 1/2. Led by Yamaichi Securities, the yield to maturity is 7.885 per cent.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which is published monthly. The following are closing prices for November 22.

U.S. DOLLAR	Issued	RM	Offer	Change	Yield	Actual	RM	Offer	Change	Yield
STRAIGHTS						Actual	RM	Offer <td>Change<th>Yield</th></td>	Change <th>Yield</th>	Yield
Amoco 10 1/2% 80	100	97 1/2	97 1/2	-0 1/2	11.83	100	97 1/2	97 1/2	-0 1/2	11.83
Amoco 11 1/2% 80	100	98 1/2	98 1/2	-0 1/2	11.83	100	98 1/2	98 1/2	-0 1/2	11.83
Amoco 12 1/2% 80	100	99 1/2	99 1/2	-0 1/2	11.83	100	99 1/2	99 1/2	-0 1/2	11.83
Amoco 13 1/2% 80	100	100 1/2	100 1/2	-0 1/2	11.83	100	100 1/2	100 1/2	-0 1/2	11.83
Amoco 14 1/2% 80	100	101 1/2	101 1/2	-0 1/2	11.83	100	101 1/2	101 1/2	-0 1/2	11.83
Amoco 15 1/2% 80	100	102 1/2	102 1/2	-0 1/2	11.83	100	102 1/2	102 1/2	-0 1/2	11.83
Amoco 16 1/2% 80	100	103 1/2	103 1/2	-0 1/2	11.83	100	103 1/2	103 1/2	-0 1/2	11.83
Amoco 17 1/2% 80	100	104 1/2	104 1/2	-0 1/2	11.83	100	104 1/2	104 1/2	-0 1/2	11.83
Amoco 18 1/2% 80	100	105 1/2	105 1/2	-0 1/2	11.83	100	105 1/2	105 1/2	-0 1/2	11.83
Amoco 19 1/2% 80	100	106 1/2	106 1/2	-0 1/2	11.83	100	106 1/2	106 1/2	-0 1/2	11.83
Amoco 20 1/2% 80	100	107 1/2	107 1/2	-0 1/2	11.83	100	107 1/2	107 1/2	-0 1/2	11.83
Amoco 21 1/2% 80	100	108 1/2	108 1/2	-0 1/2	11.83	100	108 1/2	108 1/2	-0 1/2	11.83
Amoco 22 1/2% 80	100	109 1/2	109 1/2	-0 1/2	11.83	100	109 1/2	109 1/2	-0 1/2	11.83
Amoco 23 1/2% 80	100	110 1/2	110 1/2	-0 1/2	11.83	100	110 1/2	110 1/2	-0 1/2	11.83
Amoco 24 1/2% 80	100	111 1/2	111 1/2	-0 1/2	11.83	100	111 1/2	111 1/2	-0 1/2	11.83
Amoco 25 1/2% 80	100	112 1/2	112 1/2	-0 1/2	11.83	100	112 1/2	112 1/2	-0 1/2	11.83
Amoco 26 1/2% 80	100	113 1/2	113 1/2	-0 1/2	11.83	100	113 1/2	113 1/2	-0 1/2	11.83
Amoco 27 1/2% 80	100	114 1/2	114 1/2	-0 1/2	11.83	100	114 1/2	114 1/2	-0 1/2	11.83
Amoco 28 1/2% 80	100	115 1/2	115 1/2	-0 1/2	11.83	100	115 1/2	115 1/2	-0 1/2	11.83
Amoco 29 1/2% 80	100	116 1/2	116 1/2	-0 1/2	11.83	100	116 1/2	116 1/2	-0 1/2	11.83
Amoco 30 1/2% 80	100	117 1/2	117 1/2	-0 1/2	11.83	100	117 1/2	117 1/2	-0 1/2	11.83
Amoco 31 1/2% 80	100	118 1/2	118 1/2	-0 1/2	11.83	100	118 1/2	118 1/2	-0 1/2	11.83
Amoco 32 1/2% 80	100	119 1/2	119 1/2	-0 1/2	11.83	100	119 1/2	119 1/2	-0 1/2	11.83
Amoco 33 1/2% 80	100	120 1/2	120 1/2	-0 1/2	11.83	100	120 1/2	120 1/2	-0 1/2	11.83
Amoco 34 1/2% 80	100	121 1/2	121 1/2	-0 1/2	11.83	100	121 1/2	121 1/2	-0 1/2	11.83
Amoco 35 1/2% 80	100	122 1/2	122 1/2	-0 1/2	11.83	100	122 1/2	122 1/2	-0 1/2	11.83
Amoco 36 1/2% 80	100	123 1/2	123 1/2	-0 1/2	11.83	100	123 1/2	123 1/2	-0 1/2	11.83
Amoco 37 1/2% 80	100	124 1/2	124 1/2	-0 1/2	11.83	100	124 1/2	124 1/2	-0 1/2	11.83
Amoco 38 1/2% 80	100	125 1/2	125 1/2	-0 1/2	11.83	100	125 1/2	125 1/2	-0 1/2	11.83
Amoco 39 1/2% 80	100	126 1/2	126 1/2	-0 1/2	11.83	100	126 1/2	126 1/2	-0 1/2	11.83
Amoco 40 1/2% 80	100	127 1/2	127 1/2	-0 1/2	11.83	100	127 1/2	127 1/2	-0 1/2	11.83
Amoco 41 1/2% 80	100	128 1/2	128 1/2	-0 1/2	11.83	100	128 1/2	128 1/2	-0 1/2	11.83
Amoco 42 1/2% 80	100	129 1/2	129 1/2	-0 1/2	11.83	100	129 1/2	129 1/2	-0 1/2	11.83
Amoco 43 1/2% 80	100	130 1/2	130 1/2	-0 1/2	11.83	100	130 1/2	130 1/2	-0 1/2	11.83
Amoco 44 1/2% 80	100	131 1/2	131 1/2	-0 1/2	11.83	100	131 1/2	131 1/2	-0 1/2	11.83
Amoco 45 1/2% 80	100	132 1/2	132 1/2	-0 1/2	11.83	100	132 1/2	132 1/2	-0 1/2	11.83
Amoco 46 1/2% 80	100	133 1/2	133 1/2	-0 1/2	11.83	100	133 1/2	133 1/2	-0 1/2	11.83
Amoco 47 1/2% 80	100	134 1/2	134 1/2	-0 1/2	11.83	100	134 1/2	134 1/2	-0 1/2	11.83
Amoco 48 1/2% 80	100	135 1/2	135 1/2	-0 1/2	11.83	100	135 1/2	135 1/2	-0 1/2	11.83
Amoco 49 1/2% 80	100	136 1/2	136 1/2	-0 1/2	11.83	100	136 1/2	136 1/2	-0 1/2	11.83
Amoco 50 1/2% 80	100	137 1/2	137 1/2	-0 1/2	11.83	100	137 1/2	137 1/2	-0 1/2	11.83
Amoco 51 1/2% 80	100	138 1/2	138 1/2	-0 1/2	11.83	100	138 1/2	138 1/2	-0 1/2	11.83
Amoco 52 1/2% 80	100	139 1/2	139 1/2	-0 1/2	11.83	100	139 1/2	139 1/2	-0 1/2	11.83
Amoco 53 1/2% 80	100	140 1/2	140 1/2	-0 1/2	11.83	100	140 1/2	140 1/2	-0 1/2	11.83
Amoco 54 1/2% 80	100	141 1/2	141 1/2	-0 1/2	11.83	100	141 1/2	141 1/2	-0 1/2	11.83
Amoco 55 1/2% 80	100	142 1/2	142 1/2	-0 1/2	11.83	100	142 1/2	142 1/2	-0 1/2	11.83
Amoco 56 1/2% 80	100	143 1/2	143 1/2	-0 1/2	11.83	100	143 1/2	143 1/2	-0 1/2	11.83
Amoco 57 1/2% 80	100	144 1/2	144 1/2	-0 1/2	11.83	100	144 1/2	144 1/2	-0 1/2	11.83
Amoco 58 1/2% 80	100	145 1/2	145 1/2	-0 1/2	11.83	100	145 1/2	145 1/2	-0 1/2	11.83
Amoco 59 1/2% 80	100	146 1/2	146 1/2	-0 1/2	11.83	100	146 1/2	146 1/2	-0 1/2	11.83
Amoco 60 1/2% 80	100	147 1/2	147 1/2	-0 1/2	11.83	100	147 1/2	147 1/2	-0 1/2	11.83
Amoco 61 1/2% 80	100	148 1/2	148 1/2	-0 1/2	11.83	100	148 1/2	148 1/2	-0 1/2	11.83
Amoco 62 1/2% 80	100	149 1/2	149 1/2	-0 1/2	11.83	100	149 1/2	149 1/2	-0 1/2	11.83
Amoco 63 1/2% 80	100	150 1/2	150 1/2	-0 1/2	11.83	100	150 1/2	150 1/2	-0 1/2	11.83
Amoco 64 1/2% 80	100	151 1/2	151 1/2	-0 1/2	11.83	100	151 1/2	151 1/2	-0 1/2	11.83
Amoco 65 1/2% 80	100	152 1/2	152 1/2	-0 1/2	11.83	100	152 1/2	152 1/2	-0 1/2	11.83
Amoco 66 1/2% 80	100	153 1/2	153 1/2	-0 1/2	11.83	100	153 1/2	153 1/2	-0 1/2	11.83
Amoco 67 1/2% 80	100	154 1/2	154 1/2	-0 1/2	11.83	100	154 1/2	154 1/2	-0 1/2	11.83
Amoco 68 1/2% 80	100	155 1/2	155 1/2	-0 1/2	11.83	100	155 1/2	155 1/2	-0 1/2	11.83
Amoco 69 1/2% 80	100	156 1/2	156 1/2	-0 1/2	11.83	100	156 1/2	156 1/2	-0 1/2	11.83
Amoco 70 1/2% 80	100	157 1/2	157 1/2	-0 1/2	11.83	100	157 1/2	157 1/2	-0 1/2	11.83
Amoco 71 1/2% 80	100	158 1/2	158 1/2	-0 1/2	11.83	100	158 1/2	158 1/2	-0 1/2	11.83
Amoco 72 1/2% 80	100	159 1/2	159 1/2	-0 1/2	11.83	100	159 1/2	159 1/2	-0 1/2	11.83
Amoco 73 1/2% 80	100	160 1/2	160 1/2	-0 1/2	11.83	100	160 1/2	160 1/2	-0 1/2	11.83
Amoco 74 1/2% 80	100	161 1/2	161 1/2	-0 1/2	11.83	100	161 1/2	161 1/2	-0 1/2	11.83
Amoco 75 1/2% 80	100	162 1/2	162 1/2	-0 1/2	11.83	100	162 1/2	162 1/2	-0 1/2	11.83
Amoco 76 1/2% 80	100	163 1/2	163 1/2	-0 1/2	11.83	100	163 1/2	163 1/2	-0 1/2	11.83
Amoco 77 1/2% 80	100	164 1/2	164 1/2	-0 1/2	11.83	100	164 1/2	164 1/2	-0 1/2	11.83
Amoco 78 1/2% 80	100	165 1/2	165 1/2	-0 1/2	11.83	100	165 1/2	165 1/2	-0 1/2	11.83
Amoco 79 1/2% 80	100	166 1/2	166 1/2	-0 1/2	11.83	100	166 1/2	166 1/2	-0 1/2	11.83
Amoco 80 1/2% 80	100	167 1/2	167 1/2	-0 1/2	11.83	100	167 1/2	167 1/2	-0 1/2	11.83
Amoco 81 1/2% 80	100	168 1/2	168 1/2	-0 1/2	11.83	100	168 1/2	168 1/2	-0 1/2	11.83
Amoco 82 1/2% 80	100	169 1/2	169 1/2	-0 1/2	11.83	100	169 1/2	169 1/2	-0 1/2	11.83
Amoco 83 1/2% 80	100	170 1/2	170 1/2	-0 1/2	11.83	100	170 1/2	170 1/2	-0 1/2	11.83
Amoco 84 1/2% 80	100	171 1/2	171 1/2	-0 1/2	11.83	100	171 1/2	171 1/2	-0 1/2	11.83
Amoco 85 1/2% 80	100	172 1/2	172 1/2	-0 1/2	11.83	100	172 1/2	172 1/2	-0 1/2	11.83
Amoco 86 1/2% 80	100	173 1/2	173 1/2	-0 1/2	11.83	100	173 1/2	173 1/2	-0 1/2	11.83
Amoco 87 1/2% 80	100	174 1/2	174 1/2	-0 1/2	11.83	100	174 1/2	174 1/2	-0 1/2	11.83
Amoco 88 1/2% 80	100	175 1/2	175 1/2	-0 1/2	11.83	100	175 1/2	175 1/2	-0 1/2	11.83
Amoco 89 1/2% 80	100	176 1/2	176 1/2	-0 1/2	11.83	100	176 1/2	176 1/2	-0 1/2	11.83
Amoco 90 1/2% 80	100	177 1/2	177 1/2	-0 1/2	11.83	100	177 1/2	177 1/2	-0 1/2	11.83

Am. price changes on day +ve, -ve, unchanged -0

U.S. DOLLAR	Issued	RM	Offer	Change	Yield	Actual	RM	Offer	Change	Yield
STRAIGHTS						Actual	RM <th>Offer</th> <th>Change</th> <th>Yield</th>	Offer	Change	Yield
Amoco 10 1/2% 80	100	97 1/2	97 1/2	-0 1/2	11.83	100	97 1/2	97 1/2	-0 1/2	11.83
Amoco 11 1/2% 80	100	98 1/2	98 1/2	-0 1/2	11.83	100	98 1/2	98 1/2	-0 1/2	11.83
Amoco 12 1/2% 80	100	99 1/2	99 1/2	-0 1/2	11.83	100	99 1/2	99 1/2	-0 1/2	11.83
Amoco 13 1/2% 80	100	100 1/2	100 1/2	-0 1/2	11.83	100	100 1/2	100 1/2	-0 1/2	11.83
Amoco 14 1/2% 80	100	101 1/2	101 1/2	-0 1/2	11.83	100	101 1/2	101 1/2	-0 1/2	11.83
Amoco 15 1/2% 80	100	102 1/2	102 1/2	-0 1/2	11.83	100	102 1/2	102 1/2	-0 1/2	11.83
Amoco 16 1/2% 80	100	103 1/2	103 1/2	-0 1/2	11.83	100	103 1/2	103 1/2	-0 1/2	11.83
Amoco 17 1/2% 80	100	104 1/2	104 1/2	-0 1/2	11.83	100	104 1/2	104 1/2	-0 1/2	11.83
Amoco 18 1/2% 80	100	105 1/2	105 1/2	-0 1/2	11.83	100	105 1/2	105 1/2	-0 1/2	11.83
Amoco 19 1/2% 80	100	106 1/2	106 1/2	-0 1/2	11.83	100	106 1/2	106 1/2	-0 1/2	11.83
Amoco 20 1/2% 80	100	107 1/2	107 1/2	-0 1/2	11.83	100	107 1/2	107 1/2	-0 1/2	11.83
Amoco 21 1/2% 80	100	108 1/2	108 1/2	-0 1/2	11.83	100	108 1/2	108 1/2	-0 1/2	11.83
Amoco 22 1/2% 80	100	109 1/2	109 1/2	-0 1/2	11.83	100	109 1/2	109 1/2	-0 1/2	11.83
Amoco 23 1/2% 80	100	110 1/2	110 1/2	-0 1/2	11.83	100	110 1/2	110 1/2	-0 1/2	11.83
Amoco 24 1/2% 80	100	111 1/2	111 1/2	-0 1/2	11.83	100	111 1/2	111 1/2	-0 1/2	11.83